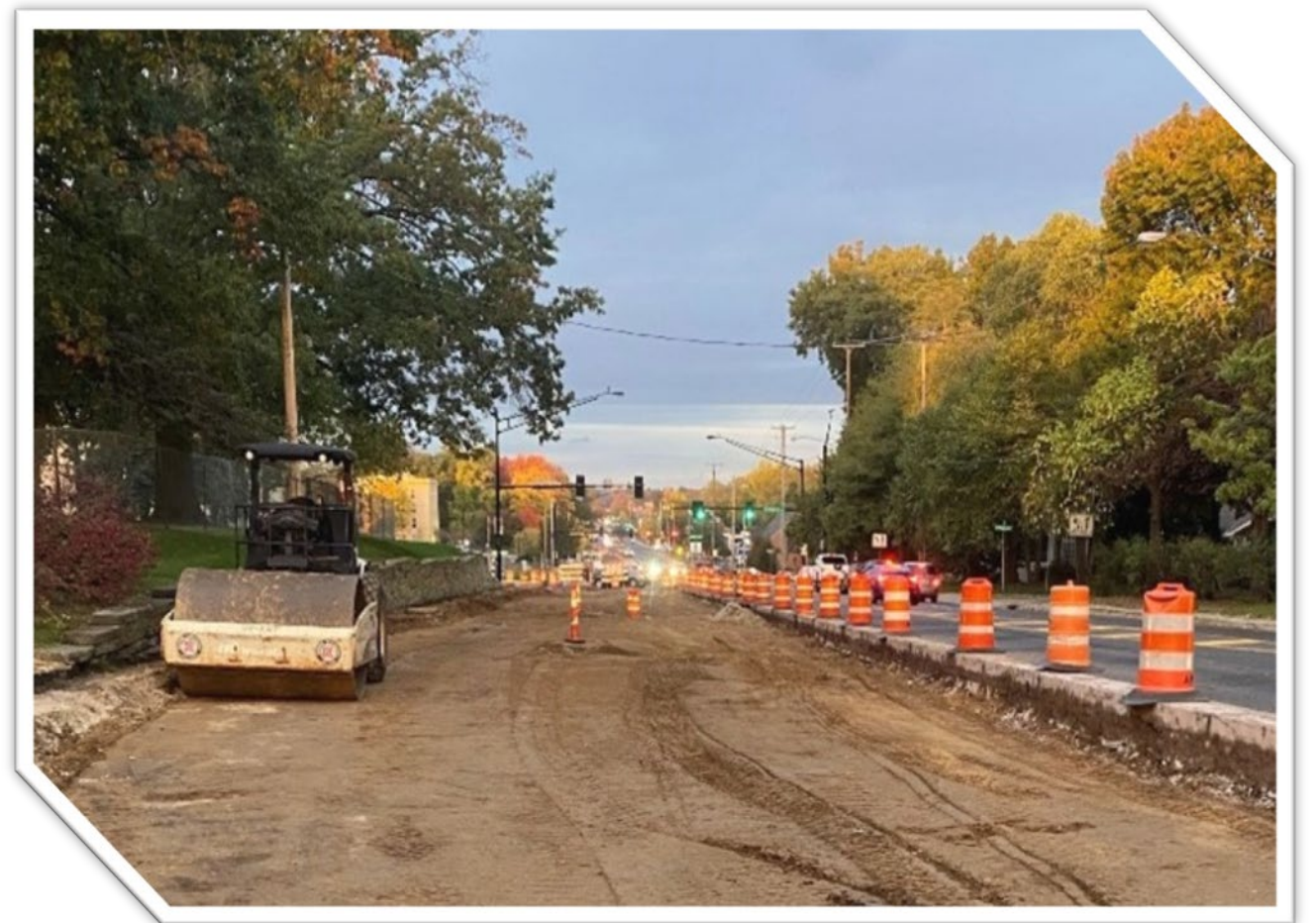




East Main Street Construction Project



Five-Year Capital Improvement Program 2025 Update

CITY OF KENT, OHIO

FIVE YEAR CAPITAL IMPROVEMENT PLAN

Updated October 2025

When it comes to infrastructure, time has a way of turning assets into liabilities.

The City's \$160 million investment in Kent's infrastructure loses value every day. Time, weather and daily usage take their toll on an aging infrastructure. Kent's infrastructure is on-call 24 hours a day, 7 days a week, 365 days a year – and whether the tolls are paid along the way or at the end of the trip, the meter is always running. The question is how and when the bill gets paid. The Capital Improvement Plan (CIP) seeks to answer that question.

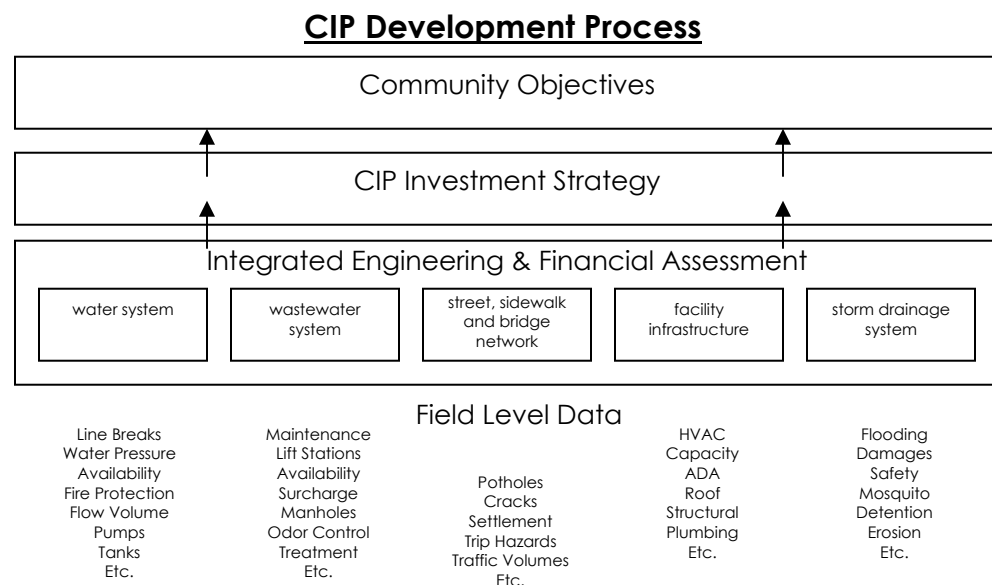
The matter of how the bill gets paid takes infrastructure into the realm of investment strategies with questions like: How valuable is the asset? How important is preservation of asset equity? What return on equity is expected? What is the risk tolerance for infrastructure failure? The answers to these questions make it possible to develop an investment strategy that matches investor goals.

The City's CIP is based on the recognition that infrastructure is not free, re-investment matters, repairs work and planning is critical.

Investment Grade Infrastructure

Public infrastructure is the largest class of investments that Kent has made in pursuit of community prosperity. Like any successful investment strategy, managing the City's infrastructure portfolio requires balancing risks against the City's income position, asset base and goals. In this process asset allocation decisions can be aligned with strategic objectives and infrastructure equity can be leveraged to yield dividends in public safety, environmental protection, economic development, and quality of life.

With over \$200 million invested in Kent's infrastructure it is fiscally imperative to preserve the value of that equity through well-planned and appropriately timed capital re-investments. The City's infrastructure is also expected to be a catalyst for new growth and accelerate economic development opportunities. Achieving both capital preservation and growth goals requires exceptional planning and a long-term commitment to constructing and maintaining investment grade infrastructure.



Infrastructure performance, like market performance, has an inherent degree of uncertainty. From aspects in design, construction, and daily use there are many variables that can affect infrastructure service life. The City's CIP is based on the application of proven engineering principles and practices to evaluate the City's infrastructure in order to understand the risks, quantify those risks and assess options based on probable outcomes that drive CIP project recommendations.

Infrastructure performance is a necessary – but not sufficient – condition for nearly all the City's strategic objectives and it is integral to the City's mission of advancing community prosperity. Infrastructure makes strategic outcomes possible. When infrastructure performs at the highest levels it is capable of being leveraged to drive economic activity and enhance quality of life. Likewise, poor performing infrastructure is equally capable of impeding economic growth, impairing quality of life and undercutting efforts to stimulate community vitality. The City's CIP creates a framework for matching resource inputs to community outputs.

Collaborative Capital Planning

The City of Kent recognizes the importance of long-range capital investment planning to maintain the health and vitality of the community. The City's Capital Improvement Plan (CIP) is a five-year infrastructure plan that has been developed to provide the City's highest capital priorities with a sustainable financing schedule. The Capital priorities are built around the City's strategic goals that have been collaboratively defined through input from community members, City Council and City staff as follows:

- **Financial Health and Economic Development***"to be a prosperous and livable city for all citizens"*
- **Natural Resources***"to protect and promote the City's natural resources"*
- **Quality of Life***"to enhance lifestyle choices through physical and social environment"*
- **Community Safety***"to be an exceptionally safe city"*
- **Communities within the City***"to strengthen the quality and enhance the value of neighborhoods"*
- **City / University Synergy***"expand collaborative opportunities that enrich the community experience"*
- **Governmental Performance***"to provide the best services at the lowest cost"*

The CIP was developed to meet the needs of Kent residents that depend upon modern and reliable utility services for public health, jobs from economic development and the lifestyle amenities and conveniences that define the quality of life in their hometown. By facilitating economic development, enhancing the tax base, forging partnerships, and protecting the community's safety and environmental resources, the CIP seeks to benefit all segments of the community and support the mission of the Kent municipal government.

Framework for Investment

The City has established a multi-year planning process as a framework to evaluate and address short- and long-term capital needs. With more capital outlay needs than available resources can support at any one time, this framework serves as a decision matrix for maximizing resources and selecting projects based on Council policies, priorities and sound financial principles.

The multi-year focus creates the continuity needed to focus resources towards long term strategic objectives in a decision environment that is typically dominated by the short-term pressures of the annual budget cycle. This continuity does not mean that the CIP is rigid and non-adaptive. Rather, the CIP provides a platform to understand the choices and consequences of possible budgetary changes before making decisions – which is what sound fiscal management and strategic planning is all about.

The effectiveness of the CIP framework is measured by its ability to provide predictability, stability and financial sustainability for the replacement, upgrade and development of critical public facilities and infrastructure. In this way, the CIP offers a fiscally responsible approach to reconciling the gap between the mounting costs of critical infrastructure needs and affordability or the ability of the customer to pay for those needs.

Ultimately, the CIP framework ensures elected officials and citizens that major capital decisions are fully considered before they are approved and funded.

Principle Based Programming

The general principles applied to the selection of projects in the development of the CIP include:

1. Fulfilling the 25% charter requirement for income tax allocation for capital projects;
2. Ensuring continued compliance with all applicable federal and state mandates;
3. Honoring existing financial commitments (previously approved grant or partnership agreements);
4. Leveraging public funds to obtain external funding, e.g., grants;
5. Investing in projects that yield a return on investment – internally in the form of cost savings, e.g., energy upgrades, and externally in terms of tax base growth and economic development;
6. Sustaining infrastructure performance at a level commensurate with community expectations;
7. Timing infrastructure replacement to optimize the operating-cost to capital-cost ratio;
8. Providing a balanced capital plan which funds the highest priority community needs, serving the widest array of public possible;
9. Stabilizing rates to avoid dramatic year-to-year fluctuations by amortizing costs across multiple years;
10. Utilizing conservative bond finance practices to keep debt load to a minimum and to strategically use debt when the cost of borrowing is advantageous;
11. Building towards a “pay as you go” cash position that leverages debt recoveries and rate-based revenues (water, sewer, storm sewer) to reduce the need for new debt issuance;
12. Aligning and budgeting expected project costs to match realistic spending time frames.

Capital Improvement Financing

Capital outlays can be financed with operating revenues, user charges (rates), bond proceeds, capital reserves (fund balances), lease-purchase agreements, equipment-purchase revolving funds, special assessments, and state/federal grants. The use of operating revenue to finance capital projects or equipment is called “pay-as-go” financing and has been Kent’s traditional method of addressing the community’s capital outlay needs.

At present, the City does not possess sufficient financial resources to fully meet its capital needs and maintain current levels of municipal services. Strategically, the City must either: 1) defer selected capital improvements and accept the consequences; 2) deplete operating and capital reserves to fund immediate capital needs; 3) increase revenues; or 4) a combination of two or more of the above. These options demonstrate the inter-relationship that exists between revenues, operating expenses and capital needs.

In 2011, City Council adopted a multi-year rate stabilization plan for water and sewer utilities that is designed to reduce the volatility that results from rate spikes following periods of rate increase deferrals. By allocating rate increases annually, the multi-year rate plan is a more predictable and reliable funding source.

Deferred Capital Maintenance

Investment grade infrastructure is what Kent residents and businesses expect and it is what potential investors look for when considering whether the Kent community is investment worthy. Experience has demonstrated that there are different paths to get to investment grade infrastructure, but the deferred maintenance path is a slippery slope that can be a costly diversion from the financial reality of infrastructure maintenance.

Debt is not just a result of over-spending; it also arises when significant infrastructure problems go unaddressed and associated costs climb. Avoiding debt at the front-end of infrastructure maintenance (e.g., deferring capital investment) only grows the debt burden at the back end of infrastructure maintenance; and failing to recognize this linkage or to balance this transfer of costs has proven in practice to fail both the intent of good infrastructure maintenance and the spirit of fiscal conservatism that defended deferred maintenance in the first place.

Capital Improvement Projects

The list of projects in the Capital Improvement Program is the heart of the capital budgeting process. The list is reviewed and updated annually to provide a recurring opportunity to assess the capital needs of the City based on what has been funded and what new needs have been identified. The project list contained in this CIP for the years 2026 through 2030 represents the Administration’s recommendation for the City’s 5-Year Capital Improvement Program.

Proposed 2026 Capital Program Summary

- The proposed capital program includes 65 funded projects.
- The total proposed capital program costs (including debt costs) is \$22,523,295.
- \$12,342,600 of the \$22,523,295 (or 55%) is grant or debt funded.
- The approved 2025 Capital Plan listed a total City cash contribution at 60% for 2026 and the updated 2026 Plan includes a 45% total City cash contribution for 2026.
- The proposed new general government City cash contribution for 2026 is \$10,180,695.
- The estimated Charter requirement for 2026 is \$4,319,715.
- The proposed 2026 general government cash contribution is projected to be \$790,630 over the Charter requirement.
- The proposed 2026 debt (debt service, principal, interest) is \$520,295 (down from \$530,155 in 2025).
- The City’s legal debt margin (10.5% of assessed value) is approximately \$42 million.
- The undesignated fund balance increased by \$2,099,549 in 2024 to \$24,586,108.
- The undesignated fund balance is projected to end 2025 at \$20,511,974.
- The managed reserve fund balance is projected to be approximately \$2.6 million in 2026.
- The amended 2011 Rate Stabilization Plan (water and sewer) included a 3% rate increase for 2026.

2026 Proposed Capital Project Listing By Strategic Priorities

Note: some projects may appear twice because they serve multiple priorities and some related projects have been consolidated (e.g., Service Department equipment replacement) under a single heading.

- **Financial Health and Economic Development***"to be a prosperous and livable city for all citizens"*
 - Erie Street Parking Modifications
 - East Main Street Improvement Project
 - SR 43 @ Davey Tree Campus Street Improvement Project (roundabout)
 - Downtown Wayfinding Signage Update/Refresh
- **Natural Resources***"to protect and promote the City's natural resources"*
 - City/Portage County Water Planning Study
 - Storm and Sanitary Sewer Televising, Minor Repairs, Manhole Upgrades
 - Cuyahoga River Sewer Relocation Project Planning
 - Wellfield Development and Maintenance Agreement; Recharge Basin Gravel
 - Water Rec Plant Influent Headworks Plant Project
- **Quality of Life***"to enhance lifestyle choices through physical and social environment"*
 - Annual Street & Sidewalk Repair Program*
- **Community Safety***"to be an exceptionally safe city"*
 - SR59 Alternative Transportation Improvements (City, PARTA, Franklin Township)
 - Annual Streets & Sidewalk Repair and Replacement*
 - West Summit Street Pedestrian Improvements
 - Police and Fire Safety Equipment (ballistic vests, helmets, misc.)
 - Erin Drive Waterline
 - Public Safety Vehicles (tower fire truck, prisoner van, unmarked car, med unit)
 - Traffic Signal Testing
 - East Main Street Area Improvements Project
 - Summit/Franklin Intersection Improvement Project
 - Sunrise Bridge Rehabilitation
 - Miscellaneous Bike, Transit, Pedestrian Improvements
 - Lead Service Line Replacements
- **Communities within the City***"to strengthen the quality and enhance the value of neighborhoods"*
 - Lead Service Replacement Inventory Assessment
 - Erin Drive Waterline Replacement
- **City / University Synergy***"expand collaborative opportunities that enrich the community experience"*
 - East Main Street Area Improvements
- **Governmental Performance***"to provide the best services at the lowest cost"*
 - Salt Storage Improvements
 - City Server Replacement, Network Replacement
 - Misc. Water and Water Reclamation Plant, Lab and Equipment Replacement
 - Service Administration Building Study
 - Engineering Specifications Update Project
 - Annual Debt Service Payments
 - Water Main Inventory/Risk Assessment
 - GIS Data Collection for Storm & Sanitary Sewers and Water Lines
 - City/County Water Study
 - Service Equipment and Vehicles (excavator, snow plow, milling machine, Hot Box.)

**the City has allocated over \$20 million for East Main Steet improvements and has miscellaneous road/sidewalk work projects totaling \$1,850,000 budgeted for 2026.*

The Five-Year Capital Improvement Program should be viewed as a working document reflecting the dynamics of an ever-changing environment that requires constant monitoring and adjustment as priority needs change over time. This process needs to be revisited and updated annually with the understanding that the City's Annual Budget may need to be modified from time to time in reaction to the transforming needs of the Kent community.

2025 CIP for Year 2025

Row No	Proj. No.	Project Name	2025 Programmed Funding*								2025 Programmed Reimbursements & Sale Notes/Bonds					Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total		
1	2015CIP004	Majors/Stinaff/Cuyahoga Waterline Replacement	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	
2	2018CIP009	North Water Street Improvements	-	20,000	-	20,000	-	-	-	20,000	-	-	-	-	-	20,000	
3	2018CIP014	Utility Mapping Update	-	-	-	-	7,500	7,500	-	15,000	-	-	-	-	-	15,000	
4	2019CIP003	Pilot Sidewalk Program	-	15,000	-	15,000	-	-	-	15,000	-	-	-	-	-	15,000	
5	2019CIP004	East Main Street Area Improvements	-	25,168,049	-	25,168,049	100,000	100,000	1,300,000	26,668,049	23,026,646	90,000	-	1,180,000	24,296,646	2,371,403	RAISE/CRP/CMAQ/HSIP/TASA/TID/KSU Funding
6	2021CIP007	Stormwater Design Standards Update	-	-	-	-	-	-	40,000	40,000	-	-	-	-	-	40,000	
7	2021CIP016	Sunrise Bridge Rehabilitation	-	33,695	-	33,695	-	-	-	33,695	-	-	-	-	-	33,695	
8	2021CIP017	East Main Street Storm Lining	-	-	-	-	-	-	100,000	100,000	-	-	-	-	-	100,000	
9	2022CIP015	Storm Sewer Televising	-	-	-	-	-	-	25,000	25,000	-	-	-	-	-	25,000	
10	2022CIP014	Sanitary Design Standards	-	-	-	-	-	25,000	-	25,000	-	-	-	-	-	25,000	
11	2022CIP017	Summit/Franklin Intersection	-	40,000	-	40,000	-	-	-	40,000	-	-	-	-	-	40,000	
12	2022CIP019	Erie Street Parking Modifications	-	30,000	-	30,000	-	-	-	30,000	-	-	-	-	-	30,000	
13	2022CIP025	SR 59 Alternative Transportation Improvements	-	42,766	-	42,766	-	-	-	42,766	41,341	-	-	-	41,341	1,425	
14	2023CIP007	Hudson Road Improvements	-	75,000	-	75,000	-	-	-	75,000	-	-	-	-	-	75,000	
15	2023CIP008	N Mantua Street Improvements	-	488,850	-	488,850	-	-	-	488,850	244,425	-	-	-	244,425	244,425	
16	2023CIP009	W. Summit St. Pedestrian Improvements	-	15,000	-	15,000	-	-	-	15,000	-	-	-	-	-	15,000	
17	2023CIP010	Decommissioning Yacavona PS	-	-	-	-	-	40,000	-	40,000	-	-	-	-	-	40,000	
18	2024CIP004	Water Meter Replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
19	2024CIP007	SR 261/Mogadore and Franklin Signals	-	28,000	-	28,000	-	-	-	28,000	-	-	-	-	-	28,000	
20	2024CIP008	Cuyahoga River Sewer Relocation	-	-	-	-	-	650,000	-	650,000	-	-	-	-	-	650,000	\$100,000 Supplemented with ARPA (138) Funds
21	2024CIP009	PCWR Joint Water Planning Study	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	50,000	
22	2024CIP012	2024 Engineering Specifications Update	-	-	-	-	-	12,500	12,500	25,000	-	-	-	-	-	25,000	
23	2024CIP013	2024 Engineering Standard Construction Drawing Update	-	-	-	-	-	12,500	12,500	25,000	-	-	-	-	-	25,000	
24	2024CIP015	Storm Sewer Televising	-	-	-	-	-	-	30,000	30,000	-	-	-	-	-	30,000	
25	2025CIP001	Annual Sidewalk/Street Program - Construction	-	1,931,000	-	1,931,000	-	-	75,000	2,006,000	-	-	-	-	-	2,006,000	
26	2025CIP002	Sidewalk Street Tree Damage Repairs	-	5,000	-	5,000	-	-	-	5,000	-	-	-	-	-	5,000	Added per KCC 6/17/15
27	2025CIP005	Miscellaneous Active Transportation Improvements (Bike, pedestrian and transit)	-	46,000	-	46,000	-	-	-	46,000	-	-	-	-	-	46,000	
28	2025CIP006	Erin Drive Waterline	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2026
29	2025CIP009	PTZ Camera Replacements	-	36,000	-	36,000	-	-	-	36,000	-	-	-	-	-	36,000	
30	2025CIP010	Geographic Information System - Sanitary	-	-	-	-	-	50,000	-	50,000	-	-	-	-	-	50,000	
31	2025CIP011	Sunrise Blvd Rehabilitation	-	740,000	-	740,000	-	-	-	740,000	344,500	-	-	-	344,500	395,500	OPWC Funding submitted, awaiting results
32	2025CIP015	Storm Sewer Televising	-	-	-	-	-	-	150,000	150,000	-	-	-	-	-	150,000	
33	2025CIP016	Cherry Street Storm Study	-	-	-	-	-	-	50,000	50,000	-	-	-	-	-	50,000	

2025 CIP for Year 2025

Row No	Proj. No.	Project Name	2025 Programmed Funding*								2025 Programmed Reimbursements & Sale Notes/Bonds					Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total		
34	2020CMD003	Salt Storage	-	175,000	-	175,000	-	-	-	175,000	-	-	-	-	-	175,000	
35	2024CMD004	One Ton Dump Truck	-	120,000	-	120,000	32,000	16,000	16,000	184,000	-	-	-	-	-	184,000	\$16,000 also to come from the Solid Waste Fund (205)...with Hot Box Bed
36	2025CMD001	CM Miscellaneous Equipment	-	42,000	-	42,000	-	-	-	42,000	-	-	-	-	-	42,000	
37	2025CMD008	Leaf Truck	-	150,000	-	150,000	-	-	120,000	270,000	-	-	-	-	-	270,000	\$30k also to come from the Solid Waste Fund (205)
38	2025CMD009	Water Service Line Identification	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	50,000	
39	2025CMD010	Water Meter Replacement	-	-	-	-	125,000	-	-	125,000	-	-	-	-	-	125,000	
40	2025CMD011	Lake Street Joint Repair - 2025	-	75,000	-	75,000	-	-	-	75,000	-	-	-	-	-	75,000	
41	2025CMD012	Landscape Equipment	-	50,000	-	50,000	-	-	-	50,000	-	-	-	-	-	50,000	
42	2025CMD013	SR 59/Erie Street Crosswalk Repair	-	75,000	-	75,000	-	-	-	75,000	-	-	-	-	-	75,000	
43	2025CMD014	Downtown Irrigation	-	50,000	-	50,000	-	-	-	50,000	-	-	-	-	-	50,000	
44	2025CMD015	Haymaker Parkway Landscape Renovation	-	20,000	-	20,000	-	-	-	20,000	-	-	-	-	-	20,000	
45	2013DSR001	Issue II Loan - Downtown Erie-Depeyster	-	-	19,760	19,760	-	-	-	19,760	-	-	-	-	-	19,760	
46	2018DSR001	Issue II Loan - Rockwell-Wittier-Woodard Streets	-	-	4,425	4,425	-	-	-	4,425	-	-	-	-	-	4,425	
47	2019DSR001	Issue II Loan - S Chestnut-Middlebury Road	-	-	12,310	12,310	-	-	-	12,310	-	-	-	-	-	12,310	
48	2019DSR002	Issue II Loan - E Summit St Improvement	-	-	25,000	25,000	-	-	-	25,000	-	-	-	-	-	25,000	
49	2021DSR001	City Hall Bond Issue	-	-	456,520	456,520	-	-	-	456,520	-	-	-	-	-	456,520	Appx. \$9.1 Million Bond Issue for 30 Years
50	2021DSR002	Issue II Loan - St Route 43 Traffic Impvmt	-	-	790	790	-	-	-	790						790	
51	2024DSR001	Issue II Loan - Middlebury Rd Resurfacing	-	-	10,870	10,870	-	-	-	10,870	-	-	-	-	-	10,870	
52	2023KFD008	Public Training Facility	25,000	25,000	-	50,000	-	-	-	50,000	-	-	-	-	-	50,000	
53	2024KFD007	Station 1 Renovations	180,000	-	-	180,000	-	-	-	180,000	40,000	-	-	-	40,000	140,000	NOPEC Funding
54	2024KFD009	Replace Med Unit	220,000	-	-	220,000	-	-	-	220,000	220,000	-	-	-	220,000	-	
55	2025KFD001	Turn Out Gear Replacement	25,000	-	-	25,000	-	-	-	25,000	-	-	-	-	-	25,000	
56	2025KFD002	Fire Vehicle Replacement Fund	550,000	-	-	550,000	-	-	-	550,000	100,000	-	-	-	100,000	450,000	KSU Funding
57	2025KFD003	Dispatch Communication System	13,000	-	-	13,000	-	-	-	13,000	-	-	-	-	-	13,000	
58	2025KFD007	Station 1 Light Vehicle Replacement	65,000	-	-	65,000	-	-	-	65,000	65,000	-	-	-	65,000	-	
59	2025KFD008	Motorola Radio Software Upgrades	21,000	-	-	21,000	-	-	-	21,000	-	-	-	-	-	21,000	
60	2019KPD008	Gas Mask Replacement	-	20,000	-	20,000	-	-	-	20,000	-	-	-	-	-	20,000	
61	2025KPD001	Police Miscellaneous Equipment	-	50,000	-	50,000	-	-	-	50,000	-	-	-	-	-	50,000	
62	2025KPD004	K-9 Acquisition/Training (Replace Janik)	-	15,000	-	15,000	-	-	-	15,000	-	-	-	-	-	15,000	
63	2025KPD009	Unmarked Vehicle Replacement	-	30,000	-	30,000	-	-	-	30,000	-	-	-	-	-	30,000	
64	2022KSD001	Service Administration Building Remodeling	-	35,000	-	35,000	5,000	5,000	5,000	50,000	-	-	-	-	-	50,000	
65	2025KSD004	Misc. Roadway Lighting Equipment	-	10,000	-	10,000	-	-	-	10,000	-	-	-	-	-	10,000	
66	2025KSD005	Church of Christ	-	275,000	-	275,000	-	-	-	275,000	-	-	-	-	-	275,000	

2025 CIP for Year 2025

Row No	Proj. No.	Project Name	2025 Programmed Funding*								2025 Programmed Reimbursements & Sale Notes/Bonds					Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total		
67	2025KSS001	IT Systems for New City Hall	-	55,000	-	55,000	-	-	-	55,000	-	-	-	-	-	55,000	
68	2025KSS003	Time and Attendance System	-	80,400	-	80,400	18,000	16,800	4,800	120,000	-	-	-	-	-	120,000	
69	2025KVM001	VM Miscellaneous Equipment	-	15,000	-	15,000	7,500	7,500	-	30,000	-	-	-	-	-	30,000	
70	2025KVM002	Mobile Service Truck	-	100,000	-	100,000	32,000	20,000	24,000	176,000	-	-	-	-	-	176,000	\$24k also to come from the Solid Waste Fund (205)
71	2025KVM003	Locker Room Renovation	-	9,000	-	9,000	3,000	3,000	-	15,000	-	-	-	-	-	15,000	
72	2025PR007	John Davey Arboretum	-	10,000	-	10,000	-	-	-	10,000	-	-	-	-	-	10,000	
73	2011WRF010	Digester Heat Exchanger	-	-	-	-	-	580,715	-	580,715	-	-	30,715	-	30,715	550,000	
74	2021WRF007	Influent Headworks Building	-	-	-	-	-	25,000	-	25,000	-	-	-	-	-	25,000	\$450,000 Supplemented with ARPA (138) Funds
75	2023WRF003	Rehabilitation No. 1 Primary Clarifier	-	-	-	-	-	100,000	-	100,000	-	-	-	-	-	100,000	
76	2023WRF007	Return Pumps	-	-	-	-	-	13,906	-	13,906	-	-	-	-	-	13,906	
77	2023WRF008	Plant Sump Pumps	-	-	-	-	-	15,000	-	15,000	-	-	-	-	-	15,000	
78	2023WRF009	WRF Forklift	-	-	-	-	-	16,500	-	16,500	-	-	-	-	-	16,500	
79	2023WRF012	Replacement Pump for College Towers Lift Station	-	-	-	-	-	11,071	-	11,071	-	-	-	-	-	11,071	
80	2024WRF004	Press Rehabilitation	-	-	-	-	-	10,000	-	10,000	-	-	-	-	-	10,000	
81	2024WRF006	Lab Vehicle	-	-	-	-	-	55,000	-	55,000	-	-	-	-	-	55,000	
82	2024WRF007	Safety Equipment	-	-	-	-	-	4,000	-	4,000	-	-	-	-	-	4,000	
83	2024WRF008	Lift Station Wet Well Gates	-	-	-	-	-	14,400	-	14,400	-	-	-	-	-	14,400	
84	2025WRF001	WRF, Misc. Plant Equipment	-	-	-	-	-	100,000	-	100,000	-	-	-	-	-	100,000	
85	2025WRF002	Sandblasting and Painting	-	-	-	-	-	16,000	-	16,000	-	-	-	-	-	16,000	
86	2025WRF003	Electrical Replacement	-	-	-	-	-	10,000	-	10,000	-	-	-	-	-	10,000	
87	2025WRF004	Safety Equipment	-	-	-	-	-	5,000	-	5,000	-	-	-	-	-	5,000	
88	2025WRF006	Press Rehabilitation	-	-	-	-	-	42,000	-	42,000	-	-	-	-	-	42,000	
89	2025WRF008	VFD's for RAS and WAS Pumps	-	-	-	-	-	30,000	-	30,000	-	-	-	-	-	30,000	
90	2025WRF009	WEMCO Transfer Pump for #3 Digester	-	-	-	-	-	40,000	-	40,000	-	-	-	-	-	40,000	
91	2025WRF010	New Pumps for Overholt Pump Station	-	-	-	-	-	46,000	-	46,000	-	-	-	-	-	46,000	
92	2025WRF011	Overhauling Turbo Blower	-	-	-	-	-	40,000	-	40,000	-	-	-	-	-	40,000	
93	2025WRF012	Drain Piping in Service Bldg. Replacement	-	-	-	-	-	30,000	-	30,000	-	-	-	-	-	30,000	
94	2025WRF013	WRF - Generator	-	-	-	-	-	200,000	-	200,000	-	-	-	-	-	200,000	
95	2011WTP004	Wellfield Development	-	-	-	-	-	450,000	-	450,000	-	-	-	-	-	450,000	
96	2024WTP003	500k/400k Water Tanks Rehabilitation	-	-	-	-	-	2,501,103	-	2,501,103	-	542,800	-	-	542,800	1,958,303	OPWC funding received
97	2024WTP006	Surge Protection Improvements	-	-	-	-	-	330,800	-	330,800	-	-	-	-	-	330,800	
98	2024WTP008	Pump Room Upgrades	-	-	-	-	-	6,142	-	6,142	-	-	-	-	-	6,142	
99	2024WTP009	Lime Slaker Modifications	-	-	-	-	-	11,511	-	11,511	-	-	-	-	-	11,511	
100	2025WTP001	WTP, Misc. Plant Equipment	-	-	-	-	-	50,000	-	50,000	-	-	-	-	-	50,000	

2025 CIP for Year 2025

Row No	Proj. No.	Project Name	2025 Programmed Funding*								2025 Programmed Reimbursements & Sale Notes/Bonds					Net Cost City	Notes		
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total				
101	2025WTP003	WTP Chlorine Storage Upgrades	-	-	-	-	10,000	-	-	10,000	-	-	-	-	-	10,000			
101	2025WTP006	Lime Spreader	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	50,000			
102	2025WTP007	Wellfield Maintenance Agreement	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	50,000			
102	2025WTP009	Risk and Resilience Assessment	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	50,000			
	2025 CIP Program Funding Totals for 2025:		\$ 1,099,000	\$ 30,200,760	\$ 529,675	\$ 31,829,435	\$ 3,964,556	\$ 2,370,392	\$ 1,989,800	\$ 40,154,183	\$ 24,081,912	\$ 632,800	\$ 30,715	\$ 1,180,000	\$ 25,925,427	\$ 14,228,756			
			Check Figures					\$ 31,829,435						\$ 40,154,183				\$ 25,925,427	\$ 14,228,756

Legend:
- Red print denotes reappropriated funding, additionally appropriated funding, or other change from previous project plan

General Government Funds Summary Analysis		2025 for 2025
		CAP
Total Fire/EMS =	\$	1,099,000
Total Cap. Proj. =		30,200,760
Total Fire/EMS plus Cap. Proj. =	\$	31,299,760
Total Debt Service =		529,675
Total General Government =	\$	31,829,435
Total Grants for Cap. Projects and Proceeds from Note/Bond =		24,081,912
Total General Government Funds minus Grants & Note/Bond =	\$	7,747,523
Charter Target Estimate =		4,285,320
Net General Government MINUS Target =	\$	3,462,203

Total Water Funds =	\$	3,964,556
Total Water Grants =		632,800
Total Water Funds minus Grants =	\$	3,331,756
Total Sanitary Funds =	\$	2,370,392
Total Sanitary Grants =		30,715
Total Sanitary Funds minus Grants =	\$	2,339,677
Total Storm Funds =	\$	1,989,800
Total Storm Grants =		1,180,000
Total Storm Funds minus Grants =	\$	809,800

Total General Government Funds minus Grants & Note/Bond =	\$	7,747,523
Total Water Funds minus Grants =		3,331,756
Total Sanitary Funds minus Grants =		2,339,677
Total Storm Funds minus Grants =		809,800
Total Local Funds Cost =	\$	14,228,756

2025 CIP for Year 2026

Row No	Proj. No.	Project Name	2026 Programmed Funding*								2026 Programmed Reimbursements & Sale Notes/Bonds					Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total		
1	2022CIP007	Harris Street Sanitary Lining	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Moved to 2027
2	2022CIP017	Summit/Franklin Intersection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2027
3	2022CIP019	Erie Street Parking Modifications	-	15,000	-	15,000	-	-	-	15,000	-	-	-	-	-	15,000	
4	2022CIP025	SR 59 Alternative Transportation Improvements	-	12,000	-	12,000	-	-	-	12,000	11,600	-	-	-	11,600	400	PARTA/Franklin Twp Joint Project STBG Grant Funding
5	2023CIP009	W. Summit St. Pedestrian Improvements	-	221,000	-	221,000	-	-	-	221,000	196,000	-	-	-	196,000	25,000	Joint Project with Portage County - ODNR Funding
6	2024CIP008	Cuyahoga River Sewer Relocation	-	-	-	-	-	2,500,000	-	2,500,000	-	-	-	-	-	2,500,000	
7	2024CIP009	PCWR Joint Water Planning Study	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	50,000	
8	2025CIP006	Erin Drive Waterline	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	50,000	
9	2025CIP011	Sunrise Boulevard Rehabilitation	-	269,000	-	269,000	-	-	-	269,000	-	-	-	-	-	269,000	
10	2026CIP001	Annual Sidewalk/Street Program - Construction	-	1,850,000	-	1,850,000	-	-	75,000	1,925,000	-	-	-	-	-	1,925,000	
11	2026CIP002	Sidewalk Street Tree Damage Repairs	-	5,000	-	5,000	-	-	-	5,000	-	-	-	-	-	5,000	Added per KCC 6/17/15
12	2026CIP003	Traffic Signal MMU Testing	-	21,000	-	21,000	-	-	-	21,000	-	-	-	-	-	21,000	
13	2026CIP004	Franklin/School Signal Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2027
14	2026CIP005	Miscellaneous Active Transportation Improvements (Bike, pedestrian and transit)	-	40,000	-	40,000	-	-	-	40,000	-	-	-	-	-	40,000	
15	2026CIP015	Storm Sewer Televising	-	-	-	-	-	-	150,000	150,000	-	-	-	-	-	150,000	
16	2026CIP016	Sanitary Sewer Televising	-	-	-	-	-	200,000	-	200,000	-	-	-	-	-	200,000	
17	2026CIP007	Water Main Inventory/Risk Assessment	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	50,000	
18	2026CIP008	Sanitary Sewer Repairs	-	-	-	-	-	50,000	-	50,000	-	-	-	-	-	50,000	
19	2026CIP009	Storm Sewer Repairs	-	-	-	-	-	-	50,000	50,000	-	-	-	-	-	50,000	
20	2026CIP010	2026 Eningeering Specifications Update	-	-	-	-	12,500	12,500	12,500	37,500	-	-	-	-	-	37,500	
21	2026CIP011	2026 Engineering Construction Standards Update	-	-	-	-	12,500	12,500	12,500	37,500	-	-	-	-	-	37,500	
22	2026CIP012	Bowman/Rellim/Vine/Valleyview/E School Drainage Study	-	-	-	-	-	-	100,000	100,000	-	-	-	-	-	100,000	
23	2026CIP013	Geographic Information System - Sanitary, Storm & Water	-	-	-	-	15,000	15,000	15,000	45,000	-	-	-	-	-	45,000	
24	2026CIP014	Downtown Wayfinding Update	-	20,000	-	20,000	-	-	-	20,000	-	-	-	-	-	20,000	
25	2020CMD003	Salt Storage	-	200,000	-	200,000	-	-	-	200,000	-	-	-	-	-	200,000	
26	2024CMD006	Asphalt Roller	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
27	2025CMD004	Central Maintenance Managers Pickup Trucks (2)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2027
28	2026CMD001	CM Miscellaneous Equipment	-	42,000	-	42,000	-	-	-	42,000	-	-	-	-	-	42,000	
29	2026CMD002	Snow Plow	-	395,000	-	395,000	-	-	-	395,000	-	-	-	-	-	395,000	
30	2026CMD003	Excavator	-	21,250	-	21,250	21,250	21,250	21,250	85,000	-	-	-	-	-	85,000	
31	2026CMD005	Pickup Truck	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
32	2026CMD006	Lead Water Service Line Replacements	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	75,000	
33	2026CMD007	Leaf Vacuum Truck	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2027
34	2026CMD008	Water Meter Van	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2027

2025 CIP for Year 2026

Row No	Proj. No.	Project Name	2026 Programmed Funding*								2026 Programmed Reimbursements & Sale Notes/Bonds					Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total		
35	2026CMD009	Water Service Line Identification	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	50,000	
36	2026CMD010	Sanitary Manhole Improvements	-	-	-	-	-	75,000	-	75,000	-	-	-	-	-	75,000	
37	2026CMD011	Asphalt Mill	-	40,000	-	40,000	-	-	-	40,000	-	-	-	-	-	40,000	
38	2026CMD012	Survey/Study CM Building	-	16,500	-	16,500	7,500	3,000	3,000	30,000	-	-	-	-	-	30,000	
39	2026CMD013	One Ton "V" Box	-	30,000	-	30,000	-	-	-	30,000	-	-	-	-	-	30,000	
40	2026CMD015	Lake Street Joint Repair	-	75,000	-	75,000	-	-	-	75,000	-	-	-	-	-	75,000	
41	2026CMD016	Asphalt Hot Box Trailer	-	55,000	-	55,000	-	-	-	55,000	-	-	-	-	-	55,000	
42	2026CMD017	ODOT "I" Inlet Repairs	-	-	-	-	-	-	50,000	50,000	-	-	-	-	-	50,000	
43	2026CMD018	GIS/Asset Management	-	100,000	-	100,000	-	-	-	100,000	-	-	-	-	-	100,000	
44	2027CMD007	Tracing Machine	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2027
45	2013DSR001	Issue II Loan - Downtown Erie-Depeyster	-	-	9,878	9,878	-	-	-	9,878	-	-	-	-	-	9,878	
46	2018DSR001	Issue II Loan - Rockwell-Wittier-Woodard Streets	-	-	4,420	4,420	-	-	-	4,420	-	-	-	-	-	4,420	
47	2019DSR001	Issue II Loan - S Chestnut-Middlebury Road	-	-	12,307	12,307	-	-	-	12,307	-	-	-	-	-	12,307	
48	2019DSR002	Issue II Loan - E Summit St Improvement	-	-	25,000	25,000	-	-	-	25,000	-	-	-	-	-	25,000	
49	2021DSR001	City Hall Bond Issue	-	-	456,920	456,920	-	-	-	456,920	-	-	-	-	-	456,920	Anticipated through 2051
50	2021DSR002	Issue II Loan - St Route 43 Traffic Impvmt	-	-	790	790	-	-	-	790	-	-	-	-	-	790	
51	2024DSR001	Issue II Loan - Middlebury Rd Resurfacing	-	-	10,870	10,870	-	-	-	10,870	-	-	-	-	-	10,870	
52	2021KFD003	Tower 1819 Replacement	2,250,000	-	-	2,250,000	-	-	-	2,250,000	2,110,000	-	-	-	2,110,000	140,000	
53	2025KFD005	Replace Garage Doors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2030
54	2025KFD006	Replace Med Unit	325,000	-	-	325,000	-	-	-	325,000	325,000	-	-	-	325,000	-	
55	2026KFD001	Fire Miscellaneous Equipment	20,000	-	-	20,000	-	-	-	20,000	-	-	-	-	-	20,000	
56	2026KFD002	Fire Vehicle Replacement Fund	550,000	-	-	550,000	-	-	-	550,000	100,000	-	-	-	100,000	450,000	KSU Funding
57	2026KFD004	Light Vehicle Replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2027
58	2026KFD006	Turn Out Gear Replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
59	2026KFD007	Replace Vehicle I-Pads	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
60	2023KPD003	Gym Equipment	-	10,000	-	10,000	-	-	-	10,000	-	-	-	-	-	10,000	
61	2025KPD003	Replace 2008 F350 Prisoner Transport	-	65,000	-	65,000	-	-	-	65,000	-	-	-	-	-	65,000	
62	2025KPD007	Ballistic Vests	-	30,000	-	30,000	-	-	-	30,000	-	-	-	-	-	30,000	
63	2026KPD001	Police Miscellaneous Equipment	-	20,000	-	20,000	-	-	-	20,000	-	-	-	-	-	20,000	
64	2026KPD007	Unmarked Car Replacement	-	30,000	-	30,000	-	-	-	30,000	-	-	-	-	-	30,000	
65	2026KPD005	Helmets	-	36,000	-	36,000	-	-	-	36,000	-	-	-	-	-	36,000	
66	2022KSD001	Service Administration Building Renovations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2027
67	2026KSD004	Misc. Roadway Lighting Equipment	-	10,000	-	10,000	-	-	-	10,000	-	-	-	-	-	10,000	
68	2026KSS002	User Workstation Replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2027

2025 CIP for Year 2026

Row No	Proj. No.	Project Name	2026 Programmed Funding*								2026 Programmed Reimbursements & Sale Notes/Bonds					Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total		
69	2026KSS004	Server/Communications Battery Replacement	-	12,900	-	12,900	5,500	4,950	1,650	25,000	-	-	-	-	-	25,000	
70	2027KSS003	Network Infrastructure Replacement	50,000	480,000	-	530,000	35,000	35,000	-	600,000	-	-	-	-	-	600,000	
71	2026KVM001	VM Miscellaneous Equipment	-	16,000	-	16,000	8,000	8,000	-	32,000	-	-	-	-	-	32,000	
72	2014WRF004	Motor Control Center Replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2027
73	2021WRF007	Influent Headworks Building	-	-	-	-	-	9,985,000	-	9,985,000	-	-	9,600,000	-	9,600,000	385,000	
74	2025WRF007	Single Wash Dishwasher	-	-	-	-	-	10,000	-	10,000	-	-	-	-	-	10,000	
75	2026WRF001	WRF, Misc. Plant Equipment	-	-	-	-	-	100,000	-	100,000	-	-	-	-	-	100,000	
76	2026WRF002	Sandblasting and Painting	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
77	2026WRF003	Electrical Replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
78	2026WRF004	Flygt Pump	-	-	-	-	-	125,000	-	125,000	-	-	-	-	-	125,000	
79	2011WTP004	Wellfield Development	-	-	-	-	200,000	-	-	200,000	-	-	-	-	-	200,000	
80	2022WTP004	Mogadore Tank Painting & Rehabilitation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2028
81	2024WTP006	Surge Protection Improvements	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	75,000	
82	2024WTP008	Replace 1 Ton Dump Truck	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2027
83	2025WTP002	Lime Slaker Including Installation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2027
84	2025WTP003	WTP Chlorine Storage Upgrades	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	50,000	
85	2025WTP004	Replace Interior Plumbing at WTP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2027
86	2026WTP001	WTP, Misc. Plant Equipment	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	75,000	
87	2026WTP002	Replace F-250 Pickup	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2027
88	2026WTP005	Pump Room Upgrades	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2027
89	2026WTP007	Wellfield Maintenance Agreement	-	-	-	-	130,000	-	-	130,000	-	-	-	-	-	130,000	
89	2026WTP008	Recharge Basin Gravel Replacement	-	-	-	-	100,000	-	-	100,000	-	-	-	-	-	100,000	
2025 CIP Program Funding Totals for 2026:			\$ 3,195,000	\$ 4,137,650	\$ 520,185	\$ 7,852,835	\$ 1,022,250	\$ 13,157,200	\$ 490,900	\$ 22,523,185	\$ 2,742,600	\$ -	\$ 9,600,000	\$ -	\$ 12,342,600	\$ 10,180,585	
Check Figures						\$ 7,852,835					\$ 22,523,185					\$ 12,342,600	\$ 10,180,585

2025 CIP for Year 2026

Row No	Proj. No.	Project Name	2026 Programmed Funding*						2026 Programmed Reimbursements & Sale Notes/Bonds					Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total

Legend:
- Red print denotes reappropriated funding, additionally
appropriated funding, or other change from previous project plan

General Government Funds Summary Analysis		2025 for 2026
		CAP
Total Fire/EMS =	\$	3,195,000
Total Cap. Proj. =		4,137,650
Total Fire/EMS plus Cap. Proj. =	\$	7,332,650
Total Debt Service =		520,185
Total General Government =	\$	7,852,835
Total Grants for Cap. Projects and Proceeds from Note/Bond =		2,742,600
Total General Government Funds minus Grants & Note/Bond =	\$	5,110,235
Charter Target Estimate =		4,319,715
Net General Government MINUS Target =	\$	790,520

Total General Government Funds minus Grants & Note/Bond =	\$	5,110,235
Total Water Funds minus Grants =		1,022,250
Total Sanitary Funds minus Grants =		3,557,200
Total Storm Funds minus Grants =		490,900
Total Local Funds Cost =	\$	10,180,585

Total Water Funds =	\$	1,022,250
Total Water Grants =		-
Total Water Funds minus Grants =	\$	1,022,250
Total Sanitary Funds =	\$	13,157,200
Total Sanitary Grants =		9,600,000
Total Sanitary Funds minus Grants =	\$	3,557,200
Total Storm Funds =	\$	490,900
Total Storm Grants =		-
Total Storm Funds minus Grants =	\$	490,900

2025 CIP for Year 2027

Row No	Proj. No.	Project Name	2027 Programmed Funding*								2027 Programmed Reimbursements & Sale Notes/Bonds					Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total		
34	2027CMD009	Water Service Line Identification	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	50,000	
35	2027CMD010	Citywide Water Main Leak Detection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
36	2027CMD013	Camera Van	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
37	2027CMD014	Portable Shoring Trailer	-	-	-	-	15,000	7,500	7,500	30,000	-	-	-	-	-	30,000	
38	2027CMD015	Valve Turner	-	-	-	-	10,000	-	-	10,000	-	-	-	-	-	10,000	
39	2027CMD002	Lake Street Joint Repair	-	75,000	-	75,000	-	-	-	75,000	-	-	-	-	-	75,000	
40	2029CMD008	Street Sweeper	-	175,000	-	175,000	-	-	175,000	350,000	-	-	-	-	-	350,000	
41	2018DSR001	Issue II Loan - Rockwell-Wittier-Woodard Streets	-	-	4,425	4,425	-	-	-	4,425	-	-	-	-	-	4,425	
42	2019DSR001	Issue II Loan - S Chestnut-Middlebury Road	-	-	12,310	12,310	-	-	-	12,310	-	-	-	-	-	12,310	
43	2019DSR002	Issue II Loan - E Summit St Improvement	-	-	25,000	25,000	-	-	-	25,000	-	-	-	-	-	25,000	
44	2021DSR001	City Hall Bond Issue	-	-	457,000	457,000	-	-	-	457,000	-	-	-	-	-	457,000	Anticipated through 2051
45	2021DSR002	Issue II Loan - St Route 43 Traffic Impvmt	-	-	790	790	-	-	-	790	-	-	-	-	-	790	
46	2024DSR001	Issue II Loan - Middlebury Rd Resurfacing	-	-	10,870	10,870	-	-	-	10,870	-	-	-	-	-	10,870	
47	2025KFD005	Replace Garage Doors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2030
48	2026KFD004	Light Vehicle Replacement	65,000	-	-	65,000	-	-	-	65,000	65,000	-	-	-	-	65,000	
49	2027KFD001	Fire Miscellaneous Equipment	55,000	-	-	55,000	-	-	-	55,000	-	-	-	-	-	55,000	
50	2027KFD002	Fire Vehicle Replacement Fund	550,000	-	-	550,000	-	-	-	550,000	100,000	-	-	-	-	100,000	KSU Funding
51	2027KFD005	Light Vehicle Replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2028
52	2027KFD006	Turn Out Gear Replacement	20,000	-	-	20,000	-	-	-	20,000	-	-	-	-	-	20,000	
53	2027KFD007	Med Unit Replacement	325,000	-	-	325,000	-	-	-	325,000	325,000	-	-	-	-	325,000	
54	2027KFD008	Station 1 Kitchen Cabinets	35,000	-	-	35,000	-	-	-	35,000	-	-	-	-	-	35,000	
55	2026KPD002	Mobile Data Terminals	-	100,000	-	100,000	-	-	-	100,000	-	-	-	-	-	100,000	
56	2027KPD001	Police Miscellaneous Equipment	-	50,000	-	50,000	-	-	-	50,000	-	-	-	-	-	50,000	
57	2027KPD002	Recorder	-	55,000	-	55,000	-	-	-	55,000	-	-	-	-	-	55,000	
58	2027KPD008	Body Cameras	-	300,000	-	300,000	-	-	-	300,000	-	-	-	-	-	300,000	
59	2027KPD005	Cruiser Replacement	-	715,000	-	715,000	-	-	-	715,000	-	-	-	-	-	715,000	
60	2021KSD002	Standing Rock Cemetary Wall Replacement	-	170,000	-	170,000	-	-	-	170,000	-	-	-	-	-	170,000	
61	2022KSD001	Service Administration Building	-	140,000	-	140,000	20,000	20,000	20,000	200,000	-	-	-	-	-	200,000	
62	2027KSD003	Misc. Roadway Lighting Equipment	-	10,000	-	10,000	-	-	-	10,000	-	-	-	-	-	10,000	
63	2026KSS002	User Workstation Replacement	-	262,500	-	262,500	35,000	31,500	10,500	339,500	-	-	-	-	-	339,500	\$10,500 also to come from the Solid Waste Fund (205)
64	2027KSS002	Central Security System	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
65	2027KSS003	Network Infrastructure Replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2026
66	2026KVM002	Truck Lifts	-	31,000	-	31,000	8,000	5,000	6,000	50,000	-	-	-	-	-	50,000	

2025 CIP for Year 2027

Row No	Proj. No.	Project Name	2027 Programmed Funding*								2027 Programmed Reimbursements & Sale Notes/Bonds					Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total		
67	2027KVM001	VM Miscellaneous Equipment	-	15,000	-	15,000	7,500	7,500	-	30,000	-	-	-	-	-	30,000	
68	2014WRF004	Motor Control Center	-	-	-	-	-	100,000	-	100,000	-	-	-	-	-	100,000	
69	2022WRF004	Aeration Basin Rehabilitation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2028
70	2027WRF001	WRF, Misc. Plant Equipment	-	-	-	-	-	100,000	-	100,000	-	-	-	-	-	100,000	
71	2027WRF002	Sandblasting and Painting	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
72	2027WRF003	D.O. Probes for Aeration Tanks	-	-	-	-	-	14,300	-	14,300	-	-	-	-	-	14,300	
73	2027WRF008	SCADA Upgrades	-	-	-	-	-	300,000	-	300,000	-	-	-	-	-	300,000	
74	2027WRF004	WRF Car	-	-	-	-	-	55,000	-	55,000	-	-	-	-	-	55,000	
75	2022WTP004	Mogadore Tank Painting and Rehabilitation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2028
76	2024WTP003	500k/400k Water Tanks Rehabilitation	-	-	-	-	25,000	-	-	25,000	-	-	-	-	-	25,000	
77	2027WTP008	Replace 1 Ton Dump Truck	-	-	-	-	125,000	-	-	125,000	-	-	-	-	-	125,000	
78	2025WTP002	Lime Slaker including Installation	-	-	-	-	200,000	-	-	200,000	-	-	-	-	-	200,000	
79	2025WTP010	Replace Interior Plumbing at WTP	-	-	-	-	100,000	-	-	100,000	-	-	-	-	-	100,000	
80	2026WTP002	Replace F-250 Pickup	-	-	-	-	100,000	-	-	100,000	-	-	-	-	-	100,000	
81	2026WTP003	Tank Cleaning and Inspection	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	50,000	
82	2026WTP005	Pump Room Upgrades	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	75,000	
83	2027WTP001	WTP, Misc. Plant Equipment	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	75,000	
84	2027WTP004	Floculator Rehabilitation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2028
85	2027WTP007	Wellfield Maintenance Agreement	-	-	-	-	100,000	-	-	100,000	-	-	-	-	-	100,000	
86	2027WTP005	Lime Soda Storage System	-	-	-	-	150,000	-	-	150,000	-	-	-	-	-	150,000	
87	2027WTP006	Lab Vehicle	-	-	-	-	45,000	-	-	45,000	-	-	-	-	-	45,000	
88	2027WTP003	Wellfield Generator	-	-	-	-	200,000	-	-	200,000	-	-	-	-	-	200,000	
89	2027WTP009	Lime Truck Replacement	-	-	-	-	300,000	-	-	300,000	-	-	-	-	-	300,000	
2025 CIP Program Funding Totals for 2027:			\$ 1,050,000	\$ 15,966,300	\$ 510,395	\$ 17,526,695	\$ 2,904,950	\$ 13,184,650	\$ 536,700	\$ 34,152,995	\$ 7,461,000	\$ -	\$ -	\$ -	\$ 7,461,000	\$ 26,691,995	
Check Figures						\$ 17,526,695	\$ 34,152,995				\$ 7,461,000				\$ 26,691,995		

2025 CIP for Year 2027

Row No	Proj. No.	Project Name	2027 Programmed Funding*							2027 Programmed Reimbursements & Sale Notes/Bonds					Net Cost City	Notes	
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm			Total

Legend:
- Red print denotes reappropriated funding, additionally
appropriated funding, or other change from previous project plan

General Government Funds Summary Analysis		2025 for 2027
		CAP
Total Fire/EMS =	\$	1,050,000
Total Cap. Proj. =		15,966,300
Total Fire/EMS plus Cap. Proj. =	\$	17,016,300
Total Debt Service =		510,395
Total General Government =	\$	17,526,695
Total Grants for Cap. Projects and Proceeds from Note/Bond =		7,461,000
Total General Government Funds minus Grants & Note/Bond =	\$	10,065,695
Charter Target Estimate =		4,394,575
Net General Government MINUS Target =	\$	5,671,120

Total General Government Funds minus Grants & Note/Bond =	\$	10,065,695
Total Water Funds minus Grants =		2,904,950
Total Sanitary Funds minus Grants =		13,184,650
Total Storm Funds minus Grants =		536,700
Total Local Funds Cost =	\$	26,691,995

Total Water Funds =	\$	2,904,950
Total Water Grants =		-
Total Water Funds minus Grants =	\$	2,904,950
Total Sanitary Funds =	\$	13,184,650
Total Sanitary Grants =		-
Total Sanitary Funds minus Grants =	\$	13,184,650
Total Storm Funds =	\$	536,700
Total Storm Grants =		-
Total Storm Funds minus Grants =	\$	536,700

2025 CIP for Year 2028

Row No	Proj. No.	Project Name	2028 Programmed Funding*								2028 Programmed Reimbursements & Sale Notes/Bonds					Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total		
1	2015CIP017	Rellim, Lincoln, Bowman Area Waterline	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000	
2	2021CIP004	SAC Parking Lot - Phase 1	-	175,000	-	175,000	25,000	25,000	25,000	250,000	-	-	-	-	-	250,000	
3	2024CIP006	SAC Parking Lot - Phase 2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2029
4	2027CIP008	Cuyahoga River Sewer Relocation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2027
5	2027CIP004	Manchester Waterline	-	-	-	-	400,000	-	-	400,000	-	-	-	-	-	400,000	
6	2028CIP001	Annual Sidewalk/Street Program - Construction	-	2,050,000	-	2,050,000	-	-	75,000	2,125,000	-	-	-	-	-	2,125,000	
7	2028CIP002	Sidewalk Street Tree Damage Repairs	-	5,000	-	5,000	-	-	-	5,000	-	-	-	-	-	5,000	
8	2028CIP005	Miscellaneous Active Transportation Improvements (Bike, pedestrian and transit)	-	40,000	-	40,000	-	-	-	40,000	-	-	-	-	-	40,000	
9	2028CIP007	Storm Sewer Televising	-	-	-	-	-	-	150,000	150,000	-	-	-	-	-	150,000	
10	2028CIP016	Sanitary Sewer Televising	-	-	-	-	-	200,000	-	200,000	-	-	-	-	-	200,000	
11	2028CIP008	Sanitary Sewer Repairs	-	-	-	-	-	50,000	-	50,000	-	-	-	-	-	50,000	
12	2028CIP009	Storm Sewer Repairs	-	-	-	-	-	-	50,000	50,000	-	-	-	-	-	50,000	
13	2021CMD009	Paver/Pavement Repair Truck	-	300,000	-	300,000	-	-	-	300,000	-	-	-	-	-	300,000	
14	2022CMD008	Storage Facility	-	40,000	-	40,000	20,000	20,000	20,000	100,000	-	-	-	-	-	100,000	
15	2027CMD005	Paint Machine with Trailer	-	50,000	-	50,000	-	-	-	50,000	-	-	-	-	-	50,000	
16	2028CMD001	CM Miscellaneous Equipment	-	42,000	-	42,000	-	-	-	42,000	-	-	-	-	-	42,000	
17	2028CMD003	City Wide Water Main Leak Detection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
18	2028CMD004	Pick-up Truck	-	27,500	-	27,500	12,500	5,000	5,000	50,000	-	-	-	-	-	50,000	
19	2028CMD005	One Ton Dump Truck	-	66,500	-	66,500	47,250	19,250	21,000	154,000	-	-	-	-	-	154,000	\$21,000 also to come from the Solid Waste Fund (205)
20	2028CMD006	Lead Water Service Replacements	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	75,000	
21	2028CMD007	Snow Plow	-	350,000	-	350,000	-	-	-	350,000	-	-	-	-	-	350,000	
22	2028CMD008	Hydro Excavation Truck	-	180,000	-	180,000	135,000	67,500	67,500	450,000	-	-	-	-	-	450,000	
23	2028CMD009	Water Service Line Identification	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	50,000	
24	2028CMD010	Sign Truck	-	150,000	-	150,000	-	-	-	150,000	-	-	-	-	-	150,000	
25	2028CMD011	Lake Street Joint Repair	-	75,000	-	75,000	-	-	-	75,000	-	-	-	-	-	75,000	
26	2029CMD005	Front End Loader	-	114,000	-	114,000	81,000	33,000	36,000	264,000	-	-	-	-	-	264,000	\$36,000 also to come from the Solid Waste Fund (205)
27	2018DSR001	Issue II Loan - Rockwell-Wittier-Woodard Streets	-	-	4,420	4,420	-	-	-	4,420	-	-	-	-	-	4,420	
28	2019DSR001	Issue II Loan - S Chestnut-Middlebury Road	-	-	12,310	12,310	-	-	-	12,310	-	-	-	-	-	12,310	
29	2019DSR002	Issue II Loan - E Summit St Improvement	-	-	25,000	25,000	-	-	-	25,000	-	-	-	-	-	25,000	
30	2021DSR001	City Hall Bond Issue	-	-	459,000	459,000	-	-	-	459,000	-	-	-	-	-	459,000	Anticipated through 2051
31	2021DSR002	Issue II Loan - St Route 43 Traffic Impvmt	-	-	790	790	-	-	-	790	-	-	-	-	-	790	
32	2024DSR001	Issue II Loan - Middlebury Rd Resurfacing	-	-	10,870	10,870	-	-	-	10,870	-	-	-	-	-	10,870	
33	2027KFD004	Fire Engine Replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2030

2025 CIP for Year 2028

Row No	Proj. No.	Project Name	2028 Programmed Funding*								2028 Programmed Reimbursements & Sale Notes/Bonds					Net Cost City	Notes	
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total			
34	2027KFD005	Light Vehicle Replacement	65,000	-	-	65,000	-	-	-	65,000	65,000	-	-	-	65,000	-		
35	2028KFD001	Fire Miscellaneous Equipment	50,000	-	-	50,000	-	-	-	50,000	-	-	-	-	-	50,000		
36	2028KFD002	Fire Vehicle Replacement Fund	550,000	-	-	550,000	-	-	-	550,000	100,000	-	-	-	100,000	450,000	KSU Funding	
37	2028KFD006	Turn Out Gear Replacement	20,000	-	-	20,000	-	-	-	20,000	-	-	-	-	-	20,000		
38	2028KFD004	Swift Water Rescue Gear	20,000	-	-	20,000	-	-	-	20,000	-	-	-	-	-	20,000		
39	2028KFD005	Training Facility	75,000	-	-	75,000	-	-	-	75,000	-	-	-	-	-	75,000		
40	2028KFD007	Light Vehicle Replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2029	
41	2028KPD001	Police Miscellaneous Equipment	-	50,000	-	50,000	-	-	-	50,000	-	-	-	-	-	50,000		
42	2028KPD002	Parking System Tablets	-	10,000	-	10,000	-	-	-	10,000	-	-	-	-	-	10,000		
43	2028KPD003	K9 Team	-	18,000	-	18,000	-	-	-	18,000	-	-	-	-	-	18,000		
44	2028KSD003	Misc. Roadway Lighting Equipment	-	10,000	-	10,000	-	-	-	10,000	-	-	-	-	-	10,000		
45	2028KVM001	VM Miscellaneous Equipment	-	15,000	-	15,000	7,500	7,500	-	30,000	-	-	-	-	-	30,000		
46	2014WRF004	Motor Control Center Replacement	-	-	-	-	-	750,000	-	750,000	-	-	-	-	-	750,000		
47	2022WRF004	Aeration Basin Rehabilitation	-	-	-	-	-	65,000	-	65,000	-	-	-	-	-	65,000		
48	2028WRF001	WRF, Misc. Plant Equipment	-	-	-	-	-	100,000	-	100,000	-	-	-	-	-	100,000		
49	2028WRF002	Sandblasting and Painting	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed	
50	2028WRF008	SCADA Upgrades	-	-	-	-	-	2,500,000	-	2,500,000	-	-	-	-	-	2,500,000		
51	2021WTP004	Wellfield Development	-	-	-	-	2,000,000	-	-	2,000,000	-	-	-	-	-	2,000,000		
52	2022WTP004	Mogadore Tank Painting & Rehabilitation	-	-	-	-	100,000	-	-	100,000	-	-	-	-	-	100,000		
53	2028WTP001	WTP, Misc. Plant Equipment	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	75,000		
54	2028WTP003	Outfall/Lagoon Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed	
55	2028WTP004	Flocculator Rehabilitation	-	-	-	-	150,000	-	-	150,000	-	-	-	-	-	150,000		
56	2028WTP007	Wellfield Maintenance	-	-	-	-	100,000	-	-	100,000	-	-	-	-	-	100,000		
2025 CIP Program Funding Totals for 2028:			\$ 780,000	\$ 3,768,000	\$ 512,390	\$ 5,060,390	\$ 3,338,250	\$ 3,842,250	\$ 449,500	\$ 12,690,390	\$ 165,000	\$ -	\$ -	\$ -	\$ 165,000	\$ 12,525,390		
Check Figures						\$ 5,060,390					\$ 12,690,390					\$ 165,000	\$ 12,525,390	

2025 CIP for Year 2028

Row No	Proj. No.	Project Name	2028 Programmed Funding*						2028 Programmed Reimbursements & Sale Notes/Bonds					Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total

Legend:
- Red print denotes reappropriated funding, additionally
appropriated funding, or other change from previous project plan

General Government Funds Summary Analysis		2025 for 2028
		CAP
Total Fire/EMS =	\$	780,000
Total Cap. Proj. =		3,768,000
Total Fire/EMS plus Cap. Proj. =	\$	4,548,000
Total Debt Service =		512,390
Total General Government =	\$	5,060,390
Total Grants for Cap. Projects and Proceeds from Note/Bond =		165,000
Total General Government Funds minus Grants & Note/Bond =	\$	4,895,390
Charter Target Estimate =		4,432,300
Net General Government MINUS Target =	\$	463,090

Total General Government Funds minus Grants & Note/Bond =	\$	4,895,390
Total Water Funds minus Grants =		3,338,250
Total Sanitary Funds minus Grants =		3,842,250
Total Storm Funds minus Grants =		449,500
Total Local Funds Cost =	\$	12,525,390

Total Water Funds =	\$	3,338,250
Total Water Grants =		-
Total Water Funds minus Grants =	\$	3,338,250
Total Sanitary Funds =	\$	3,842,250
Total Sanitary Grants =		-
Total Sanitary Funds minus Grants =	\$	3,842,250
Total Storm Funds =	\$	449,500
Total Storm Grants =		-
Total Storm Funds minus Grants =	\$	449,500

2025 CIP for Year 2029

Row No	Proj. No.	Project Name	2029 Programmed Funding*							2029 Programmed Reimbursements & Sale Notes/Bonds					Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total	
1	2015CIP017	Rellim, Lincoln, Bowman Area Waterline	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Moved to 2030
2	2023CIP006	Depeyster & Erie Curb Extensions	-	285,000	-	285,000	-	-	-	285,000	-	-	-	-	-	
3	2024CIP006	SAC Parking Lot - Phase 2	-	210,000	-	210,000	30,000	30,000	30,000	300,000	-	-	-	-	-	
4	2028CIP008	Cuyahoga River Sewer Relocation	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2027
5	2029CIP001	Annual Sidewalk/Street Program - Construction	-	2,100,000	-	2,100,000	-	-	75,000	2,175,000	-	-	-	-	-	
6	2029CIP002	Sidewalk Street Tree Damage Repairs	-	5,000	-	5,000	-	-	-	5,000	-	-	-	-	-	
7	2029CIP005	Miscellaneous Active Transportation Improvements (Bike, pedestrian and transit)	-	60,000	-	60,000	-	-	-	60,000	-	-	-	-	-	
8	2029CIP006	Leonard, Francis, Hampton Waterline Replacement	-	-	-	-	150,000	-	-	150,000	-	-	-	-	-	
9	2029CIP007	Olympus/Athena Waterline	-	-	-	-	100,000	-	-	100,000	-	-	-	-	-	
10	2029CIP015	Storm Sewer Televising	-	-	-	-	-	-	150,000	150,000	-	-	-	-	-	
11	2029CIP016	Sanitary Sewer Televising	-	-	-	-	-	200,000	-	200,000	-	-	-	-	-	
12	2029CIP003	Sanitary Sewer Lining	-	-	-	-	-	300,000	-	300,000	-	-	-	-	-	
13	2029CIP008	Sanitary Sewer Repairs	-	-	-	-	-	50,000	-	50,000	-	-	-	-	-	
14	2029CIP004	Storm Sewer Lining	-	-	-	-	-	-	300,000	300,000	-	-	-	-	-	
15	2029CIP009	Storm Sewer Repairs	-	-	-	-	-	-	50,000	50,000	-	-	-	-	-	
16	2029CMD001	CM Miscellaneous Equipment	-	42,000	-	42,000	-	-	-	42,000	-	-	-	-	-	
17	2029CMD006	Lead Water Service Replacements	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	
18	2029CMD004	Water Service Line Identification	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	
19	2029CMD010	City Wide Water Main Leak Detection	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
20	2029CMD003	Leaf Truck	-	280,000	-	280,000	-	-	35,000	315,000	-	-	-	-	-	\$35,000 also to come from the Solid Waste Fund (205)
21	2029CMD005	Front End Loader	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
22	2029CMD007	Pick-up Truck	-	27,500	-	27,500	12,500	5,000	5,000	50,000	-	-	-	-	-	
23	2029CMD008	Street Sweeper	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2027
24	2029CMD015	Lake Street Joint Repair	-	75,000	-	75,000	-	-	-	75,000	-	-	-	-	-	
25	2019DSR001	Issue II Loan - S Chestnut-Middlebury Road	-	-	12,310	12,310	-	-	-	12,310	-	-	-	-	-	
26	2019DSR002	Issue II Loan - E Summit St Improvement	-	-	25,000	25,000	-	-	-	25,000	-	-	-	-	-	
27	2021DSR001	City Hall Bond Issue	-	-	461,000	461,000	-	-	-	461,000	-	-	-	-	-	Anticipated through 2051
28	2021DSR002	Issue II Loan - St Route 43 Traffic Impvmt	-	-	790	790	-	-	-	790	-	-	-	-	-	
29	2024DSR001	Issue II Loan - Middlebury Rd Resurfacing	-	-	10,870	10,870	-	-	-	10,870	-	-	-	-	-	
30	2028KFD007	Light Vehicle Replacement	65,000	-	-	65,000	-	-	-	65,000	65,000	-	-	-	65,000	
31	2029KFD001	Fire Miscellaneous Equipment	50,000	-	-	50,000	-	-	-	50,000	-	-	-	-	-	
32	2029KFD002	Fire Vehicle Replacement Fund	550,000	-	-	550,000	-	-	-	550,000	100,000	-	-	-	100,000	KSU Funding
33	2029KFD003	Turn Out Gear Replacement	20,000	-	-	20,000	-	-	-	20,000	-	-	-	-	-	

2025 CIP for Year 2029

Row No	Proj. No.	Project Name	2029 Programmed Funding*								2029 Programmed Reimbursements & Sale Notes/Bonds					Net Cost City	Notes	
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total			
34	2029KFD005	Heart Monitor Replacements	300,000	-	-	300,000	-	-	-	300,000	-	-	-	-	-	300,000		
35	2029KPD001	Police Miscellaneous Equipment	-	50,000	-	50,000	-	-	-	50,000	-	-	-	-	-	50,000		
36	2029KPD003	Firearms	-	30,000	-	30,000	-	-	-	30,000	-	-	-	-	-	30,000		
37	2029KPD002	Unmarked Car Replacement (2)	-	70,000	-	70,000	-	-	-	70,000	-	-	-	-	-	70,000		
38	2029KPD004	Emergency Siren	-	60,000	-	60,000	-	-	-	60,000	-	-	-	-	-	60,000		
39	2029KPD005	Radar Units	-	20,000	-	20,000	-	-	-	20,000	-	-	-	-	-	20,000		
40	2029KSD004	Misc. Roadway Lighting Equipment	-	10,000	-	10,000	-	-	-	10,000	-	-	-	-	-	10,000		
41	2029KVM001	VM Miscellaneous Equipment	-	15,000	-	15,000	7,500	7,500	-	30,000	-	-	-	-	-	30,000		
42	2028WRF004	Aeration Basin Rehabilitation	-	-	-	-	-	600,000	-	600,000	-	-	-	-	-	600,000		
43	2029WRF001	WRF, Misc. Plant Equipment	-	-	-	-	-	100,000	-	100,000	-	-	-	-	-	100,000		
44	2029WRF002	WRF, Sandblasting/Painting	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed	
45	2029WRF003	Resurface Parking Lot	-	-	-	-	-	350,000	-	350,000	-	-	-	-	-	350,000		
46	2029WRF004	WRF O&M Manual	-	-	-	-	-	200,000	-	200,000	-	-	-	-	-	200,000		
47	2029WRF005	WRF Car	-	-	-	-	-	60,000	-	60,000	-	-	-	-	-	60,000		
48	2022WTP004	Mogadore Tank Painting & Rehabilitation	-	-	-	-	750,000	-	-	750,000	-	-	-	-	-	750,000		
49	2029WTP001	WTP, Misc. Plant Equipment	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	75,000		
50	2029WTP002	Air Relief Assembly Rehabilitation, Summit Street Pump Station	-	-	-	-	200,000	-	-	200,000	-	-	-	-	-	200,000		
51	2029WTP007	Wellfield Maintenance	-	-	-	-	100,000	-	-	100,000	-	-	-	-	-	100,000		
2025 CIP Program Funding Totals for 2029:			\$ 985,000	\$ 3,339,500	\$ 509,970	\$ 4,834,470	\$ 1,550,000	\$ 1,902,500	\$ 645,000	\$ 8,931,970	\$ 165,000	\$ -	\$ -	\$ -	\$ 165,000	\$ 8,766,970		
Check Figures			\$ 4,834,470							\$ 8,931,970					\$ 165,000		\$ 8,766,970	

Legend:
- Red print denotes reappropriated funding, additionally appropriated funding, or other change from previous project plan

General Government Funds Summary Analysis		2025 for 2029
		CAP
Total Fire/EMS =	\$	985,000
Total Cap. Proj. =		3,339,500
Total Fire/EMS plus Cap. Proj. =	\$	4,324,500
Total Debt Service =		509,970
Total General Government =	\$	4,834,470
Total Grants for Cap. Projects and Proceeds from Note/Bond =		165,000
Total General Government Funds minus Grants & Note/Bond =	\$	4,669,470
Charter Target Estimate =		4,470,215
Net General Government MINUS Target =	\$	199,255

Total Water Funds =	\$	1,550,000
Total Water Grants =		-
Total Water Funds minus Grants =	\$	1,550,000
Total Sanitary Funds =	\$	1,902,500
Total Sanitary Grants =		-
Total Sanitary Funds minus Grants =	\$	1,902,500
Total Storm Funds =	\$	645,000
Total Storm Grants =		-
Total Storm Funds minus Grants =	\$	645,000

Total General Government Funds minus Grants & Note/Bond =	\$	4,669,470
Total Water Funds minus Grants =		1,550,000
Total Sanitary Funds minus Grants =		1,902,500
Total Storm Funds minus Grants =		645,000
Total Local Funds Cost =	\$	8,766,970

2025 CIP for Year 2030

Row No	Proj. No.	Project Name	2030 Programmed Funding*								2030 Programmed Reimbursements & Sale Notes/Bonds					Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm	Total		
1	2015CIP017	Rellim, Lincoln, Bowman Area Waterline	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	
2	2030CIP001	Annual Sidewalk/Street Program - Construction	-	2,150,000	-	2,150,000	-	-	75,000	2,225,000	-	-	-	-	-	2,225,000	
3	2030CIP002	Sidewalk Street Tree Damage Repairs	-	5,000	-	5,000	-	-	-	5,000	-	-	-	-	-	5,000	
4	2030CIP016	Sanitary Sewer Televising	-	-	-	-	-	200,000	-	200,000	-	-	-	-	-	200,000	
5	2030CIP005	Miscellaneous Active Transportation Improvements (Bike, pedestrian and transit)	-	60,000	-	60,000	-	-	-	60,000	-	-	-	-	-	60,000	
6	2030CIP015	Storm Sewer Televising	-	-	-	-	-	-	150,000	150,000	-	-	-	-	-	150,000	
7	2030CIP006	Longmere Waterline Replacement	-	-	-	-	100,000	-	-	100,000	-	-	-	-	-	100,000	
8	2030CIP003	Sanitary Sewer Lining	-	-	-	-	-	300,000	-	300,000	-	-	-	-	-	300,000	
9	2030CIP008	Sanitary Sewer Repairs	-	-	-	-	-	50,000	-	50,000	-	-	-	-	-	50,000	
10	2030CIP004	Storm Sewer Lining	-	-	-	-	-	-	300,000	300,000	-	-	-	-	-	300,000	
11	2030CIP009	Storm Sewer Repairs	-	-	-	-	-	-	50,000	50,000	-	-	-	-	-	50,000	
12	2030CMD001	CM Miscellaneous Equipment	-	42,000	-	42,000	-	-	-	42,000	-	-	-	-	-	42,000	
13	2030CMD006	Lead Water Service Replacements	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	75,000	
14	2030CMD004	Water Service Line Identification	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	50,000	
15	2030CMD015	Lake Street Joint Repair	-	75,000	-	75,000	-	-	-	75,000	-	-	-	-	-	75,000	
16	2030CMD007	CM & VM Building @ Plum Street	-	825,000	-	825,000	375,000	150,000	150,000	1,500,000	-	-	-	-	-	1,500,000	
17	2019DSR002	Issue II Loan - E Summit St Improvement	-	-	12,500	12,500	-	-	-	12,500	-	-	-	-	-	12,500	
18	2021DSR001	City Hall Bond Issue	-	-	461,000	461,000	-	-	-	461,000	-	-	-	-	-	461,000	Anticipated through 2051
19	2021DSR002	Issue II Loan - St Route 43 Traffic Impvmt	-	-	790	790	-	-	-	790	-	-	-	-	-	790	
20	2024DSR001	Issue II Loan - Middlebury Rd Resurfacing	-	-	10,870	10,870	-	-	-	10,870	-	-	-	-	-	10,870	
21	2025KFD005	Replace Garage Doors	300,000	-	-	300,000	-	-	-	300,000	-	-	-	-	-	300,000	
22	2027KFD004	Fire Engine Replacement	1,000,000	-	-	1,000,000	-	-	-	1,000,000	1,000,000	-	-	-	-	1,000,000	-
23	2030KFD001	Fire Miscellaneous Equipment	50,000	-	-	50,000	-	-	-	50,000	-	-	-	-	-	50,000	
24	2030KFD002	Fire Vehicle Replacement Fund	450,000	-	-	450,000	-	-	-	450,000	-	-	-	-	-	450,000	
25	2029KFD004	Light Vehicle Replacement	70,000	-	-	70,000	-	-	-	70,000	70,000	-	-	-	-	70,000	-
26	2030KFD006	Turnout Gear Replacement	20,000	-	-	20,000	-	-	-	20,000	-	-	-	-	-	20,000	
27	2030KFD007	Thermal Imaging Cameras	40,000	-	-	40,000	-	-	-	40,000	-	-	-	-	-	40,000	
28	2030KPD001	Police Miscellaneous Equipment	-	50,000	-	50,000	-	-	-	50,000	-	-	-	-	-	50,000	
29	2030KPD002	Compliance Truck Replacement	-	60,000	-	60,000	-	-	-	60,000	-	-	-	-	-	60,000	
30	2030KSD004	Misc. Roadway Lighting Equipment	-	10,000	-	10,000	-	-	-	10,000	-	-	-	-	-	10,000	
31	2030KVM001	VM Miscellaneous Equipment	-	15,000	-	15,000	7,500	7,500	-	30,000	-	-	-	-	-	30,000	
32	2030WRF001	WRF, Misc. Plant Equipment	-	-	-	-	-	100,000	-	100,000	-	-	-	-	-	100,000	
33	2030WTP001	WTP, Misc. Plant Equipment	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	75,000	

2025 CIP for Year 2030

Row No	Proj. No.	Project Name	2030 Programmed Funding*							2030 Programmed Reimbursements & Sale Notes/Bonds					Net Cost City	Notes		
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Water	Sanitary	Storm	Total	Gen Gov	Water	Sanitary	Storm			Total	
34	2030WTP007	Wellfield Maintenance	-	-	-	-	100,000	-	-	100,000	-	-	-	-	-	100,000		
35	2030WTP002	Vehicle Replacement	-	-	-	-	45,000	-	-	45,000	-	-	-	-	-	45,000		
36	2030WTP003	Water Storage Tank Cleaning and Inspection	-	-	-	-	60,000	-	-	60,000	-	-	-	-	-	60,000		
37	2030WTP004	Soda Ash Machine Replacement	-	-	-	-	250,000	-	-	250,000	-	-	-	-	-	250,000		
2025 CIP Program Funding Totals for 2030:			\$ 1,930,000	\$ 3,292,000	\$ 485,160	\$ 5,707,160	\$ 2,637,500	\$ 807,500	\$ 725,000	\$ 9,877,160	\$ 1,070,000	\$ -	\$ -	\$ -	\$ 1,070,000	\$ 8,807,160		
Check Figures			\$ 5,707,160							\$ 9,877,160					\$ 1,070,000		\$ 8,807,160	

Legend:
- Red print denotes reappropriated funding, additionally appropriated funding, or other change from previous project plan

General Government Funds Summary Analysis		2025 for 2030
		CAP
Total Fire/EMS =	\$	1,930,000
Total Cap. Proj. =		3,292,000
Total Fire/EMS plus Cap. Proj. =	\$	5,222,000
Total Debt Service =		485,160
Total General Government =	\$	5,707,160
Total Grants for Cap. Projects and Proceeds from Note/Bond =		1,070,000
Total General Government Funds minus Grants & Note/Bond =	\$	4,637,160
Charter Target Estimate =		4,470,215
Net General Government MINUS Target =	\$	166,945

Total General Government Funds minus Grants & Note/Bond =	\$	4,637,160
Total Water Funds minus Grants =		2,637,500
Total Sanitary Funds minus Grants =		807,500
Total Storm Funds minus Grants =		725,000
Total Local Funds Cost =	\$	8,807,160

Total Water Funds =	\$	2,637,500
Total Water Grants =		-
Total Water Funds minus Grants =	\$	2,637,500
Total Sanitary Funds =	\$	807,500
Total Sanitary Grants =		-
Total Sanitary Funds minus Grants =	\$	807,500
Total Storm Funds =	\$	725,000
Total Storm Grants =		-
Total Storm Funds minus Grants =	\$	725,000

2025 CAP PLAN UPDATE
2025 - 2030 Project Descriptions

Item #	Project #	Description	2025	2026	2027	2028	2029	2030	6-Year Total 2025 - 2030
CAPITAL PROJECTS									
1	2015CIP004	Majors/Stinaff/Cuyahoga Area Waterline Replacement - This project includes the replacement and interconnection of approximately 2,000 feet of substandard watermains on Cuyahoga, Majors Lane and Stinaff. The purpose of the waterline improvement is to reduce necessary maintenance due to multiple breaks, upsize and loop the line for improved fire flow, add hydrants, and improve water quality.	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
2	2015CIP017	Rellim, Lincoln & Bowman Area Waterline Study - The project consists of over 3,000 feet of waterline replacements in the area that generally includes Rellim Drive, Bowman Drive and Lincoln Street. All waterlines will be replaced to an 8" minimum size. The project is required to improve water quality, increase fire flow and replace watermains that have had 16 breaks from 1999 to 2014.	-	-	-	60,000	-	1,500,000	1,560,000
3	2018CIP009	North Water Street Improvements - This project includes modifications to North Water Street from Main Street to Brady to improve pedestrian and vehicular safety, improve cross walks and walkability, resurface Water Street and reconfigure the pavement markings to meet the goals of the project. This project has received ODOT Highway Safety Program (HSP) funding.	20,000	-	-	-	-	-	20,000
4	20XXCIP016	Sanitary Sewer Televising - This annual project includes the televising of the existing sanitary sewer system to determine structural deficiencies and program their repair/replacement.	-	200,000	200,000	200,000	200,000	200,000	1,000,000
5	2018CIP014	Utility Mapping Update - This project will improve our existing utility infrastructure mapping, by field locating items to supplement the plan records and moving the information to a format that easier to access.	15,000	-	-	-	-	-	15,000
6	2019CIP003	Pilot Sidewalk Programs - This project includes the creation of two new sidewalk programs to assist property owners in addressing the condition of the sidewalks adjacent to their properties.	15,000	-	-	-	-	-	15,000
7	2019CIP004	East Main Street Area Improvements - This project is currently in the planning/design phase to identify a solution to improve vehicular, bicycle and pedestrian safety along East Main Street from Willow Street to Horning Road. This phase includes a significant amount of public involvement in determining the final solution. The Improvements are also intended to help preserve/improve the residential neighborhoods north of East Main Street and integrate the changes from Kent State University's Master Plan . We have received grants from ODOT and AMATS to fund the design, right-of-way acquisition and construction of the project. Kent State University is assisting in the funding the local share of this project.	26,668,049	-	-	-	-	-	26,668,049
8	20XXCIP001	Annual Sidewalk/Street Program Construction - The combined annual Street/Sidewalk Program services the capital maintenance needs of the City's streets, sidewalks, curbs, and structures contained within the public right-of-way or related there too. Work includes pavement resurfacing, repair and rehabilitation, base repair, pavement recycling, seal coats, crack sealing, pavement and subgrade fabric installation and restorative and reclaiming seal coats to extend pavement service life. Work also includes reconstruction of such items as underdrains, drainage structures, manholes, water valve boxes, monument boxes and related items along with sidewalk replacement and repair of old deteriorated unsafe walk, connecting sections of walk which were never built or were removed and never replaced and adding ramps and similar improvements to make walks more accessible and pedestrian friendly.	2,006,000	1,925,000	2,075,000	2,125,000	2,175,000	2,225,000	12,531,000
9	20XXCIP002	Sidewalk Street Tree Damage Repairs - This project was initiated by Kent City Council with a " <i>motion to authorize \$5,000 in the capital plan every year to address single or double block heaves in the sidewalks to be replaced, with damage caused by City trees, starting with the oldest problems first.</i> " Oldest problems will be based on reported complaints kept at the Engineering Division of the Service Department.	5,000	5,000	5,000	5,000	5,000	5,000	30,000
10	20XXCIP005	Miscellaneous Active Transportation Improvements - This sustainability project is an annual project to provide miscellaneous minor improvements to improve active transportation modes (pedestrian, bike and transit) in the City. Typical items would consist of signing, striping and potential minor walk improvements.	46,000	40,000	40,000	40,000	60,000	60,000	286,000
11	2024CIP013 2026CIP011	Engineering Construction Standards & Standard Construction Drawings Update - This project includes a multi-year approach to updating the City's Standard Construction Drawings.	25,000	37,500	-	-	-	-	62,500
12	2021CIP004 2024CIP006	SAC Parking Lot Replacement Phase 1 & 2 - This project includes the replacement of the parking lot at the Service Administration Complex.	-	-	-	250,000	300,000	-	550,000
13	2021CIP007	Stormwater Design Standards Update - This project includes updating the City's design standards for storm related infrastructure.	40,000	-	-	-	-	-	40,000
14	2024CIP012 2026CIP010	Engineering Specifications Update - This project includes a multi-year approach to updating the City's construction standards.	25,000	37,500	-	-	-	-	62,500
15	2021CIP016	Sunrise Bridge Rehabilitation - This project includes the rehabilitation of the Sunrise Boulevard Bridge over Fish Creek. The bridge deck and beams will be replaced and the existing abutments repaired to extend the life of the bridge 50 years. Municipal bridge funds were received to rehabilitate the bridge.	33,695	-	-	-	-	-	33,695
16	2021CIP017	East Main Street Storm Lining - This project includes the lining of the 18" storm sewer on East Main Street from North Water Street to Depeyster Street.	100,000	-	-	-	-	-	100,000
17	2022CIP007	Harris Street Sanitary Sewer Lining - This project consists of lining the existing sanitary sewer on Harris Street from West Street to Franklin Avenue to reduce infiltration into the sewer system.	-	-	240,000	-	-	-	240,000
18	2022CIP014	Sanitary Design Standards - This project includes updating the City's design standards for sanitary sewer related infrastructure.	25,000	-	-	-	-	-	25,000
19	2025CIP015 2026CIP015 2027CIP007 2028CIP007 2029CIP015 2030CIP015	Storm Sewer Televising - This project consists of televising existing storm sewers to determine their structural condition. The project will prioritize areas of likely failure locations.	205,000	150,000	150,000	150,000	150,000	150,000	955,000
20	2022CIP017	Summit/Franklin Intersection - This project's goal is to improve the functionality of the existing intersection, both for vehicles and pedestrian.	40,000	-	200,000	-	-	-	240,000
21	2022CIP019	Erie Street Parking Modification - This project would include the removal of a drive apron and adding additional on-street parking on the north side of Erie Street between Water and Depeyster. The project will be completed in conjunction with Woodsy's renovation of their parking lot that the drive apron serves.	30,000	15,000	-	-	-	-	45,000
22	2022CIP025	SR 59 Alternative Transportation Improvements - This collaborative project with PARTA and Franklin Township is planned to improve active transportation facilities (pedestrian, bike, transit) along SR 59 from Horning Road to SR 261. The project is currently in the planning and funding phases.	42,766	12,000	4,450,000	-	-	-	4,504,766
23	2023CIP007	Hudson Road Improvements - This collaborative project with Franklin Township includes the resurfacing of Hudson Road from McKinney Boulevard to Judson Road. The project also includes widening the roadway to include shoulders/bike lanes. The project is being led by Franklin Township.	75,000	-	-	-	-	-	75,000
24	2023CIP008	N. Mantua St. Improvements - This collaborative project with the Kent School District and Davey Tree company includes improving North Mantua Street from Roosevelt High School to the City limit. The project will improve active transportation facilities and improve the ability for vehicles turning left onto North Mantua Street at non-signalized locations.	488,850	-	6,050,000	-	-	-	6,538,850
25	2023CIP009	W. Summit St. Pedestrian Improvements - This collaborative project with Portage County includes the addition of pedestrian facilities on West Summit Street from Tannery Park to Franklin Avenue. The project is currently in the planning phase and is being coordinated with Portage County's rehabilitation of the Stow Street Bridge over the Cuyahoga River.	15,000	221,000	-	-	-	-	236,000
26	2023CIP010	Decommissioning Yacavona PS - This project includes the decommissioning of the Yacavona Pump Station and constructing a short length of Sanitary Sewer through an area of poor soils.	40,000	-	-	-	-	-	40,000
27	2025CIP006	Erin Drive Waterline - This project includes the replacement of a short stretch of existing waterline on Erin Drive that was found to be in poor condition.	-	50,000	600,000	-	-	-	650,000
28	2023CIP006	Depeyster & Erie Curb Extensions - This project includes the addition of curb extensions on Depeyster Street to improve pedestrian comfort and safety at the Erie/Depeyster Intersection.	-	-	-	-	285,000	-	285,000
29	2024CIP004	Water Meter Replacement - This project includes the replacement of water meters for the utilities large customers.	-	-	-	-	-	-	-
30	2024CIP007	SR 261/Mogadore and Franklin Signals - This project will modify the signals to these two intersections to allow for protected left turn phases on SR 261.	28,000	-	-	-	-	-	28,000
31	2024CIP008	Cuyahoga River Sewer Relocation - This project includes the relocation of an existing sanitary sewer that runs along the Cuyahoga River from Fairchild Avenue to Summit Street.	650,000	2,500,000	12,000,000	-	-	-	15,150,000
32	2024CIP009	PCWR Joint Water Planning Study - This study will be a joint study with Portage County Water Resources. The study will look at the most efficient method to provide safe drinking water to areas south of Kent.	50,000	50,000	-	-	-	-	100,000
33	2025CIP009	PTZ Camera Replacements - This project includes the replacement of failed PTZ traffic cameras.	36,000	-	-	-	-	-	36,000
34	2025CIP010	Geographic Information System - Sanitary - This project includes populating our GIS system with sanitary data to better manage our assets.	50,000	-	-	-	-	-	50,000
35	2025CIP011	Sunrise Blvd Rehabilitation - This project consists of the rehabilitation of Sunrise Boulevard from Main Street to the Bridge over Fish Creek. The rehabilitation would include full depth asphalt concrete curb	740,000	269,000	-	-	-	-	1,009,000
36	2025CIP016	Cherry Street Storm Study - This study will evaluate the drainage system from Cherry Street (near the intersection of SR 261) to the Cuyhagoa River in an area that has seen flooding in recent years.	50,000	-	-	-	-	-	50,000
37	2026CIP003	Traffic Signal MMU Testing - This project includes the testing, repair and certification of the Malfunction Management Units (MMU) at our traffic signals locations.	-	21,000	21,000	-	-	-	42,000
38	2026CIP004	Franklin/School Signal Upgrade - This project includes the upgrade of the existing traffic signal at Franklin/School Street.	-	-	50,000	-	-	-	50,000
39	2027CIP011	Lake/Mason Intersection Upgrade - This project would improve the curb radius at the intersection of Lake St and Mason Ave to reduce the damage from trucks turning right from Mason Avenue to Lake	-	-	60,000	-	-	-	60,000
40	2026CIP007	Water Main Inventory/Risk Assessment - This study will provide a cursory evaluation of our water mains and the risk of a structural failure of the mains.	-	50,000	-	-	-	-	50,000
41	20XXCIP008	Sanitary Sewer Repairs - This project includes the repair of sanitary sewers that are found to have structural deficiencies during the televising of the sanitary sewers.	-	50,000	50,000	50,000	50,000	50,000	250,000
42	20XXCIP009	Storm Sewer Repairs - This project includes the repair of storm sewers that are found to have structural deficiencies during the televising of the storm sewers.	-	50,000	50,000	50,000	50,000	50,000	250,000
43	2026CIP012	Bowman/Rellim/Vine/Valleyview/E School Drainage Study - This study includes the evaluation of the existing storm drainage systems in the area.	-	100,000	-	-	-	-	100,000
44	2026CIP013	Geographic Information System - Sanitary, Storm & Water - This project includes populating our GIS system with sanitary, storm and water system data to better manage our assets.	-	45,000	-	-	-	-	45,000
45	2027CIP010	Davey School Area Brick Cross Walk Replacement - This project includes the replacement of the existing brick crosswalks with new brick cross walks.	-	-	440,000	-	-	-	440,000
46	2027CIP004	Manchester Waterline - This project includes the elimination of the dead end line on Manchester Road in an effort to increase fire flows and improve water quality.	-	-	100,000	400,000	-	-	500,000
47	2029CIP006	Leonard, Francis, Hampton Waterline Replacement - This project includes the replacement of 4" and 6" waterlines along Leonard and Francis Streets. The project will address an area of water breaks and increase fire flow to the area.	-	-	-	-	150,000	-	150,000
48	2029CIP007	Olympus/Athena Waterline - This project includes the replacement of existing waterlines that have had a significant number of breaks.	-	-	-	-	100,000	-	100,000
49	2029CIP003 2030CIP003	Sanitary Sewer Lining - This project includes lining sanitary sewers to reduce infiltration and extend the useable life of the sewer. Locations to be determined during sanitary sewer televising	-	-	-	-	300,000	300,000	600,000

2025 CAP PLAN UPDATE
2025 - 2030 Project Descriptions

Item #	Project #	Description	2025	2026	2027	2028	2029	2030	6-Year Total 2025 - 2030
CAPITAL PROJECTS									
50	2029CIP004 2030CIP004	Storm Sewer Lining - This project includes lining storm sewers to extend the useable life of the sewer. Locations to be determined during storm sewer televising	-	-	-	-	300,000	300,000	600,000
51	2026CIP014	Downtown Wayfinding Update - This project includes an update/refresh of the wayfinding signs installed during the downtown revitalization. This could include replacing wayfinding/placemaking signs, new banners and other similar changes.	-	20,000	-	-	-	-	20,000
52	2030CIP006	Longmere Waterline Replacement - This project includes the replacement of existing waterlines that have had a significant number of breaks.	-	-	-	-	-	100,000	100,000
Capital Projects			\$ 31,614,360	\$ 5,848,000	\$ 26,781,000	\$ 3,330,000	\$ 4,125,000	\$ 4,940,000	\$ 76,638,360
PARKS & RECREATION								Check Figure:	\$ 76,638,360
1	2025PR007	John Davey Arboretum - This is a joint study with The Davey Tree Company to explore the possibilities created by having the John Davey Arboretum being adjacent to the new Davey Tree Company Arboretum.	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Parks & Recreation			\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
BUDGET & FINANCE DEPARTMENT								Check Figure:	\$ 10,000
			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Budget & Finance/City Manager			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COMMUNITY DEVELOPMENT PROJECTS & EQUIPMENT								Check Figure:	\$ -
			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Community Development Projects & Equipment			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CENTRAL MAINTENANCE DEPARTMENT (CMD)									
1	20XXCMD001	Central Maintenance Misc. Capital Equipment - This funding source allows the Central Maintenance Division to purchase small capital equipment items greater than \$2,500.	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 252,000
2	2020CMD003	Salt Storage - This project will replace the existing roof on the salt dome located near Plum Creek Park. The roof was installed in 1993. Several repairs have been made to date and it is need of replacement.	175,000	200,000	-	-	-	-	375,000
3	2025CMD008 2026CMD007 2029CMD003	Leaf truck - Leaf vacuum truck. Automated system for leaf collection program.	270,000	-	325,000	-	315,000	-	910,000
4	2024CMD004 2027CMD004 2028CMD005	One Ton Dump Truck - Versatile truck that is used in many different ways. Assists in the larger trucks in snowplowing, hauling smaller material loads, and providing a truck that can fit in smaller areas. As these trucks age they get removed from snowplow duty and are used for brush collection and hauling material, and for filling pot holes.	184,000	-	140,800	154,000	-	-	478,800
5	20XXCMD006	Lead Service Line Replacements - This project consists of replacing lead service connections that are found typically in preparation for a capital improvement project.	-	75,000	75,000	75,000	75,000	75,000	375,000
6	2021CMD009	Paver/Pavement Repair Truck - This project includes the purchase of pavement repair equipment necessary for Central Maintenance to maintain the asphalt based streets in the City.	-	-	-	300,000	-	-	300,000
7	2022CMD008	Storage Facility - This project includes the replacement of a non-heated, wood frame storage building at the Central Maintenance Yard off of Cherry Street. The facilities walls are displaying rot near the foundations and a long term solution is needed.	-	-	-	100,000	-	-	100,000
8	2026CMD012 2028CMD007	Snow Plow - Truck set up for street snowplowing and hauling various other materials. These trucks do more than just snowplow as they are used all year. Plow trucks are programmed to be purchased every other year, which would require us to maintain each truck in usage for 18 years.	-	395,000	-	350,000	-	-	745,000
9	2023CMD006	Water Repair Van - This vehicle will replace the existing secondary repair van that is used when two water crews are necessary. The water vans are rotated such that the newer vehicle is used first, thereby extending the life of the older water van.	-	-	200,000	-	-	-	200,000
10	2026CMD008	Water Meter Van - This vehicle will replace the existing truck used to obtain water meter reads. The new vehicle will have storage for tools to repair water meters.	-	-	135,000	-	-	-	135,000
11	2024CMD007	Asphalt Roller - Equipment used when performing pavement repairs and other paving operations performed by Central Maintenance. The equipment is also used to compact aggregates used on driveways, parking lots and berms.	-	-	-	-	-	-	-
12	2025CMD009 2026CMD009 2027CMD009 2028CMD009 2029CMD004 2030CMD004	Water Service Line Identification - This annual project consists of field investigation to determine the material makeup of water service connections.	50,000	50,000	50,000	50,000	50,000	50,000	300,000
13	2025CMD004	Central Maintenance Managers Pickup Trucks (2) - These trucks will be 13 and 15 years old at the time of replacement and will need to be rotated out of daily use. The trucks will be reused somewhere else in the City's fleet.	-	-	85,000	-	-	-	85,000
14	2025CMD010	Water Meter Replacement - This project includes the purchase of large water meters to replace large customers meters that have exceeded their service life.	125,000	-	-	-	-	-	125,000
15	2025CMD011 2026CMD015 2027CMD002 2028CMD011 2029CMD015 2030CMD015	Lake Street Joint Repair - This project includes the repair of some of the concrete joints along Lake Street.	75,000	75,000	75,000	75,000	75,000	75,000	450,000
16	2025CMD012	Landscape Equipment - This includes the purchase of landscaping equipment to perform the landscaping/mowing of City owned property that is currently contracted out.	50,000	-	-	-	-	-	50,000
17	2025CMD013	SR 59/Erie Street Crosswalk Repair - This project includes the repair of the brick crosswalks the the intersection of SR 59 and Erie Street.	75,000	-	-	-	-	-	75,000
18	2025CMD014	Downtown Irrigation - This project includes installation of irrigation measures downtown to reduce the manpower required to maintain the flowers and plantings, including adopt-a-spots and hanging baskets.	50,000	-	-	-	-	-	50,000
19	2025CMD015	Haymaker Parkway Landscape Renovation - This project includes improvements to the landscaping along Haymaker Parkway.	20,000	-	-	-	-	-	20,000
20	2026CMD010	Sanitary Manhole Improvements - This project includes improving access to the sanitary sewer system in locations throughout the City.	-	75,000	-	-	-	-	75,000
21	2026CMD011	Asphalt Mill - This new equipment is required for more efficient road repairs.	-	40,000	-	-	-	-	40,000
22	2026CMD012	Survey/Study CM Building - This planning work will begin to evaluate the needs and location to better store central maintenance's vehicles and equipment that is currently stored in multiple locations.	-	30,000	-	-	-	-	30,000
23	2026CMD013	One Ton "V" Box - Dump truck with a 1 ton suspension including a snowplow and V box salt spreader that can be removed from the bed.	-	30,000	-	-	-	-	30,000
24	2026CMD016	Asphalt Hot Box Trailer - The hot box trailer is used year round to deliver hot asphalt to potholes for repairs. The existing trailer has been recently repaired several times and will need to be replaced.	-	55,000	-	-	-	-	55,000
25	2026CMD017	ODOT "I" Inlet Repairs - This project includes the repair/replacement of storm drain inlets that are typically locate along the State Routes.	-	50,000	-	-	-	-	50,000
26	2026CMD018	Geographic Information System/Asset Management - This is an enhanced GIS and work order program that is another piece of Tyler Technology that has the capability of enhancing many if not all the City departments as we develop the GIS and utilize the work order program.	-	100,000	-	-	-	-	100,000
27	2027CMD003	Concrete Trailer - This purchase and custom build will replace the existing trailer that transports concrete and brick mortar mixing equipment.	-	-	60,000	-	-	-	60,000
28	2027CMD005	Paint Machine - This machine will replace the existing machine that paints short line markings on pavements.	-	-	-	50,000	-	-	50,000
29	2027CMD007	Tracing Machine - The machine replaces an existing device that helps locate underground utilities.	-	-	25,000	-	-	-	25,000
30	2027CMD008	Small Tractor - This purchase replaces one of two existing smaller industrial mower/tractors to maintain our properties.	-	-	75,000	-	-	-	75,000
31	2027CMD015	Valve Turner - This purchase will replace our existing automated water valve turner for use on our public watermains.	-	-	10,000	-	-	-	10,000
32	2027CMD010 2028CMD003 2029CMD010	Citywide Water Main Leak Detection - This new equipment will allow us to detect water leaks while minimizing excavations to locate and repair the leak.	-	-	-	-	-	-	-
33	2027CMD013	Camera Van - The replacement of the existing vehicle that is used to televise storm and sanitary sewers when a problem is detected.	-	-	-	-	-	-	-
34	2027CMD014	Portable Shoring Trailer - This purchase will replace the existing trailer and provide another shoring device to provide for a safe work environment when our crews are working in trenches.	-	-	30,000	-	-	-	30,000
35	2026CMD003	Excavator - Performs excavations necessary for repairs and replacements on road, water, sewer and storm infrastructure.	-	85,000	-	-	-	-	85,000
36	2026CMD005 2028CMD004 2029CMD007	Pickup Truck - They are used daily for transporting staff, equipment and material and receive additional hours running to keep the safety lights working when the crews are out working in the street.	-	-	-	50,000	50,000	-	100,000
37	2027CMD016	Terrace Drive Master Meter Pit Rehabilitation - In ground housing for multi-family master meter.	-	-	-	-	-	-	-
38	2028CMD008	Hydro Excavation Truck - Hydro vacuum truck for utility excavation.	-	-	-	450,000	-	-	450,000
39	2028CMD010	Sign Truck - Mobile sign shop for installation and repairs.	-	-	-	150,000	-	-	150,000
40	2029CMD005	Front End Loader - This purchase will replace the existing front end loader.	-	-	-	264,000	-	-	264,000
41	2029CMD008	Street Sweeper - The purchase of a new Street Sweeper to replace the current equipment due to age. The City's Street Sweeper is used to clean weekly throughout the City and the cleaning operation supports the City's Ohio EPA Storm Water Permit water quality program.	-	-	350,000	-	-	-	350,000
42	2030CMD007	CM & YM Building @ Plum Street - This project will centralize central and vehicle maintenance's facilities, vehicles, and equipment that is currently stored in multiple locations.	-	-	-	-	-	1,500,000	1,500,000
Central Maintenance Equipment			\$ 1,116,000	\$ 1,302,000	\$ 1,677,800	\$ 2,110,000	\$ 607,000	\$ 1,742,000	\$ 8,554,800
								Check Figure:	\$ 8,554,800

2025 CAP PLAN UPDATE
2025 - 2030 Project Descriptions

Item #	Project #	Description	2025	2026	2027	2028	2029	2030	6-Year Total 2025 - 2030
CAPITAL PROJECTS									
DEBT SERVICE									
1	DS-13-01	Issue II Loan - Downtown Erie-Depeyster	\$ 19,760	\$ 9,878	\$ -	\$ -	\$ -	\$ -	\$ 29,638
2	DS-18-01	Issue II Loan - Rockwell-Wittier-Woodard Streets	4,425	4,420	4,425	4,402	-	-	17,672
3	DS-19-01	Issue II Loan - S Chestnut-Middlebury Road	12,310	12,307	12,310	12,310	12,310	-	61,547
4	DS-19-02	Issue II Loan - E Summit St Improvement	25,000	25,000	25,000	25,000	25,000	12,500	137,500
5	DS-19-03	Issue II Loan - St Route 43 Traffic Improvement	790	790	790	790	790	790	4,740
6	DS-21-01	City Hall Bond Issue	456,520	456,920	457,000	459,000	461,000	461,000	2,751,440
7	DS-24-01	Issue II Loan - Middlebury Rd Resurfacing	10,870	10,870	10,870	10,870	10,870	10,870	65,220
Debt Service			\$ 529,675	\$ 520,185	\$ 510,395	\$ 512,372	\$ 509,970	\$ 485,160	\$ 3,067,757
								Check Figure:	\$ 3,067,757
ENGINEERING DIVISION									
			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			-	-	-	-	-	-	\$ -
Engineering Division			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
								Check Figure:	\$ -
FIRE DEPARTMENT EQUIPMENT									
1	2025KFD005 2026KFD005	Replace Garage Doors - The planned replacement of 12 overhead glass garage doors at KFD St. 1 (6 in 2026 and 6 in 2027). KFD St. 2 will receive 3 in 2024. They will replace 22 year old doors with new, energy efficient ones.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 300,000
2	2023KFD008	Public Training Facility Study - Provide a training facility that could be utilized to provide training that is not currently being performed.	50,000	-	-	-	-	-	50,000
3	2027KFD004	Fire Engine Replacement - The replacement of an existing engine that was purchased in 2004.	-	-	-	-	-	1,000,000	1,000,000
4	2024KFD007	Station 1 Renovations - Upgrades or replacement of aging equipment including rooftop HVAC unit along with copper piping in mechanical room and a new hot water tank.	180,000	-	-	-	-	-	180,000
5	2025KFD007	Station 1 Light Vehicle Replacement - Ford F150, Car #4	65,000	-	-	-	-	-	65,000
6	2025KFD008	Motorola Radio Software Upgrades - This software upgrade will improve the current system with "over the air" instant programming changes.	21,000	-	-	-	-	-	21,000
7	2021KFD003	Tower 1819 Replacement - This vehicle is a 1994 Pierce Ladder Tower. Will seek partial funding from KSU. Defer project from 2021 to 2026.	-	2,250,000	-	-	-	-	2,250,000
8	2025KFD003	Dispatch Communications - Station alerting, improved communications for first responders.	13,000	-	-	-	-	-	13,000
9	2024KFD009 2025KFD006	Replace or Refurbish Lifeline Med Unit - Replace or refurbish 10+ year old Med Units.	220,000	325,000	-	-	-	-	545,000
10	20XXKFD001	Fire Department Miscellaneous Equipment - Funds are used each year to provide for smaller capital needs of the Kent Fire Department as they arise. Equip for new ladder tower in 2026 as well.	-	20,000	55,000	50,000	50,000	50,000	225,000
11	20XXKFD002	Fire Vehicle Replacement Fund - This is an annual dedicated addition to this fund and is based on the current best available estimates of time and projected replacement costs. These annual additions to the reserve fund for major fire vehicle replacements are intended to be a conservative estimate based on average optimal life of the current equipment.	550,000	550,000	550,000	550,000	550,000	450,000	3,200,000
12	2025KFD001 2027KFD006 2028KFD006 2029KFD003 2030KFD006	Turn Out Gear Replacement - Replacement of worn, damaged, or outdated (NFPA) sets of firefighting gear up to 5 sets based on cost.	25,000	-	20,000	20,000	20,000	20,000	105,000
13	2026KFD007	Replace Vehicle I-Pads - Upgrade and replacement of IPADS used for crew force and building preplans inside fire department response vehicles.	-	-	-	-	-	-	-
	2026KFD002 2027KFD005 2028KFD007 2029KFD004	Light Vehicle Replacement - Replacement of aging primary fire prevention Ford Explorers.	-	-	65,000	65,000	65,000	70,000	265,000
15	2027KFD007	Med Unit Replacement - Replace Ford F550 2017 Squad to maintain quality in service ambulances.	-	-	325,000	-	-	-	325,000
16	2027KFD008	Station 1 Kitchen Cabinets - This includes the replacement of the kitchen cabinets installed in 2002. The existing wood cabinets would be replaced with new wood cabinets, while utilizing the existing stainless countertops in place.	-	-	35,000	-	-	-	35,000
17	2028KFD004	Swift Water Rescue Gear - Replacement and upgrade of Swiftwater suits, dry suits, ice rescue suits. And other water related gear based on needs for the Water Rescue Team.	-	-	-	20,000	-	-	20,000
18	2028KFD005	Training Facility - Initial funds to begin utilizing the city owned training site to build out a facility for firefighting, rescue, and specialized training used by Firefighters to enhance their skills for preparedness.	-	-	-	75,000	-	-	75,000
19	2029KFD005	Heart Monitor Replacements - This purchase will replace or upgrade with the latest technology all 5 of the current Lifepack 15's.	-	-	-	-	300,000	-	300,000
20	2030KFD007	Thermal Imaging Cameras - This purchase would upgrade the current thermal imaging cameras that are used on the fire trucks. As the technology improves, upgrades are routinely necessary for enhancing operational efficiency.	-	-	-	-	-	40,000	40,000
Fire Department			\$ 1,124,000	\$ 3,145,000	\$ 1,050,000	\$ 780,000	\$ 985,000	\$ 1,930,000	\$ 9,014,000
								Check Figure:	\$ 9,014,000
HEALTH DEPARTMENT									
			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Health Department			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
								Check Figure:	\$ -
POLICE DEPARTMENT EQUIPMENT									
1	2027KPD005	Cruiser Replacements (10) - This project includes replacing approximately 10 standard office vehicles that were originally purchased in 2023. This includes equipping and marking of cruisers.	\$ -	\$ -	\$ 715,000	\$ -	\$ -	\$ -	\$ 715,000
	2028KPD002	Parking System Tablets - The City is in the process of determining the best available replacement Parking Ticket System for the dollar investment it can afford. In the meanwhile two tablets need to be used that will interface with the existing solution and which will hopefully be compatible with any new system selected.	-	-	-	10,000	-	-	10,000
2	2025KPD009 2026KPD007 2027KPD007 2029KPD002	Unmarked Bureau Cars - These will be replaced on a rotating basis as needed.	30,000	30,000	-	-	70,000	-	130,000
3	2019KPD008	Gas Masks - Gas masks have already outlived their anticipated life. Although they are not in urgent need of replacement, they should be replaced prior to complete failure.	20,000	-	-	-	-	-	20,000
4	2026KPD002	Mobile Data Terminals (13) - This request is intended to provide for the replacement of 13 computers which were most-recently deployed in April 2015. The typical life span is 5 years. It is requested that they be budgeted for 2020, or 2021 at the latest. That amount should cover incidental items and/or the chance that the technology becomes pricier by then. Actual amount spent in 2015 was \$80k.	-	-	100,000	-	-	-	100,000
5	2025KPD004 2028KPD003	Acquisition and Training of K-9 Team - After the retirement of K9 Janik.	15,000	-	-	18,000	-	-	33,000
6	2027KPD008	Body Cameras - Body cameras have become an industry standard in policing. Police department employees, council members, and other city administrators have heard from community members who expect our officers to have body cameras. This money will allow for the purchase of cameras and a storage environment for video footage.	-	-	300,000	-	-	-	300,000
7	2027KPD002	Radio/Call Recorder - The existing recorder required replacement as it no longer was being supported by the supplier.	-	-	55,000	-	-	-	55,000
8	2023KPD003	Gym Equipment - Replacement of police building gym equipment as needed.	-	10,000	-	-	-	-	10,000
9	2026KPD	Practice Range Relocation - This project consists of providing a new practice range location to maintain officers training. The current location, at the water plant, is no longer viable.	-	-	-	-	-	-	-
10	2026KPD005	Helmets - The current ballistic helmets expire and will be replaced.	-	36,000	-	-	-	-	36,000
11	20XXKPD001	Police Department Miscellaneous Equipment - Funds are used each year to provide for smaller capital needs of the Kent Police Department as they arise.	50,000	20,000	50,000	50,000	50,000	50,000	270,000
12	2025KPD003	Replace 2008 F350 Prisoner Transport - by 2025, this will be 17 years old and significantly past it's life expectancy.	-	65,000	-	-	-	-	65,000
13	2025KPD007	Ballistic Vests - Police ballistic vests expire every five years and per contract, we are required to replace ballistic vests upon their expiration.	-	30,000	-	-	-	-	30,000
14	2029KPD003	Firearms	-	-	-	-	30,000	-	30,000
15	2029KPD004	Emergency Siren	-	-	-	-	60,000	-	60,000
16	2029KPD005	Radar Units - This project includes the replacement of existing radar units.	-	-	-	-	20,000	-	20,000
17	2030KPD002	Compliance Truck Replacement - This project includes the replacement of the existing compliance	-	-	-	-	-	60,000	60,000
Police Department			\$ 115,000	\$ 191,000	\$ 1,220,000	\$ 78,000	\$ 230,000	\$ 110,000	\$ 1,944,000
								Check Figure:	\$ 1,944,000

2025 CAP PLAN UPDATE
2025 - 2030 Project Descriptions

Item #	Project #	Description	2025	2026	2027	2028	2029	2030	6-Year Total 2025 - 2030
CAPITAL PROJECTS									
SERVICE DEPARTMENT, FACILITIES, CAPITAL MAINTENANCE and CAPITAL PROJECTS									
1	20XXKSD004	Misc. Roadway Lighting Equipment - This project is required to replace City owned light poles that are damaged by motor vehicle accidents. The funds are typically reimbursed through insurance claims.	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 60,000
2	2021KSD002	Standing Rock Cemetery - Wall Replacement - This project will replace the retaining wall along SR 43 at Standing Rock Cemetery.	-	-	170,000	-	-	-	170,000
3	2023KSD001	Service Administrative Building Remodeling - This funding will be used to clean up and reorganize the vacated space by the Finance Department, as well as clean and prepare the storage cages vacated by the finance, law, HR, and Council archives. This will allow for painting and maintenance of the SAC building.	50,000	-	200,000	-	-	-	250,000
4	2025KSD005	Church of Christ - Purchase the Church for future use.	275,000	-	-	-	-	-	275,000
Service Department, Facilities, Capital Maintenance and Capital Projects			\$ 335,000	\$ 10,000	\$ 380,000	\$ 10,000	\$ 10,000	\$ 10,000	755,000
									Check Figure: 755,000
SAFETY & SERVICE, COMMUNICATIONS and IT									
1	2027KSS003	Network Infrastructure Replacement - Plan for replacement between years 5-8 of ownership. All replaced Q4 2017.	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
2	2027KSS002	Central Security System - Installation/Replacement of Access Control/Alarm/Camera systems across multiple city buildings.	-	-	-	-	-	-	-
3	2026KSS004	Server/Communications Battery Replacement - Replacement of APC Symmetra batteries for Server Room/Communications Center.	-	25,000	-	-	-	-	25,000
4	2026KSS002	User Workstation Replacement - Replacement of End User Workstations.	-	-	339,500	-	-	-	339,500
5	2025KSS001	IT Systems for New City Hall	55,000	-	-	-	-	-	55,000
6	2025KSS003	Time and Attendance System - This project includes the replacement and upgrade of the City's time and attendance reporting systems.	120,000	-	-	-	-	-	120,000
Safety & Service, Communications and IT			\$ 175,000	\$ 625,000	\$ 339,500	\$ -	\$ -	\$ -	\$ 1,139,500
									Check Figure: \$ 1,139,500
VEHICLE MAINTENANCE									
1	20XXKVM001	VM Miscellaneous Equipment - Funds are used each year to provide for unplanned smaller capital needs for vehicle maintenance that are required during a normal year.	\$ 30,000	\$ 32,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 182,000
2	2025KVM003	Locker Room Renovation - This project includes the replacement of the existing lockers and providing hand and eye wash safety facilities.	15,000	-	-	-	-	-	15,000
3	2026KVM002	Truck Lifts - This purchase includes buying portable lifts to allow for vehicle maintenance staff to work on most city vehicles.	-	-	50,000	-	-	-	50,000
4	2025KVM002	Mobile Service Truck - Mobile mechanics shop for repairs on vehicle/equipment.	176,000	-	-	-	-	-	176,000
Vehicle Maintenance			\$ 221,000	\$ 32,000	\$ 80,000	\$ 30,000	\$ 30,000	\$ 30,000	423,000
									Check Figure: \$ 423,000
WATER RECLAMATION FACILITY									
1	2011WRF010	Digester Heat Exchangers - The two existing heat exchangers are circa 1965 and in need of replacement.	\$ 580,715	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 580,715
2	2014WRF004	Motor Control Center Replacement Project - Several motor control centers (MCC's) are old (circa 1950 - 1964) and need to be replaced. This project includes replacing the remaining original motor controls centers in the facility.	-	-	100,000	750,000	-	-	850,000
3	20XXWRF001	WRF Misc. Plant Equipment - Funds are used each year to provide for smaller identified capital needs at the Water Reclamation Facility.	100,000	100,000	100,000	100,000	100,000	100,000	600,000
4	2021WRF007	Influent Headworks Building - This is a project to replace the headworks into the water reclamation facility.	25,000	9,985,000	-	-	-	-	10,010,000
5	2022WRF004	Aeration Basin Rehabilitation - This project includes rehabilitating the six aeration basins in the plant. It includes replacing the PVC piping and diffusers and replacing safety handrails where necessary. This work also includes replacing the flow control gates within the facility.	-	-	-	65,000	600,000	-	665,000
6	2023WRF003	Rehabilitate #1 Primary Clarifier - This project includes rehabilitating the #1 Primary clarifier, which was built in 1954. The work includes replacing the collection system, drive unit, rotating mechanisms and other ancillary items.	100,000	-	-	-	-	-	100,000
7	2023WRF007	Return Pumps - This project will include the replacement of three of the six return pumps in the WRF. The three pumps being replaced are significantly older than the three remaining pumps.	13,906	-	-	-	-	-	13,906
8	2023WRF008	Plant Sump Pumps - This includes the replacement of the plant sump pumps in the service building that are over 35 years old and need replaced.	15,000	-	-	-	-	-	15,000
9	2023WRF009	WRF Fork Lift - The existing fork lift is no longer operable and would cost more to repair it than replace it.	16,500	-	-	-	-	-	16,500
10	2023WRF012	Replacement Pump For College Towers Lift Station - This project includes replacing 1 of the 2 pumps that over 30 years old at the lift station.	11,071	-	-	-	-	-	11,071
11	2024WRF004	Press Rehabilitation - This project includes the rehabilitation of the press that dewateres the sludge to remove biosolids from the water reclamation facility.	10,000	-	-	-	-	-	10,000
12	2024WRF006 2027WTP006	Lab Vehicle - This is to replace the 2010 Ford Transit Connect van currently used by WRF laboratory personnel for sample collection both in the facility and at remote sites. At the time of replacement this vehicle will be at the end of its useful life.	55,000	-	-	-	-	-	55,000
13	2024WFR007 2025WRF004	Safety Equipment - Personnel and plant equipment as needed to provide safety for our personnel, example would be fall equipment.	9,000	-	-	-	-	-	9,000
14	2024WFR008	Lift Station Wet Well Gates - Gates that provide safety and help control the flow of the wet wells in the system.	14,400	-	-	-	-	-	14,400
15	20XXWRF002	Sandblasting and Painting - Sand blasting and painting concrete and other items throughout the plant in order to protect and provide long time protection to the outside equipment.	16,000	-	-	-	-	-	16,000
16	2025WRF003 2026WRF003	Electrical Replacement - Request for this is due to increasing need to replace switches, fixtures, heaters and other components when found in need of replacement.	10,000	-	-	-	-	-	10,000
17	2025WRF006	Press Rehabilitation - This project includes the rehabilitation of the press that dewateres the sludge to remove biosolids from the water reclamation facility.	42,000	-	-	-	-	-	42,000
18	2025WRF007	Single Wash Dishwasher - This is a dishwasher in the lab that is required to wash all lab glass ware to a sanitized state as per the EPA methods.	-	10,000	-	-	-	-	10,000
19	2025WRF008	VFD's for RAS and WAS Pumps - Variable Frequency Drive motor replacement for several aging pumps.	30,000	-	-	-	-	-	30,000
20	2025WRF009	WEMCO Transfer Pump for #3 Digester - Replacement of a pump that is leaking and not operating properly.	40,000	-	-	-	-	-	40,000
21	2025WRF010	New Pumps for Overholt Pump Station - This is for the purchase of 2 pumps to replace 40-year old pumps at the Overholt lift station.	46,000	-	-	-	-	-	46,000
22	2025WRF011	Overhauling Turbo Blower - This project includes the rehabilitation of the turbo blower at the water reclamation facility.	40,000	-	-	-	-	-	40,000
23	2025WRF012	Drain Piping in Service Bldg. Replacement - Replacing old cast iron drain pipes that are currently leaking.	30,000	-	-	-	-	-	30,000
24	2025WRF013	WRF - Generator - This project is required to maintain power long term at the Water Reclamation Facility during an electrical outage.	200,000	-	-	-	-	-	200,000
25	2026WRF004	Flygt Pump - This is a replacement pump for the College Tower Lift Station.	-	125,000	-	-	-	-	125,000
26	2027WRF004	WRF Car - Replacement vehicle for the water reclamation facility staff and management.	-	-	55,000	-	60,000	-	115,000
27	2027WRF008 2028WRF008	SCADA Upgrades - This is the upgrade the Supervisor control and data acquisition, equipment with new software, screens monitors and equipment to provide data of everyday functions in the plant at the lift stations and throughout the system.	-	-	300,000	2,500,000	-	-	2,800,000
28	2027WRF003	D.O. Probes for Aeration Tanks - These probs monitors dissolved oxygen which controls the blowers and control valves.	-	-	14,300	-	-	-	14,300
29	2029WRF003	Resurface Parking Lot - Resurfacing the existing asphalt pavement at the Water Reclamation Facility.	-	-	-	-	350,000	-	350,000
30	2029WRF004	WRF O&M Manual - This project will assemble, update and put into one document the operations and maintenance manuals for the Water Reclamation Facility (WRF). This project is needed, in part, to incorporate the recent improvements at the WRF.	-	-	-	-	200,000	-	200,000
Water Reclamation Facility Capital Expenses			\$ 1,404,592	\$ 10,220,000	\$ 569,300	\$ 3,415,000	\$ 1,310,000	\$ 100,000	\$ 17,018,892
									Check Figure: \$ 17,018,892

2025 CAP PLAN UPDATE
2025 - 2030 Project Descriptions

Item #	Project #	Description	2025	2026	2027	2028	2029	2030	6-Year Total 2025 - 2030
CAPITAL PROJECTS									
WATER TREATMENT PLANT									
1	2011WTP004	Wellfield Development - This project includes the eventual replacement of the existing wellfield. The current phase of the project includes investigating potential well field options and testing for long term use as a City water source.	\$ 450,000	\$ 200,000	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,650,000
2	20XXWTP001	WTP, Misc. Plant Equipment - Funds are used each year to provide funding for smaller identified Capital needs at the Water Treatment Plant.	50,000	75,000	75,000	75,000	75,000	75,000	425,000
3	20XXWTP007	Wellfield Maintenance Agreement - This project includes annual inspection, maintenance and testing of the City's wells and well field.	50,000	130,000	100,000	100,000	100,000	100,000	580,000
4	2025WTP003	WTP Chlorine Storage Upgrades - During recent visits with the Ohio EPA, we were told that by not covering our CO2 building we could be held to additional testing requirements under the surface water rules. We are investigating options to meet the Ohio EPA Requirements.	10,000	50,000	-	-	-	-	60,000
5	2022WTP004	Mogadore Tank Painting and Rehabilitation - This project includes improvements to the water tank located on Mogadore Road. The tank requires painting and retrofitting to improve water quality as the tank has excess capacity and turnoff rates should be improved.	-	-	-	100,000	750,000	-	850,000
6	2026WTP003	Tank Cleaning and Inspection - Routine cleaning and inspection of some of the water tanks in the distribution system.	-	-	50,000	-	-	-	50,000
7	2027WTP005	Lime Soda Storage System - This project would include the rehabilitation of the bulk storage and feed system for the lime soda treatment process.	-	-	150,000	-	-	-	150,000
8	2024WTP008	Replace 1-ton Dump Truck - The 1-ton dump truck has passed its life expectancy and is due to be replaced.	-	-	125,000	-	-	-	125,000
9	2025WTP010	Replace Interior Plumbing at WTP - This project includes the replacement of the original galvanized potable water lines in the WTP. The lines have corroded to the point of leaking and having failures.	-	-	100,000	-	-	-	100,000
10	2026WTP002	Replace F-250 Pickup - The current F-250 pickup, purchased in 2014, will be replaced with a similar model.	-	-	100,000	-	-	-	100,000
11	2024WTP006	Surge Protection Improvements - The distribution system needs placement of strategic surge protection devices to prevent water hammer that causes water breaks to occur.	330,800	75,000	-	-	-	-	405,800
12	2024WTP009	Lime Slaker Modification - The lime slaker needs modifications to enable it to run efficiently without the need of constant changes to the machine for its operation.	11,511	-	-	-	-	-	11,511
13	2024WTP008 2025WTP004 2026WTP005	Pump Room Upgrades - The Pump room needs new valving to isolate the distribution system from the Water Plant, these valves open and close every day, the current valving is nearly 30 years old.	6,142	-	75,000	-	-	-	81,142
14	2027WTP003	Wellfield Generator - The wellfield needs a standby generator that will automatically detect a power outage and enable the wellfield to continue to be in operation during the power outage. This also will free up a portable generator for the booster stations or the Water Plant.	-	-	200,000	-	-	-	200,000
15	2024WTP003	500k/400k Water Tanks Rehabilitation - The 400,000 gallon low service water tank and 500,000 gallon high service water tank require structural repairs required by the Ohio EPA, The interior and exterior paint is past its lifespan and both require painting. Both of these water tanks exterior were painted in 1990, the exterior was painted in 1998.	2,501,103	-	25,000	-	-	-	2,526,103
16	2025WTP008	Lime Spreader - This purchase is to replace the old Lime Spreader that is used to spread lime that is a by-product of the water treatment process.	50,000	-	-	-	-	-	50,000
17	2025WTP009	Risk and Resilience Assessment - The Ohio EPA is requiring our most recent Risk and Resilience Assessment to be updated.	50,000	-	-	-	-	-	50,000
18	2025WTP002	Lime Slaker including Installation - The second of two lime slakers needs replaced as it has exceeded its useful life and requires significant maintenance for its operations.	-	-	200,000	-	-	-	200,000
19	2026WTP008	Recharge Basin Gravel Replacement - The existing gravel in the recharge basin has reduced efficiency due to sediment reducing the infiltration of the basin. Therefore, the existing gravel and sediment needs removed and new gravel installed.	-	100,000	-	-	-	-	100,000
20	2027WTP009	Lime Truck Replacement - This purchase is required to replace the existing truck that is used to remove lime which is a byproduct of the water treatment process. The existing truck is no longer in service. Central Maintenance and the water plant have been sharing a vehicle until a replacement vehicle can be purchased.	-	-	300,000	-	-	-	300,000
21	2028WTP003	Outfall Lagoon Maintenance - The lagoons need repairs and maintenance, some of the valves in the lagoons are not operational and need replaced. The lagoons will need to be dug out and hauled away at some point in the future.	-	-	-	-	-	-	-
22	2027WTP004 2028WTP004	Floccalator Rehabilitation - The flocculators are original to the Water Plant, the mixers are showing signs of wear and need to be completely replaced.	-	-	-	150,000	-	-	150,000
23	2027WTP006	Lab Vehicle - The lab vehicle was purchased in 2016 and is showing its age, the need to replace it with a new vehicle to collect water samples is needed.	-	-	45,000	-	-	-	45,000
24	2029WTP002	Air Relief Assembly Rehabilitation, Summit Street Pump Station - This project includes the rehabilitation of the air relief valves on Summit Street. The current valves are located in an underground vault along Summit Street and are in need of repair.	-	-	-	-	200,000	-	200,000
25	2030WTP002	Vehicle Replacement - Lab vehicle used to collect samples, in need of replacement due to age.	-	-	-	-	-	45,000	45,000
26	2030WTP003	Water Storage Tank Cleaning and Inspection - This project includes the OEPA requirement for cleaning and inspecting our 6 water storage towers.	-	-	-	-	-	60,000	60,000
27	2030WTP004	Soda Ash Machine Replacement - This includes the replacement of the existing soda ash feeds due to age.	-	-	-	-	-	250,000	250,000
Water Treatment Plant Capital Expenses			\$ 3,509,556	\$ 630,000	\$ 1,545,000	\$ 2,425,000	\$ 1,125,000	\$ 530,000	\$ 9,764,556
Check Figure:									\$ 9,764,556

2025 CAP PLAN UPDATE
2025 - 2030 Project Descriptions

Item #	Project #	Description	2025	2026	2027	2028	2029	2030	6-Year Total 2025 - 2030
CAPITAL PROJECTS									
Totals by Department\Division Project Description Page									
	Capital Projects		\$ 31,614,360	\$ 5,848,000	\$ 26,781,000	\$ 3,330,000	\$ 4,125,000	\$ 4,940,000	\$ 76,638,360
	Parks & Recreation		10,000	-	-	-	-	-	10,000
	Budget & Finance IT		-	-	-	-	-	-	-
	Community Development		-	-	-	-	-	-	-
	Central Maintenance		1,116,000	1,302,000	1,677,800	2,110,000	607,000	1,742,000	8,554,800
	Debt Service		529,675	520,185	510,395	512,372	509,970	485,160	3,067,757
	Engineering Division		-	-	-	-	-	-	-
	Fire Department		1,124,000	3,145,000	1,050,000	780,000	985,000	1,930,000	9,014,000
	Health Department		-	-	-	-	-	-	-
	Police Department		115,000	191,000	1,220,000	78,000	230,000	110,000	1,944,000
	Service Department		335,000	10,000	380,000	10,000	10,000	10,000	755,000
	Safety & Service		175,000	625,000	339,500	-	-	-	1,139,500
	Vehicle Maintenance		221,000	32,000	80,000	30,000	30,000	30,000	423,000
	Water Reclamation Facility		1,404,592	10,220,000	569,300	3,415,000	1,310,000	100,000	17,018,892
	Water Treatment Plant		3,509,556	630,000	1,545,000	2,425,000	1,125,000	530,000	9,764,556
Totals by Department\Division Project Description Page:			<u>\$ 40,154,183</u>	<u>\$ 22,523,185</u>	<u>\$ 34,152,995</u>	<u>\$ 12,690,372</u>	<u>\$ 8,931,970</u>	<u>\$ 9,877,160</u>	<u>\$ 128,329,865</u>
			\$ -	\$ -	\$ -	\$ 18	\$ -	\$ -	<u>\$ 128,329,865</u>
Check Figure									
Check Sum This Page to Individual Yearly CIP Reports (Note should equal ZERO)									
	Engineering Capital Projects		\$ 31,614,360	\$ 5,848,000	\$ 26,781,000	\$ 3,330,000	\$ 4,125,000	\$ 4,940,000	\$ 76,638,360
	Parks & Recreation		10,000	-	-	-	-	-	10,000
	Budget & Finance IT		-	-	-	-	-	-	-
	Community Development		-	-	-	-	-	-	-
	Central Maintenance		1,116,000	1,302,000	1,677,800	2,110,000	607,000	1,742,000	8,554,800
	Debt Service		529,675	520,185	510,395	512,372	509,970	485,160	3,067,757
	Engineering Division		-	-	-	-	-	-	-
	Fire Department		1,124,000	3,145,000	1,050,000	780,000	985,000	1,930,000	9,014,000
	Health Department		-	-	-	-	-	-	-
	Police Department		115,000	191,000	1,220,000	78,000	230,000	110,000	1,944,000
	Service Department		335,000	10,000	380,000	10,000	10,000	10,000	755,000
	Safety & Service		175,000	625,000	339,500	-	-	-	1,139,500
	Vehicle Maintenance		221,000	32,000	80,000	30,000	30,000	30,000	423,000
	Water Reclamation Facility		1,404,592	10,220,000	569,300	3,415,000	1,310,000	100,000	17,018,892
	Water Treatment Plant		3,509,556	630,000	1,545,000	2,425,000	1,125,000	530,000	9,764,556
Total:			<u>\$ 40,154,183</u>	<u>\$ 22,523,185</u>	<u>\$ 34,152,995</u>	<u>\$ 12,690,372</u>	<u>\$ 8,931,970</u>	<u>\$ 9,877,160</u>	<u>\$ 128,329,865</u>
								Check Figure:	<u>\$ 128,329,865</u>
			2025	2026	2027	2028	2029	2030	6-Year
	Capital Expenses Fire/EMS		\$ 1,099,000	\$ 3,195,000	\$ 1,050,000	\$ 780,000	\$ 985,000	\$ 1,930,000	\$ 9,039,000
	Capital Expenses Capital Project		30,200,760	4,137,650	15,966,300	3,768,000	3,339,500	3,292,000	60,704,210
	Capital Expenses Debt Service		529,675	520,185	510,395	512,390	509,970	485,160	3,067,775
Total Capital Expenses Fire/EMS, Capital Projects and Debt Service:			31,829,435	7,852,835	17,526,695	5,060,390	4,834,470	5,707,160	72,810,985
	Capital Expenses Water		3,964,556	1,022,250	2,904,950	3,338,250	1,550,000	2,637,500	15,417,506
	Capital Expenses Sanitary		2,370,392	13,157,200	13,184,650	3,842,250	1,902,500	807,500	35,264,492
	Capital Expenses Storm		1,989,800	490,900	536,700	449,500	645,000	725,000	4,836,900
Total Capital and Utility Funds from Yearly Sheets:			<u>\$ 40,154,183</u>	<u>\$ 22,523,185</u>	<u>\$ 34,152,995</u>	<u>\$ 12,690,390</u>	<u>\$ 8,931,970</u>	<u>\$ 9,877,160</u>	<u>\$ 128,329,883</u>
Line 369-382									
Check Sum this page Total Expenses:			\$ 40,154,183	\$ (22,523,185)	\$ (34,152,995)	\$ (12,690,390)	\$ (8,931,970)	\$ (9,877,160)	\$ (128,329,883)
			2025	2026	2027	2028	2029	2030	6-Year
Total Capital Expenses Fire/EMS, Capital Projects and Debt Service			\$ 31,829,435	\$ 7,852,835	\$ 17,526,695	\$ 5,060,390	\$ 4,834,470	\$ 5,707,160	\$ 77,073,537
Programmed Reimbursements Capital Project and Sale Notes/Bonds from yearly reports			24,081,912	2,742,600	7,461,000	-	165,000	1,070,000	38,192,817
Net Capital Expenses Fire/EMS, Capital Projects and Debt Service:			<u>\$ 7,747,523</u>	<u>\$ 5,110,235</u>	<u>\$ 10,065,695</u>	<u>\$ 5,060,390</u>	<u>\$ 4,669,470</u>	<u>\$ 4,637,160</u>	<u>\$ 38,880,720</u>
	Capital Expenses Water		\$ 3,964,556	\$ 1,022,250	\$ 2,904,950	\$ 3,338,250	\$ 1,550,000	\$ 2,637,500	\$ 14,615,906
	Programmed Reimbursements Water from yearly reports		632,800	-	-	-	-	-	632,800
Net Expenses Water:			<u>\$ 3,331,756</u>	<u>\$ 1,022,250</u>	<u>\$ 2,904,950</u>	<u>\$ 3,338,250</u>	<u>\$ 1,550,000</u>	<u>\$ 2,637,500</u>	<u>\$ 13,983,106</u>
	Capital Expenses Sanitary		\$ 2,370,392	\$ 13,157,200	\$ 13,184,650	\$ 3,842,250	\$ 1,902,500	\$ 807,500	\$ 38,363,443
	Programmed Reimbursements Sanitary from yearly reports		30,715	9,600,000	-	-	-	-	12,400,715
Net Expenses Sanitary:			<u>\$ 2,339,677</u>	<u>\$ 3,557,200</u>	<u>\$ 13,184,650</u>	<u>\$ 3,842,250</u>	<u>\$ 1,902,500</u>	<u>\$ 807,500</u>	<u>\$ 25,962,728</u>
	Capital Expenses Storm		\$ 1,989,800	\$ 490,900	\$ 536,700	\$ 449,500	\$ 645,000	\$ 725,000	\$ 4,671,000
	Programmed Reimbursements Storm from yearly reports		1,180,000	-	-	165,000	-	-	1,345,000
Net Expenses Storm:			<u>\$ 809,800</u>	<u>\$ 490,900</u>	<u>\$ 536,700</u>	<u>\$ 284,500</u>	<u>\$ 645,000</u>	<u>\$ 725,000</u>	<u>\$ 3,326,000</u>
Net Cost to City All Funds			\$ 14,228,756	\$ 10,180,585	\$ 26,691,995	\$ 12,525,390	\$ 8,766,970	\$ 8,807,160	\$ 82,152,554
Net Cost to City All Funds From Yearly Reports			<u>\$ 14,228,756</u>	<u>\$ 10,180,585</u>	<u>\$ 26,691,995</u>	<u>\$ 12,525,390</u>	<u>\$ 8,766,970</u>	<u>\$ 8,807,160</u>	<u>\$ 82,152,554</u>

City of Kent, Ohio 2025 Capital Plan - Analysis of Water Fund

Actual for Fiscal Years 2020 through 2024 and Budgeted for Fiscal Years 2025 through 2030

Water Fund - #201											
Description	Actual 2020	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030
Beginning Balance	\$ 1,319,313	\$ 1,844,855	\$ 2,830,559	\$ 2,890,580	\$ 2,997,570	\$ 3,642,169	\$ 2,168,110	\$ 2,298,632	\$ (1,800,243)	\$ 30,055	\$ (530,470)
Operating Revenues											
Water Sales	3,824,604	3,747,969	4,056,339	4,592,308	4,777,778	4,968,889	5,043,422	5,119,074	5,195,860	5,273,798	5,352,905
Tap-in fees	43,030	90,491	11,683	16,894	86,765	20,000	20,000	20,000	20,000	20,000	20,000
Special Assessments	30,756	42,155	28,979	27,710	22,956	21,300	21,300	4,400	4,400	-	-
Cell Tower and other Rent	37,238	38,252	40,995	39,980	41,401	35,000	35,000	35,000	35,000	35,000	35,000
All Other Miscellaneous Revenue and Sale of Scr	121,241	10,104	20,115	13,650	17,372	10,000	10,000	10,000	10,000	10,000	10,000
Interest Income	370	20	235	494	916	700	500	200	200	200	200
Total Operating Revenue	4,057,239	3,928,991	4,158,346	4,691,036	4,947,188	5,055,889	5,130,222	5,188,674	5,265,460	5,338,998	5,418,105
Operating Expenses											
Plant	1,532,774	1,591,228	1,587,050	1,737,365	2,066,464	2,128,458	2,192,312	2,258,081	2,325,823	2,395,598	2,467,466
Utility Distribution	754,586	795,000	839,629	895,464	936,372	964,463	993,397	1,023,199	1,053,895	1,085,512	1,118,077
Administrative Support	662,436	460,599	444,499	524,832	606,746	624,948	643,697	663,008	682,898	703,385	724,486
Contingency	50,000	-	-	5,888	-	50,000	50,000	50,000	50,000	50,000	50,000
Transfer to Fund #204 - Utility Billing	47,000	47,318	45,000	47,724	65,000	55,000	56,650	58,350	60,100	61,903	63,760
Repay Advance to F#116 - Income Tax	-	-	-	-	-	-	-	-	-	-	-
Total Operating Expense	3,046,796	2,894,145	2,916,178	3,211,273	3,674,582	3,822,869	3,936,056	4,052,637	4,172,716	4,296,398	4,423,790
Operating Revenue less Expense	1,010,443	1,034,846	1,242,168	1,479,763	1,272,606	1,233,020	1,194,167	1,136,037	1,092,744	1,042,600	994,315
Debt Service (OWDA Loans P & I)											
Franklin Hills Waterline (to 7/1/2027)	16,519	16,519	16,519	16,520	16,520	16,520	16,520	8,260	-	-	-
Kent Ravenna Interconnect (to 12/31/2023)	34,441	34,441	35,687	34,280	-	-	-	-	-	-	-
Issue II Loan - Erie & Depeyster Streets	3,973	4,497	3,404	4,815	2,426	4,815	1,805	-	-	-	-
Issue II - Majors/Stinaff	-	-	-	-	7,369	14,738	14,738	14,738	14,738	14,738	14,738
Issue II - Water Tank Painting	-	-	-	-	2,931	2,931	2,931	2,931	2,931	2,931	2,931
OPWC - Hudson	-	5,400	5,400	5,401	5,401	5,401	5,401	5,401	5,401	5,401	5,401
Total Debt Service	54,933	60,857	61,010	61,016	34,647	44,405	41,395	31,330	23,070	23,070	23,070
NET OPERATING - AFTER DEBT SERVICE	955,510	973,989	1,181,158	1,418,747	1,237,959	1,188,615	1,152,772	1,104,707	1,069,674	1,019,530	971,245
Other Funding Sources (Non-operating)											
Capital Grants/Other Intergovtl Revenue	147,087	189,456	187,627	321,501	15,000	-	-	-	-	-	-
OPWC/Other Loans	39,341	-	-	-	28,558	-	-	-	-	-	-
Recovery of Prior Year Encumbrances	-	-	-	-	-	-	-	-	-	-	-
From CAP Year Report(s) for 2025 - 2030	-	-	-	-	-	632,800	-	-	-	-	-
Total Other Funding Sources	186,428	189,456	187,627	321,501	43,558	632,800	-	-	-	-	-
Subtotal - Available for Capital	1,141,938	1,163,445	1,368,785	1,740,248	1,281,517	1,821,415	1,152,772	1,104,707	1,069,674	1,019,530	971,245
Capital Outlay											
Plant	153,757	140,972	664,551	715,026	401,937	-	-	-	-	-	-
Utility Distribution/Admin.	53,244	53,244	85,445	92,261	110,491	-	-	-	-	-	-
Capital Facilities/Infrastructure	-	433,918	148,454	822,455	221,385	-	-	-	-	-	-
From CAP Year Report(s) for 2025 - 2030	-	-	-	-	-	3,964,556	1,022,250	2,904,950	3,338,250	1,550,000	2,637,500
Total Capital Outlay	207,001	628,134	898,450	1,629,742	733,813	3,964,556	1,022,250	2,904,950	3,338,250	1,550,000	2,637,500
Recovery of Prior Year Encumbrances	-	-	-	-	-	-	-	-	-	-	-
Ending Cash Balance	2,647,395	3,182,706	3,653,041	3,763,547	4,311,251	2,168,110	2,298,632	(1,800,243)	30,055	(530,470)	(3,466,498)
Encumbrances	802,540	352,147	762,461	765,977	669,082	-	-	-	-	-	-
Ending Unencumbered Balance	\$ 1,844,855	\$ 2,830,559	\$ 2,890,580	\$ 2,997,570	\$ 3,642,169	\$ 2,168,110	\$ 2,298,632	\$ (1,800,243)	\$ 30,055	\$ (530,470)	\$ (3,466,498)
Fund Balance Policy Ratio (min. 25%) (% of Annual Oper Exp. Plus Debt Service)	59.48%	95.79%	97.09%	91.60%	98.19%	56.06%	57.79%	-44.08%	0.72%	-12.28%	-77.95%

City of Kent, Ohio 2025 Capital Plan - Analysis of Sewer Fund

Actual for Fiscal Years 2020 through 2024 and Budgeted for Fiscal Years 2025 through 2030

Sewer Fund - #202											
Description	Actual 2020	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030
Beginning Balance	\$ 1,388,251	\$ 1,562,148	\$ 387,249	\$ 474,185	\$ 1,560,900	\$ 1,661,542	\$ 3,981,141	\$ 2,368,978	\$ (11,901,890)	\$ (2,579,147)	\$ (12,562,738)
<u>Operating Revenues</u>											
Sewer fees	3,947,477	4,016,199	4,375,594	4,789,656	5,113,335	5,190,035	5,267,886	5,346,904	5,427,107	5,508,514	5,591,142
Tap-in fees	18,722	42,970	6,929	9,743	5,480	10,000	10,000	10,000	10,000	10,000	10,000
Assessments	18,249	29,228	13,941	14,663	8,421	5,300	5,300	5,300	5,300	5,300	5,300
Other - Plumbing and Waste Water Permits, Misc.	371,189	25,769	66,320	28,396	28,833	25,000	25,000	25,000	25,000	25,000	25,000
Interest	370	20	235	494	916	200	200	200	200	200	200
Total Operating Revenue	4,356,007	4,114,186	4,463,019	4,842,952	5,156,985	5,230,535	5,308,386	5,387,404	5,467,607	5,549,014	5,631,642
<u>Operating Expenses</u>											
Utility Distribution	713,750	360,883	383,850	407,917	431,280	444,218	457,545	471,271	485,409	499,972	514,971
Plant	1,831,442	1,795,661	1,781,138	1,891,516	2,087,133	2,149,747	2,214,239	2,280,667	2,349,087	2,419,559	2,492,146
Administrative Support	647,177	402,244	385,299	449,812	478,656	493,016	507,806	523,040	538,732	554,893	571,540
Contingency	-	-	-	-	-	50,000	50,000	50,000	50,000	50,000	50,000
Transfer to Fund #204 - Utility Billing	47,000	47,318	45,000	47,724	65,000	50,630	52,149	53,714	55,325	56,985	58,695
Repay Advance to F#116 - Income Tax	-	-	-	-	-	-	-	-	-	-	-
Total Operating Expense	3,239,369	2,606,106	2,595,287	2,796,969	3,062,069	3,187,611	3,281,740	3,378,692	3,478,553	3,581,409	3,687,352
Operating Revenue less Expense	1,116,638	1,508,080	1,867,732	2,045,983	2,094,916	2,042,924	2,026,646	2,008,712	1,989,055	1,967,605	1,944,290
<u>Debt Service</u>											
Debt Issuance Expense	3,512	-	-	-	-	-	-	-	-	-	-
Bond/Notes (Principal & Interest)	261,666	52,663	50,968	50,650	50,650	-	-	150,000	150,000	150,000	150,000
OWDA/Issue II Loans-Sanitary Swr Imp. (Prin & Int)	302,976	304,377	306,200	319,415	279,437	234,918	1,805	-	-	-	-
OEPA Headworks Building thru 2056	-	-	-	-	-	-	-	496,150	496,150	496,150	496,150
OEPA SW Sanitary Pump Station thru 2053	-	-	-	80,223	79,802	-	79,803	79,802	79,802	79,802	79,802
Total Debt Service Expense	568,154	357,040	357,168	450,288	409,889	234,918	81,608	725,952	725,952	725,952	725,952
less Debt Refunding-Sale of Notes (w/Premium)	200,000	275,976	1,357,233	59,464	-	-	-	-	-	-	-
Net Debt Service Expense	368,154	81,064	(1,000,065)	390,824	409,889	234,918	81,608	725,952	725,952	725,952	725,952
NET OPERATING - AFTER DEBT SERVICE	748,484	1,427,016	2,867,797	1,655,159	1,685,027	1,808,006	1,945,038	1,282,760	1,263,103	1,241,653	1,218,338
<u>Other Funding Sources (Non-operating)</u>											
Capital Grants/Loans/Other Intergovernmental Rev.	147,087	24,319	26,762	1,254,151	1,308,531	-	-	-	-	-	-
Recovery of Prior Year Encumbrances	-	-	-	-	-	-	-	-	-	-	-
From CAP Year Report(s) for 2025 - 2030	-	-	-	-	-	30,715	9,600,000	-	-	-	-
Total Other Funding Sources	147,087	24,319	26,762	1,254,151	1,308,531	30,715	9,600,000	-	-	-	-
Subtotal - Available for Capital	895,571	1,451,335	2,894,559	2,909,310	2,993,558	1,838,721	11,545,038	1,282,760	1,263,103	1,241,653	1,218,338
<u>Capital Outlay</u>											
Utility Distribution/Admin.	13,210	53,245	61,145	51,696	128,546	-	-	-	-	-	-
Plant	376,573	675,050	425,660	1,327,583	1,692,218	-	-	-	-	-	-
Capital Facilities/Infrastructure	136,867	403,211	1,398,402	952,750	985,947	-	-	-	-	-	-
From CAP Year Report(s) for 2025 - 2030	-	-	-	-	-	2,370,392	13,157,200	13,184,650	3,842,250	1,902,500	807,500
Total Capital Outlay	526,650	1,131,506	1,885,207	2,332,029	2,806,711	2,370,392	13,157,200	13,184,650	3,842,250	1,902,500	807,500
Ending Cash Balance	2,419,503	2,739,332	3,748,684	4,325,965	4,512,812	3,981,141	2,368,978	(11,901,890)	(2,579,147)	(12,562,738)	(2,168,309)
Encumbrances	857,355	2,352,083	3,274,499	2,765,065	2,851,270	-	-	-	-	-	-
Ending Unencumbered Balance	\$ 1,562,148	\$ 387,249	\$ 474,185	\$ 1,560,900	\$ 1,661,542	\$ 3,981,141	\$ 2,368,978	\$ (11,901,890)	\$ (2,579,147)	\$ (12,562,738)	\$ (2,168,309)
Fund Balance Policy Ratio (min. 25%) (% of Annual Oper Exp. Plus Debt Service)	43.30%	14.41%	29.73%	48.96%	47.86%	116.32%	70.44%	-289.96%	-61.34%	-291.66%	-49.13%

City of Kent, Ohio 2025 Capital Plan - Analysis of Storm Water Fund

Actual for Fiscal Years 2020 through 2024 and Budgeted for Fiscal Years 2025 through 2030

Storm Water Drainage Fund - #208

Description	Actual 2020	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030
Beginning Balance	\$ 1,216,329	\$ 1,053,778	\$ 1,579,966	\$ 1,851,546	\$ 1,939,702	\$ 2,280,954	\$ 1,830,302	\$ 1,591,337	\$ 1,283,765	\$ 1,041,069	\$ 823,859
Operating Revenues											
Storm Water Charges	1,010,687	982,910	994,661	1,018,630	1,072,197	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Special Assessments	29,392	33,541	26,178	26,366	24,981	25,000	25,000	25,000	25,000	25,000	25,000
Storm Sewer Tap in fees	1,275	1,175	900	600	500	500	500	500	500	500	500
All Other Misc. Revenue	33,469	-	95	-	-	-	-	-	-	-	-
Total Revenues	1,074,823	1,017,626	1,021,834	1,045,596	1,097,678	1,025,500	1,025,500	1,025,500	1,025,500	1,025,500	1,025,500
Operating Expenses											
Salaries & Fringes	509,972	562,230	552,716	571,215	608,063	632,386	651,357	670,898	691,025	711,755	733,108
Other Operating	41,003	77,629	88,568	97,380	102,611	105,689	108,860	112,126	115,490	118,954	122,523
Repay Advance to F#116 - Income Tax	16,000	-	-	-	-	-	-	-	-	-	-
Total Operating Expenses	566,975	639,859	641,284	668,595	710,674	738,075	760,217	783,024	806,514	830,710	855,631
Operating Revenue less Expense	507,848	377,767	380,550	377,001	387,004	287,425	265,283	242,476	218,986	194,790	169,869
Debt Service (OWDA Loans)											
Repay Issue II Loan(s) - Area Q Phase 3 thru 2029	2,633	2,649	2,633	2,633	2,633	2,633	2,633	2,633	2,632	1,317	-
Repay Issue II Loan - Elm/Mae/Morris thru 2028	2,335	2,335	2,334	2,334	2,334	2,335	2,335	2,335	1,170	-	-
Repay Issue II Loan - Area Q Phase V thru 2036	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
OPWC - Valleyview/Morris thru 2033	1,169	2,134	-	-	3,379	3,380	3,380	3,380	3,380	3,380	3,380
Total Debt Service	11,137	12,118	9,967	9,967	13,346	13,348	13,348	13,348	12,182	9,697	8,380
NET OPERATING - AFTER DEBT SERVICE	496,711	365,649	370,583	367,034	373,658	274,077	251,935	229,128	206,804	185,093	161,489
Other Funding Sources (Non-operating)											
Issue II Grant(s)	-	325,945	-	-	11,592	-	-	-	-	-	-
Federal Aid	147,087	-	720	-	-	-	-	-	-	-	-
OPWC/Other State Local Aid	40,948	-	82,266	82,605	-	1,180,000	-	-	-	-	-
Total Other Funding Sources	188,035	325,945	82,986	82,605	11,592	1,180,000	-	-	-	-	-
Subtotal - Available for Capital	684,746	691,594	453,569	449,639	385,250	1,454,077	251,935	229,128	206,804	185,093	161,489
Capital Outlay											
Service/Admin.	-	56,260	174,988	60,120	35,951	-	-	-	-	-	-
Capital Facilities	-	734,257	138,976	315,415	137,664	-	-	-	-	-	-
From CAP Year Report(s) for 2025 - 2030	79,515	-	-	-	-	1,989,800	490,900	536,700	449,500	645,000	725,000
Total Capital Outlay	79,515	790,517	313,964	375,535	173,615	1,989,800	490,900	536,700	449,500	645,000	725,000
Ending Cash Balance	2,039,604	1,940,681	2,080,286	2,154,390	2,366,025	1,830,302	1,591,337	1,283,765	1,041,069	823,859	477,558
Encumbrances	985,826	360,715	228,740	214,688	85,071	-	-	-	-	-	-
Ending Unencumbered Balance	\$ 1,053,778	\$ 1,579,966	\$ 1,851,546	\$ 1,939,702	\$ 2,280,954	\$ 1,830,302	\$ 1,591,337	\$ 1,283,765	\$ 1,041,069	\$ 823,859	\$ 477,558
Fund Balance Policy Ratio (min. 25%) (% of Annual Oper Exp. Plus Debt Service)	182.28%	242.33%	284.31%	285.85%	315.04%	243.58%	205.71%	161.20%	127.16%	98.03%	55.27%

City of Kent, Ohio 2025 Capital Plan - Analysis of Solid Waste Fund

Actual for Fiscal Years 2020 through 2024 and Budgeted for Fiscal Years 2025 through 2030

Solid Waste Fund - #205

Description	<u>Actual</u> 2020	<u>Actual</u> 2021	<u>Actual</u> 2022	<u>Actual</u> 2023	<u>Actual</u> 2024	<u>Budget</u> 2025	<u>Budget</u> 2026	<u>Budget</u> 2027	<u>Budget</u> 2028	<u>Budget</u> 2029	<u>Budget</u> 2030
Beginning Balance	\$ 1,013,728	\$ 1,171,171	\$ 1,067,899	\$ 932,851	\$ 741,166	\$ 486,428	\$ 409,213	\$ 255,298	\$ 55,787	\$ (187,399)	\$ (182,265)
Operating Revenues											
Recycling/Other Solid Waste Charges	442,791	387,378	375,872	377,186	364,713	370,000	370,000	370,000	370,000	370,000	370,000
Sale of Trash Bags	8,310	6,570	5,730	7,170	5,411	6,000	6,000	6,000	6,000	6,000	6,000
All Other Misc. Revenue	-	-		-	-	-	-	-	-	-	-
Total Revenues	451,101	393,948	381,602	384,356	370,124	376,000	376,000	376,000	376,000	376,000	376,000
Operating Expenses											
Salaries & Fringes	88,200	363,783	374,431	389,874	420,852	409,793	426,185	438,970	452,139	465,704	479,675
Other Operating	209,529	116,156	102,720	116,376	97,775	100,708	103,729	106,841	110,047	113,348	116,748
Total Operating Expenses	297,729	479,939	477,151	506,250	518,627	510,501	529,914	545,812	562,186	579,052	596,423
Subtotal - Available for Capital	153,372	(85,991)	(95,549)	(121,894)	(148,503)	(134,501)	(153,914)	(169,812)	(186,186)	(203,052)	(220,423)
Capital Outlay											
Service/Admin.	5,000	5,000	29,801	8,090	77,400	-	-	-	-	-	-
From CAP Year Report(s) for 2025 - 2030	-	-	-	-		70,000	-	29,700	57,000	35,000	-
Total Capital Outlay	5,000	5,000	29,801	8,090	77,400	70,000	-	29,700	57,000	35,000	-
Ending Cash Balance	1,185,942	1,094,951	969,601	839,617	613,714	409,213	255,298	55,787	(187,399)	(182,265)	(407,823)
Encumbrances	14,771	27,052	36,750	98,451	127,286	-	-	-	-	-	-
Ending Unencumbered Balance	\$ 1,171,171	\$ 1,067,899	\$ 932,851	\$ 741,166	\$ 486,428	\$ 409,213	\$ 255,298	\$ 55,787	\$ (187,399)	\$ (182,265)	\$ (407,823)
for the budget years											
Fund Balance Policy Ratio (min. 25%) (% of Annual Oper Exp. Plus Debt Service)	393.37%	222.51%	195.50%	146.40%	93.79%	80.16%	48.18%	10.22%	-33.33%	-31.48%	-68.38%

CITY OF KENT, OHIO 2025 CAPITAL PLAN

Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual (Non-GAAP Budgetary Basis)
General Fund, Street Construction Maintenance and Repair Fund, Income Tax Fund, Income Tax Safety Fund, Fire and E.M.S. Fund and Capital Projects Fund
Actual for Fiscal Years 2020 through 2024 and Budgeted for Fiscal Years 2025 through 2030

Description	Actual 2020	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Budget 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030
Beginning Combined Funds Balance	\$ 14,021,303	\$ 18,628,238	\$ 18,992,318	\$ 19,758,791	\$ 22,486,559	\$ 24,586,108	\$ 20,511,974	\$ 20,230,323	\$ 12,182,458	\$ 8,244,577	\$ 4,192,048
Operating Revenues											
Property and other taxes	2,089,184	2,184,623	2,437,561	2,441,709	2,415,926	2,729,686	2,729,686	2,729,686	2,729,686	2,729,686	2,729,686
* Income Taxes	15,017,007	16,732,255	18,713,009	19,721,555	20,592,668	20,798,595	21,000,000	21,300,000	21,600,000	21,900,000	22,200,000
JEDD Taxes	604,782	593,899	612,336	662,506	948,036	850,000	750,000	750,000	750,000	750,000	750,000
Fees, licenses and permits	249,433	278,944	278,309	333,412	246,431	250,000	250,000	250,000	250,000	250,000	250,000
Intergovernmental (excluding grants)	1,746,114	2,213,852	2,257,887	2,376,419	2,370,389	2,300,000	2,300,000	2,300,000	2,300,000	2,300,000	2,300,000
Grants (Non-capital)	490,762	118,503	143,517	278,743	239,328	115,000	115,000	115,000	115,000	115,000	115,000
Charges for services	1,714,821	1,741,406	2,266,795	2,010,330	2,525,308	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Fines and forfeits	239,258	316,965	320,178	253,136	325,551	300,000	300,000	300,000	300,000	300,000	300,000
Special assessments	115,240	104,115	58,398	123,840	32,926	50,000	50,000	50,000	50,000	50,000	50,000
Proceeds from sale of assets	32,091	1,000	21,433	55,527	136,953	10,000	10,000	10,000	10,000	10,000	10,000
Interest	552,745	389,264	760,923	1,411,560	1,508,768	1,300,000	1,100,000	1,000,000	800,000	800,000	700,000
Managed Reserve Contribution (from interest)	(25,540)	(25,540)	(25,540)	(25,540)	(25,540)	(25,540)	(25,540)	(25,540)	(25,540)	(25,540)	(25,540)
Miscellaneous	1,148,265	1,883,580	585,166	780,970	850,348	700,000	700,000	700,000	700,000	700,000	700,000
Advance/Transfer to other funds (net)	(1,505,782)	(1,842,946)	(2,208,048)	(2,118,772)	(2,250,032)	(2,400,000)	(2,450,000)	(2,500,000)	(2,550,000)	(2,600,000)	(2,600,000)
Total Revenues	22,468,380	24,689,920	26,221,924	28,305,395	29,917,060	28,977,741	28,829,146	28,979,146	29,029,146	29,279,146	29,479,146
Operating Expenses											
Security of persons and property	10,470,197	12,879,776	13,463,825	14,296,005	14,715,427	15,156,890	15,611,597	16,079,944	16,562,343	17,059,213	17,570,989
Public health and welfare	560,108	768,005	795,839	841,985	889,236	915,913	943,390	971,692	1,000,843	1,030,868	1,061,794
Community development	1,235,509	1,409,454	1,380,896	1,381,190	1,414,832	1,457,277	1,500,995	1,546,025	1,592,406	1,640,178	1,689,383
Transportation	1,831,062	2,492,518	2,853,083	3,234,738	3,691,645	3,802,394	3,916,466	4,033,960	4,154,979	4,279,628	4,408,017
General government	3,284,486	3,603,886	4,068,384	4,449,552	4,923,182	5,070,877	5,223,004	5,379,694	5,541,085	5,707,317	5,878,537
Total Expenses	17,381,362	21,153,639	22,562,027	24,203,470	25,634,322	26,403,352	27,195,452	28,011,316	28,851,655	29,717,205	30,608,721
Operating Revenues less Expenses	5,087,018	3,536,281	3,659,897	4,101,925	4,282,738	2,574,389	1,633,694	967,830	177,491	(438,059)	(1,129,575)
*Adjustment for Charter Required Capital	(3,254,580)	(3,226,254)	(3,548,879)	(3,984,361)	(4,360,967)	(4,404,576)	(4,448,622)	(4,493,108)	(4,538,040)	(4,583,420)	(4,629,254)
Other Funding Sources/Uses											
Proceeds from sale of notes/bonds	-	9,589,553	66,600	50,100	-	-	-	-	-	-	-
Debt service and issuance costs	(282,665)	(212,578)	(458,754)	(459,912)	(62,476)	(456,520)	(457,000)	(457,000)	(459,000)	(461,000)	(461,000)
OPWC Debt Svc	-	(62,275)	(62,275)	(62,280)	(73,155)	(73,155)	(63,295)	(53,395)	(53,372)	(48,970)	(48,970)
Capital grants/Reimbursements	825,975	1,451,595	2,329,794	1,378,972	1,610,534	24,081,912	2,742,600	7,461,000	165,000	235,000	1,000,000
Net - Other Funding Sources/Uses	543,310	10,766,295	1,875,365	906,880	1,474,903	23,552,237	2,222,305	6,950,605	(347,372)	(274,970)	490,030
Available for Capital Outlay	5,630,328	14,302,576	5,535,262	5,008,805	5,757,641	26,126,626	3,855,999	7,918,435	(169,881)	(713,029)	(639,545)
Capital Outlay	4,349,216	2,967,106	6,160,286	7,226,139	5,155,671	30,200,760	4,137,650	15,966,300	3,768,000	3,339,500	3,292,000
Revenues/Sources minus Expenditures/Uses	1,281,112	11,335,470	(625,024)	(2,217,334)	601,970	(4,074,134)	(281,651)	(8,047,865)	(3,937,881)	(4,052,529)	(3,931,545)
Year to Year change in Encumbrances	935,823	(10,971,390)	1,391,497	4,945,102	1,497,579	-	-	-	-	-	-
Reserve for Sale of City Offices	2,390,000	-	-	-	-	-	-	-	-	-	-
Combined Funds Balance - January 1	14,021,303	18,628,238	18,992,318	19,758,791	22,486,559	24,586,108	20,511,974	20,230,323	12,182,458	8,244,577	4,192,048
Combined Funds Balance - December 31	\$ 18,628,238	\$ 18,992,318	\$ 19,758,791	\$ 22,486,559	\$ 24,586,108	\$ 20,511,974	\$ 20,230,323	\$ 12,182,458	\$ 8,244,577	\$ 4,192,048	\$ 260,503
Change in Combined Funds Balance	\$ 4,606,935	\$ 364,080	\$ 766,473	\$ 2,727,768	\$ 2,099,549	\$ (4,074,134)	\$ (281,651)	\$ (8,047,865)	\$ (3,937,881)	\$ (4,052,529)	\$ (3,931,545)
Managed Reserve Balance	\$ 2,455,588	\$ 2,481,128	\$ 2,506,668	\$ 2,532,208	\$ 2,557,748	\$ 2,583,288	\$ 2,608,828	\$ 25,540	\$ 25,540	\$ 51,080	\$ 51,080
Fund Balance Policy Ratio (min. 17%)	78.55%	46.01%	61.41%	65.03%	73.66%	31.30%	51.97%	20.35%	10.92%	-3.19%	-15.01%