ORDINANCE NO. 2026 - 109

AN ORDINANCE APPROVING AND ADOPTING THE 2026 FIVE-YEAR CAPITAL IMPROVEMENT PLAN FOR THE CITY OF KENT FOR THE YEARS JANUARY 1, 2027 TO DECEMBER 31, 2031 AND DECLARING AN EMERGENCY.

WHEREAS, the City Council of the City of Kent has reviewed and approved the Five-Year Capital Improvement Plan (CIP) for the fiscal years 2027–2031, to guide capital spending, prioritize projects, and ensure appropriate allocation of funds; and

WHEREAS, the CIP outlines proposed capital improvements, cost estimates, financing methods, and implementation schedules for the next five years, and is used as a long-term planning and budgeting tool; and

WHEREAS adoption of this CIP by ordinance will allow the City Council to proceed immediately with certain projects re,quiring early procurement to achieve cost savings; and

WHEREAS, pursuant to the City Charter, this ordinance is hereby declared an emergency measure to take immediate effect upon adoption and authentication;

NOW, THEREFORE, BE IT ORDAINED by the Council of the City of Kent, Portage County, Ohio:

SECTION 1. The City Council approves and adopts the 2027–2031 Five-Year Capital Improvement Plan (CIP), a copy of which is attached hereto as Exhibit "A" and is incorporated herein as if fully rewritten.

SECTION 2. If any section, phrase, sentence, or portion of this Ordinance is for any reason held invalid or unconstitutional by any Court of competent jurisdiction, such portion shall be deemed a separate, distinct, and independent provision, and such holding shall not affect the validity of the remaining portions thereof.

SECTION 3. That it is found and determined that all formal actions of this Council concerning and relating to the adoption of this Ordinance were adopted in an open meeting of this Council and that all deliberations of this Council, and of any of its committees that resulted in such formal action, were in meetings open to the public in compliance with all legal requirements of Section 121.22 of the Ohio Revised Code.

SECTION 4. That this Ordinance is hereby declared to be an emergency measure necessary for the immediate preservation of the public peace, health, safety, and welfare of the residents of this City, for which reason and other reasons manifest to this Council this Ordinance is hereby declared to be an emergency measure and shall take effect and be in force immediately after passage.

PASSED: November 18, 2026
Date

EFFECTIVE: November 18, 2026
Date

ATTEST: Kathleen Coleman
Kathleen Coleman
Clerk of Council

Jack Amrhein
Mayor and President of Council

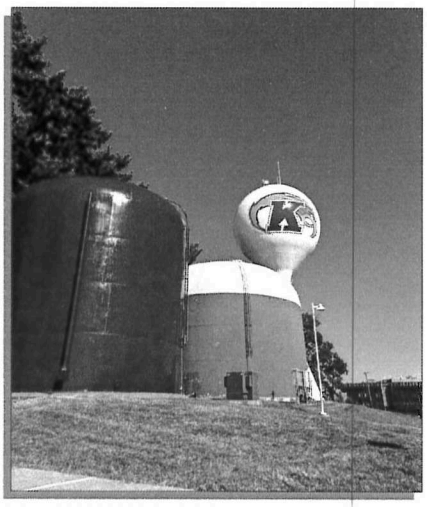
I, KATHLEEN COLEMAN, CLERK OF COUNCIL FOR THE CITY OF KENT, COUNTY OF PORTAGE, AND STATE OF OHIO, AND IN WHOSE CUSTODY THE ORIGINAL FILES AND RECORDS OF SAID COUNCIL ARE REQUIRED TO BE KEPT BY THE LAWS OF THE STATE OF OHIO, HEREBY CERTIFY THAT THE FOREGOING IS A TRUE AND EXACT COPY OF *ORDINANCE No.* 2026-109, ADOPTED BY THE COUNCIL OF THE CITY OF KENT ON November 18, 20 26.

(SEAL)

KATHLEEN COLEMAN
CLERK OF COUNCIL



Five-Year Capital Improvement Program
2026 Update



CITY OF KENT, OHIO

FIVE-YEAR CAPITAL IMPROVEMENT PLAN

Updated October 2026

When it comes to infrastructure, time has a way of turning assets into liabilities.

The City's $160 million investment in Kent's infrastructure loses value every day. Time, weather and daily usage take their toll on an aging infrastructure. Kent's infrastructure is on-call 24 hours a day, 7 days a week, 365 days a year – and whether the tolls are paid along the way or at the end of the trip, the meter is always running. The question is how and when the bill gets paid. The Capital Improvement Plan (CIP) seeks to answer that question.

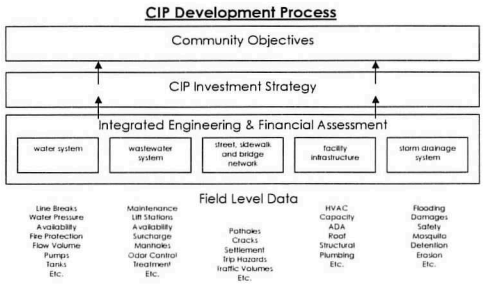
The matter of how the bill gets paid takes infrastructure into the realm of investment strategies with questions like: How valuable is the asset? How important is preservation of asset equity? What return on equity is expected? What is the risk tolerance for infrastructure failure? The answers to these questions make it possible to develop an investment strategy that matches investor goals.

The City's CIP is based on the recognition that infrastructure is not free, re-investment matters, repairs work and planning is critical.

Investment Grade Infrastructure

Public infrastructure is the largest class of investments that Kent has made in pursuit of community prosperity. Like any successful investment strategy, managing the City's infrastructure portfolio requires balancing risks against the City's income position, asset base and goals. In this process asset allocation decisions can be aligned with strategic objectives, and infrastructure equity can be leveraged to yield dividends in public safety, environmental protection, economic development, and quality of life.

With over $200 million invested in Kent's infrastructure it is fiscally imperative to preserve the value of that equity through well-planned and appropriately timed capital re-investments. The City's infrastructure is also expected to be a catalyst for new growth and accelerate economic development opportunities. Achieving both capital preservation and growth goals requires exceptional planning and a long-term commitment to constructing and maintaining investment grade infrastructure.



Infrastructure performance, like market performance, has an inherent degree of uncertainty. From aspects in design, construction, and daily use there are many variables that can affect infrastructure service life. The City's CIP is based on the application of proven engineering principles and practices to evaluate the City's infrastructure in order to understand the risks, quantify those risks and assess options based on probable outcomes that drive CIP project recommendations.

Infrastructure performance is a necessary – but not sufficient – condition for nearly all the City's strategic objectives and it is integral to the City's mission of advancing community prosperity. Infrastructure makes strategic outcomes possible. When infrastructure performs at the highest levels it is capable of being leveraged to drive economic activity and enhance quality of life. Likewise, poor performing infrastructure is equally capable of impeding economic growth, impairing quality of life and undercutting efforts to stimulate community vitality. The City's CIP creates a framework for matching resource inputs to community outputs.

Collaborative Capital Planning

The City of Kent recognizes the importance of long-range capital investment planning to maintain the health and vitality of the community. The City's Capital Improvement Plan (CIP) is a five-year infrastructure plan that has been developed to provide the City's highest capital priorities with a sustainable financing schedule. The Capital priorities are built around the City's strategic goals that have been collaboratively defined through input from community members, City Council and City staff as follows:

- **Financial Health and Economic Development .....** *"to be a prosperous and livable city for all citizens"*
- **Natural Resources .....** *"to protect and promote the City's natural resources"*
- **Quality of Life .....** *"to enhance lifestyle choices through physical and social environment"*
- **Community Safety .....** *"to be an exceptionally safe city"*
- **Communities within the City .....** *"to strengthen the quality and enhance the value of neighborhoods"*
- **City / University Synergy .....** *"expand collaborative opportunities that enrich the community experience"*
- **Governmental Performance .....** *"to provide the best services at the lowest cost"*

The CIP was developed to meet the needs of Kent residents that depend upon modern and reliable utility services for public health, jobs from economic development and the lifestyle amenities and conveniences that define the quality of life in their hometown. By facilitating economic development, enhancing the tax base, forging partnerships, and protecting the community's safety and environmental resources, the CIP seeks to benefit all segments of the community and support the mission of the Kent municipal government.

Framework for Investment

The City has established a multi-year planning process as a framework to evaluate and address short- and long-term capital needs. With more capital outlay needs than available resources can support at any one time, this framework serves as a decision matrix for maximizing resources and selecting projects based on Council policies, priorities and sound financial principles.

The multi-year focus creates the continuity needed to focus resources towards long term strategic objectives in a decision environment that is typically dominated by the short-term pressures of the annual budget cycle. This continuity does not mean that the CIP is rigid and non-adaptive. Rather, the CIP provides a platform to understand the choices and consequences of possible budgetary changes before making decisions – which is what sound fiscal management and strategic planning is all about.

The effectiveness of the CIP framework is measured by its ability to provide predictability, stability and financial sustainability for the replacement, upgrade and development of critical public facilities and infrastructure. In this way, the CIP offers a fiscally responsible approach to reconciling the gap between the mounting costs of critical infrastructure needs and affordability or the ability of the customer to pay for those needs.

Ultimately, the CIP framework ensures elected officials and citizens that major capital decisions are fully considered before they are approved and funded.

Principle Based Programming

The general principles applied to the selection of projects in the development of the CIP include:

1. Fulfilling the 25% charter requirement for income tax allocation for capital projects;
2. Ensuring continued compliance with all applicable federal and state mandates;
3. Honoring existing financial commitments (previously approved grant or partnership agreements);
4. Leveraging public funds to obtain external funding, e.g., grants;
5. Investing in projects that yield a return on investment – internally in the form of cost savings, e.g., energy upgrades, and externally in terms of tax base growth and economic development;
6. Sustaining infrastructure performance at a level commensurate with community expectations;
7. Timing infrastructure replacement to optimize the operating-cost to capital-cost ratio;
8. Providing a balanced capital plan which funds the highest priority community needs, serving the widest array of public possible;
9. Stabilizing rates to avoid dramatic year-to-year fluctuations by amortizing costs across multiple years;
10. Utilizing conservative bond finance practices to keep debt load to a minimum and to strategically use debt when the cost of borrowing is advantageous;
11. Building towards a "pay as you go" cash position that leverages debt recoveries and rate-based revenues (water, sewer, storm sewer) to reduce the need for new debt issuance;
12. Aligning and budgeting expected project costs to match realistic spending time frames.

Capital Improvement Financing

Capital outlays can be financed with operating revenues, user charges (rates), bond proceeds, capital reserves (fund balances), lease-purchase agreements, equipment-purchase revolving funds, special assessments, and state/federal grants. The use of operating revenue to finance capital projects or equipment is called "pay-as-go" financing and has been Kent's traditional method of addressing the community's capital outlay needs.

At present, the City does not possess sufficient financial resources to fully meet its capital needs and maintain current levels of municipal services. Strategically, the City must either: 1) defer selected capital improvements and accept the consequences; 2) deplete operating and capital reserves to fund immediate capital needs; 3) increase revenues; or 4) a combination of two or more of the above. These options demonstrate the inter-relationship that exists between revenues, operating expenses and capital needs.

In 2011, City Council adopted a multi-year rate stabilization plan for water and sewer utilities that is designed to reduce the volatility that results from rate spikes following periods of rate increase deferrals. By allocating rate increases annually, the multi-year rate plan is a more predictable and reliable funding source.

Deferred Capital Maintenance

Investment grade infrastructure is what Kent residents and businesses expect and it is what potential investors look for when considering whether the Kent community is investment worthy. Experience has demonstrated that there are different paths to get to investment grade infrastructure, but the deferred maintenance path is a slippery slope that can be a costly diversion from the financial reality of infrastructure maintenance.

Debt is not just a result of over-spending; it also arises when significant infrastructure problems go unaddressed and associated costs climb. Avoiding debt at the front-end of infrastructure maintenance (e.g., deferring capital investment) only grows the debt burden at the back end of infrastructure maintenance; and failing to recognize this linkage or to balance this transfer of costs has proven in practice to fail both the intent of good infrastructure maintenance and the spirit of fiscal conservatism that defended deferred maintenance in the first place.

Capital Improvement Projects

The list of projects in the Capital Improvement Program is the heart of the capital budgeting process. The list is reviewed and updated annually to provide a recurring opportunity to assess the capital needs of the City based on what has been funded and what new needs have been identified. The project list contained in this CIP for the years 2027 through 2031 represents the Administration's recommendation for the City's 5-Year Capital Improvement Program.

Proposed 2027 Capital Program Summary

- The proposed capital program includes 64 funded projects.
- The total proposed capital program costs (including debt costs) is $11,545,695
- $6,572,500 of the $11,545,695 (or 57%) is grant or debt funded.
- The approved 2026 Capital Plan projected a total City cash contribution at 43% for 2027 and the updated 2027 Plan includes a 43% total City cash contribution for 2027.
- The proposed new general government City cash contribution for 2027 is $4,973,195.
- The estimated Charter requirement for 2027 is $4,254,919.
- The proposed 2027 general government cash contribution is projected to be $718,276 over the Charter requirement.
- The proposed 2027 debt (debt service, principal, interest) is $510,395 (down from $520,295 in 2026).
- The City's legal debt margin (10.5% of assessed value) is approximately $57 million.
- The undesignated fund balance is projected to decrease by $3,457,071 in 2026 to $18.9 million.
- The undesignated fund balance is projected to end 2027 around $16.1 million.
- The managed reserve fund balance is projected to be approximately $2.6 million in 2027.
- The amended 2011 Rate Stabilization Plan (water and sewer) included a 3% rate increase for 2027.
- There is a proposal to add 1% to 3% (at Council's direction) to the Sewer Rate to begin to set aside the capital funds necessary to perform the downtown sewer relocation project in 2031.
- For the first time Parks and Recreation capital projects ($204,000) are included in the City's Capital Plan.

2027 Proposed Capital Project Listing By Strategic Priorities

Note: some projects may appear twice because they serve multiple priorities and some related projects have been consolidated (e.g., Service Department equipment replacement) under a single heading.

- **Financial Health and Economic Development .....** *"to be a prosperous and livable city for all citizens"*
  - East Main Street Improvement Project
  - SR 43 @ Davey Tree Campus Street Improvement Project (roundabout)
  - Cuyahoga River Sewer Relocation Project
- **Natural Resources .....** *"to protect and promote the City's natural resources"*
  - Storm and Sanitary Sewer Televising, Minor Repairs, Manhole Upgrades
  - Cuyahoga River Sewer Relocation Project
  - New Wellfield Generator
  - Tree Trimming and Replacement
  - Wastewater and Water Plants Upgrades and Replacements
  - Wellfield development design
  - SCADA Technology Upgrades
- **Quality of Life .....** *"to enhance lifestyle choices through physical and social environment"*
  - Annual Street & Sidewalk Repair Program*
  - Various Parks Renovations, Repairs and Equipment Replacement *(new in 2027)*
- **Community Safety .....** *"to be an exceptionally safe city"*
  - Annual Streets & Sidewalk Repair and Replacement*
  - Mogadore and Franklin Avenue Signal Upgrades
  - Police and Fire Safety Equipment (turnout gear, ballistic vests, helmets, misc.)
  - Public Safety Vehicles (tower fire truck, prisoner van, unmarked car, med unit)
  - Traffic Signal Testing
  - East Main Street Area Improvements Project
  - Summit/Franklin Intersection Improvement Project
  - Medical Vehicle Replacement
  - Miscellaneous Bike, Transit, Pedestrian Improvements
  - Lead Service Line Replacements
- **Communities within the City .....** *"to strengthen the quality and enhance the value of neighborhoods"*
  - Lead Service Replacement Inventory Assessment
  - Lake Street Joint Repairs
- **City / University Synergy .....** *"expand collaborative opportunities that enrich the community experience"*
  - East Main Street Area Improvements
- **Governmental Performance .....** *"to provide the best services at the lowest cost"*
  - City IT Mobile Units and Workstation Replacements
  - Misc. Water and Water Reclamation Plant, Lab and Equipment Replacement
  - Water System Leak Study
  - Engineering Specifications and Construction Drawings Update Project
  - Annual Debt Service Payments
  - Water Meter Inspection and Replacement
  - GIS Implementation Work
  - Service Equipment and Vehicles (pickup truck, Dump Truck, Street Sweeper, Water Tank)

**the City has previously allocated over $20 million for East Main Steet improvements (2025-2028) and has miscellaneous road/sidewalk work projects totaling $8,750,000 budgeted for 2027.*

The Five-Year Capital Improvement Program should be viewed as a working document reflecting the dynamics of an ever-changing environment that requires constant monitoring and adjustment as priority needs change over time. This process needs to be revisited and updated annually with the understanding that the City's Annual Budget may need to be modified from time to time in reaction to the transforming needs of the Kent community.

2026 CIP for Year 2026

Row No.	Proj. No.	Project Name	2026 Programmed Funding*									2026 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total		
1	2015CIP004	Majors/Streaff/Cuyahoga Waterline Replacement	$ -	$ -	$ -	$ -	$ -	$ 15,000	$ -	$ 15,000	$ 30,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 30,000	
2	2018CIP014	Utility Mapping Update						7,500	7,500		15,000							15,000	
3	2019CIP003	Pilot Sidewalk Program		15,000		15,000					15,000							15,000	
4	2019CIP004	East Main Street Area Improvements		21,226,389		21,226,389			70,000		21,296,389	19,103,750			63,000		19,166,750	2,129,639	
5	2021CIP007	Stormwater Design Standards Update								40,000	40,000							40,000	
6	2021CIP017	East Main Storm Lining								100,000	100,000							100,000	
7	2022CIP014	Sanitary Design Standards							25,000		25,000							25,000	
8	2022CIP017	Summit-Franklin Intersection		40,000		40,000					40,000							40,000	
9	2022CIP019	Erie Street Parking Modfications	-	45,000	-	45,000	-	-	-	-	45,000	-	-	-	-	-	-	45,000	
10	2022CIP025	SR 59 Alternative Transportation Improvements	-	25,267	-	25,267	-	-	-	-	25,267	24,425	-	-	-	-	24,425	842	PARTA/Franklin Twp Joint Project STBG Grant Funding
11	2023CIP007	Hudson Road Improvements	-	75,000	-	75,000	-	-	-	-	75,000	-	-	-	-	-	-	75,000	
12	2023CIP008	N. Mantua Improvements	-	34,800	-	34,800	-	-	-	-	34,800	11,150	-	-	-	-	11,150	23,650	
13	2023CIP009	W. Summit St. Pedestrian Improvements	-	236,000	-	236,000	-	-	-	-	236,000	196,000	-	-	-	-	196,000	40,000	Joint Project with Portage County - ODNR Funding
14	2023CIP010	Decommissioning Yacavona PS	-	-	-	-	-	-	40,000	-	40,000	-	-	-	-	-	-	40,000	
15	2024CIP007	Mogadore and Franklin Signals	-	150,000	-	150,000	-	-	-	-	150,000	-	-	-	-	-	-	150,000	
16	2024CIP008	Cuyahoga River Sewer Relocation	-	150,000	-	150,000	-	-	2,990,660	-	3,140,660	-	-	-	-	-	-	3,140,660	
17	2024CIP009	PCWR Joint Water Planning Study	-	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	-	50,000	
18	2025CIP006	Erin Drive Waterline	-	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	-	50,000	
19	2025CIP009	PTZ Camera Replacements		36,000		36,000					36,000							36,000	
20	2025CIP010	Geographic Information System - Sanitary							31,900		31,900							31,900	
21	2025CIP011	Sunrise Boulevard Rehabilitation	-	812,500	-	812,500	-	-	-	-	812,500	344,500	-	-	-	-	344,500	468,000	
22	2025CIP016	Cherry Street Storm Study								50,000	50,000							50,000	
23	2026CIP001	Annual Sidewalk/Street Program - Construction	-	2,028,900	-	2,028,900	-	-	-	75,000	2,103,900	-	-	-	-	-	-	2,103,900	
24	2026CIP002	Sidewalk Street Tree Damage Repairs	-	5,000	-	5,000	-	-	-	-	5,000	-	-	-	-	-	-	5,000	
25	2026CIP003	Traffic Signal MMU Testing	-	21,000	-	21,000	-	-	-	-	21,000	-	-	-	-	-	-	21,000	
26	2026CIP005	Miscellaneous Active Transportation Improvements (Bike, pedestrian and transit)	-	40,000	-	40,000	-	-	-	-	40,000	-	-	-	-	-	-	40,000	
27	2026CIP015	Storm Sewer Televising	-	-	-	-	-	-	-	250,000	250,000	-	-	-	-	-	-	250,000	
28	2026CIP016	Sanitary Sewer Televising	-	-	-	-	-	-	200,000	-	200,000	-	-	-	-	-	-	200,000	
29	2026CIP007	Water Main Inventory/Risk Assessment	-	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	-	50,000	
30	2026CIP008	Sanitary Sewer Repairs	-	-	-	-	-	-	50,000	-	50,000	-	-	-	-	-	-	50,000	
31	2026CIP009	Storm Sewer Repairs	-	-	-	-	-	-	-	50,000	50,000	-	-	-	-	-	-	50,000	
32	2026CIP010	2026 Engineering Specifications Update	-	12,500	-	12,500	-	12,500	25,000	25,000	75,000	-	-	-	-	-	-	75,000	
33	2026CIP011	2026 Engineering Construction Standards Update	-	12,500	-	12,500	-	12,500	25,000	25,000	75,000	-	-	-	-	-	-	75,000	
34	2026CIP012	Bowman/Rellim/Viner/Valleyview/E School Drainage Study	-	-	-	-	-	-	-	100,000	100,000	-	-	-	-	-	-	100,000	

2026 CIP for Year 2026

Row No	Proj. No	Project Name	2026 Programmed Funding*									2026 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total		
35	2026CIP013	Geographic Information System - Sanitary, Storm & Water	-	-	-	-	-	15,000	15,000	15,000	45,000	-	-	-	-	-	-	45,000	
36	2026CIP014	Downtown Wayfinding Update	-	20,000	-	20,000	-	-	-	-	20,000	-	-	-	-	-	-	20,000	
37	2026CIP017	Quiet Zone Study	-	80,000	-	80,000	-	-	-	-	80,000	-	-	-	-	-	-	80,000	
38	2020CMD003	Salt Storage	-	375,000	-	375,000	-	-	-	-	375,000	-	-	-	-	-	-	375,000	
39	2025CMD003	Vehicle Storage Fire Suppression System	-	22,810	-	22,810	-	22,810	-	-	45,620	-	-	-	-	-	-	45,620	
40	2025CMD009	Water Service Line Identification	-	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	-	50,000	
41	2025CMD013	SR 59/Erie Street Crosswalk Repair	-	75,000	-	75,000	-	-	-	-	75,000	-	-	-	-	-	-	75,000	
42	2025CMD014	Downtown Irrigation	-	50,000	-	50,000	-	-	-	-	50,000	-	-	-	-	-	-	50,000	
43	2025CMD015	Haymaker Parkway Landscape Renovation	-	17,150	-	17,150	-	-	-	-	17,150	-	-	-	-	-	-	17,150	
44	2026CMD001	CM Miscellaneous Equipment	-	42,000	-	42,000	-	-	-	-	42,000	-	-	-	-	-	-	42,000	
45	2026CMD002	Snow Plow	-	395,000	-	395,000	-	-	-	-	395,000	-	-	-	-	-	-	395,000	
46	2026CMD003	Excavator	-	21,250	-	21,250	-	21,250	21,250	21,250	85,000	-	-	-	-	-	-	85,000	
47	2026CMD006	Lead Water Service Line Replacements	-	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	-	75,000	
48	2026CMD009	Water Service Line Identification	-	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	-	50,000	
49	2026CMD010	Sanitary Manhole Improvements	-	-	-	-	-	-	75,000	-	75,000	-	-	-	-	-	-	75,000	
50	2026CMD011	Asphalt Mill	-	40,000	-	40,000	-	-	-	-	40,000	-	-	-	-	-	-	40,000	
51	2026CMD012	Survey/Study CM Building	-	16,500	-	16,500	-	7,500	3,000	3,000	30,000	-	-	-	-	-	-	30,000	
52	2026CMD013	One Ton "V" Box	-	30,000	-	30,000	-	-	-	-	30,000	-	-	-	-	-	-	30,000	
53	2026CMD015	Lake Street Joint Repair	-	75,000	-	75,000	-	-	-	-	75,000	-	-	-	-	-	-	75,000	
54	2026CMD016	Asphalt Hot Box Trailer	-	55,000	-	55,000	-	-	-	-	55,000	-	-	-	-	-	-	55,000	
55	2026CMD017	ODOT "I" Inlet Repairs	-	-	-	-	-	-	-	50,000	50,000	-	-	-	-	-	-	50,000	
56	2026CMD018	GIS/Asset Management	-	100,000	-	100,000	-	-	-	-	100,000	-	-	-	-	-	-	100,000	
57	2013DSR001	Issue II Loan - Downtown Erie-Depeyster	-	-	9,878	9,878	-	-	-	-	9,878	-	-	-	-	-	-	9,878	
58	2018DSR001	Issue II Loan - Rockwell-Wittier-Woodard Streets	-	-	4,420	4,420	-	-	-	-	4,420	-	-	-	-	-	-	4,420	
59	2019DSR001	Issue II Loan - S Chestnut-Middlebury Road	-	-	12,307	12,307	-	-	-	-	12,307	-	-	-	-	-	-	12,307	
60	2019DSR002	Issue II Loan - E Summit St Improvement	-	-	25,000	25,000	-	-	-	-	25,000	-	-	-	-	-	-	25,000	
61	2021DSR001	City Hall Bond Issue	-	-	456,920	456,920	-	-	-	-	456,920	-	-	-	-	-	-	456,920	
62	2021DSR002	Issue II Loan - St Route 43 Traffic Impvmt	-	-	790	790	-	-	-	-	790	-	-	-	-	-	-	790	
63	2024DSR001	Issue II Loan - Middlebury Rd Resurfacing	-	-	10,870	10,870	-	-	-	-	10,870	-	-	-	-	-	-	10,870	
64	2021KFD003	Tower 1819 Replacement	2,250,000	-	-	2,250,000	-	-	-	-	2,250,000	2,110,000	-	-	-	-	2,110,000	140,000	
65	2025KFD006	Replace Med Unit	350,000	-	-	350,000	-	-	-	-	350,000	350,000	-	-	-	-	350,000	-	
66	2025KFD008	Public Training Facility	25,000	25,000	-	50,000	-	-	-	-	50,000	-	-	-	-	-	-	50,000	
67	2026KFD001	Fire Miscellaneous Equipment	20,000	-	-	20,000	-	-	-	-	20,000	-	-	-	-	-	-	20,000	
68	2026KFD002	Fire Vehicle Replacement Fund	632,950	-	-	632,950	-	-	-	-	632,950	182,950	-	-	-	-	182,950	450,000	KSU/Resale/Donations Funding

2026 CIP for Year 2026

Row No	Proj No	Project Name	2026 Programmed Funding*									2026 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total		
69	2023KPD003	Gym Equipment	-	10,000	-	10,000	-	-	-	-	10,000	-	-	-	-	-	-	10,000	
70	2025KPD003	Replace 2008 F350 Prisoner Transport	-	65,000	-	65,000	-	-	-	-	65,000	-	-	-	-	-	-	65,000	
71	2025KPD004	K-9 Acquisition/Training	-	15,000	-	15,000	-	-	-	-	15,000	-	-	-	-	-	-	15,000	
72	2025KPD007	Ballistic Vests	-	30,000	-	30,000	-	-	-	-	30,000	-	-	-	-	-	-	30,000	
73	2026KPD001	Police Miscellaneous Equipment	-	20,000	-	20,000	-	-	-	-	20,000	-	-	-	-	-	-	20,000	
74	2026KPD007	Unmarked Car Replacement	-	30,000	-	30,000	-	-	-	-	30,000	-	-	-	-	-	-	30,000	
75	2026KPD005	Helmets	-	36,000	-	36,000	-	-	-	-	36,000	-	-	-	-	-	-	36,000	
76	2022KSD001	Service Administration Building Remodeling	-	35,000		35,000	-	5,000	5,000	5,000	50,000	-	-	-	-	-	-	50,000	
77	2026KSD004	Misc. Roadway Lighting Equipment	-	10,000	-	10,000	-	-	-	-	10,000	-	-	-	-	-	-	10,000	
78	2026KSS004	Server/Communications Battery Replacement	-	12,900	-	12,900	-	5,500	4,950	1,650	25,000	-	-	-	-	-	-	25,000	
79	2027KSS003	Network Infrastructure Replacement	50,000	480,000	-	530,000	-	35,000	35,000	-	600,000	-	-	-	-	-	-	600,000	
80	2026KVM001	VM Miscellaneous Equipment	-	16,000	-	16,000	-	8,000	8,000	-	32,000	-	-	-	-	-	-	32,000	
81	2025PR007	John Davey Arboretum	-	10,000		10,000	-	-	-	-	10,000	-	-	-	-	-	-	10,000	
82	2011WRF010	Digester Heat Exchanger	-		-	-	-	-	25,700	-	25,700	-	-	-	25,700	-	25,700	-	OPWC Funding
83	2021WRF007	Influent Headworks Building	-	-	-	-	-	-	9,958,254	-	9,958,254	-	-	-	9,600,000	-	9,600,000	358,254	
84	2024WRF006	Lab Vehicle	-		-		-	-	55,000	-	55,000	-	-	-	-	-	-	55,000	
85	2025WRF002	Sandblasting and Painting						-	16,000	-	16,000							16,000	
86	2025WRF003	Electrical Replacement						-	10,000	-	10,000							10,000	
87	2025WRF004	Safety Equipment						-	5,000	-	5,000							5,000	
88	2025WRF006	Press Rehabilitation						-	42,000	-	42,000							42,000	
89	2025WRF007	Single Wash Dishwasher	-	-	-	-	-	-	10,000	-	10,000	-	-	-	-	-	-	10,000	
90	2025WRF008	VFD's for RAS and WAS Pumps						-	30,000	-	30,000							30,000	
91	2025WRF011	Overhaul Turbo Blower						-	40,000	-	40,000							40,000	
92	2025WRF013	WRF - Generator							200,000		200,000							200,000	
93	2026WRF001	WRF, Misc. Plant Equipment	-	-	-	-	-	-	100,000	-	100,000	-	-	-	-	-	-	100,000	
94	2026WRF004	Flygt Pump	-	-	-	-	-	-	125,000	-	125,000	-	-	-	-	-	-	125,000	
95	2011WTP004	Wellfield Development	-	-	-	-	-	245,424	-	-	245,424	-	-	-	-	-	-	245,424	
96	2024WTP003	500k/400k Water Tank Rehabilitation						25,000			25,000							25,000	
97	2024WTP006	Surge Protection Improvements	-	-	-	-	-	78,331	-	-	78,331	-	-	-	-	-	-	78,331	
98	2025WTP003	WTP Chlorine Storage Upgrades	-	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	-	50,000	
99	2025WTP009	Risk and Resiliency Study	-	-	-	-	-	6,795	-	-	6,795	-	-	-	-	-	-	6,795	
100	2026WTP001	WTP, Misc. Plant Equipment	-	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	-	75,000	
101	2026WTP007	Wellfield Maintenance Agreement	-	-	-	-	-	130,000	-	-	130,000	-	-	-	-	-	-	130,000	
102	2026WTP008	Recharge Basin Gravel Replacement	-	-	-	-	-	100,000	-	-	100,000	-	-	-	-	-	-	100,000	

2026 CIP for Year 2026

Row No	Proj No	Project Name	2026 Programmed Funding*								2026 Pregrammed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	
		2026 CIP Program Funding Totals for 2026	$ 3,327,950	$ 27,175,466	$ 520,185	$ 31,023,601	$ -	$ 1,203,110	$ 14,249,214	$ 825,900	$ 47,301,825	$ 22,322,775	$ -	$ -	$ 9,688,700	$ -	$ 32,011,475	$ 15,290,350	
		Check Figures				$ 31,023,601					$ 47,301,825						$ 32,011,475	$ 15,290,350	

Legend:

- Red print denotes reappropriated funding, additionally appropriated funding, or other change from previous project plan

General Government Funds Summary Analysis	2026 for 2026 CAP
Total Fire/EMS =	$ 3,327,950
Total Cap. Proj. =	27,175,466
Total Fire/EMS plus Cap. Proj. =	$ 30,503,416
Total Debt Service =	520,185
Total General Government =	$ 31,023,601
Total Grants for Cap. Projects and Proceeds from Note/Bond =	22,322,775
Total General Government Funds minus Grants & Note/Bond =	$ 8,700,826
Charter Target Estimate =	4,319,715
Net General Government MINUS Target =	$ 4,381,111

Total Parks & Rec Funds =	$ -
Total Parks & Rec Grants =	-
Total Parks & Rec Funds minus Grants =	$ -
Total Water Funds =	$ 1,203,110
Total Water Grants =	-
Total Water Funds minus Grants =	$ 1,203,110
Total Sanitary Funds =	$ 14,249,214
Total Sanitary Grants =	9,688,700
Total Sanitary Funds minus Grants =	$ 4,560,514
Total Storm Funds =	$ 825,900
Total Storm Grants =	-
Total Storm Funds minus Grants =	$ 825,900

Total General Government Funds minus Grants & Note/Bond =	$ 8,700,826
Total Parks & Rec Funds minus Grants =	-
Total Water Funds minus Grants =	1,203,110
Total Sanitary Funds minus Grants =	4,560,514
Total Storm Funds minus Grants =	825,900
Total Local Funds Cost =	$ 15,290,350

2026 CIP for Year 2027

Row No	Proj. No.	Project Name	2027 Programmed Funding*									2027 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total		
1	2022CIP007	Harris Street Sanitary Lining	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	Moved to 2028
2	2022CIP017	Summit/Franklin Intersection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2028
3	2022CIP025	SR 59 Alternative Transporation Improvements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2028
4	2023CIP009	N. Mantua St. Improvements	-	7,400,000	-	7,400,000	-	-	-	-	7,400,000	6,122,500	-	-	-	-	6,122,500	1,277,500	(AMATS/ODOT/ODOI/Davey/OPWC) Funding
5	2024CIP007	Mogadore & Franklin Signals	-	200,000	-	200,000	-	-	-	-	200,000	-	-	-	-	-	-	200,000	
6	2025CIP006	Erin Drive Waterline	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
7	2026CIP003	Traffic Signal MMU Testing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
8	2026CIP004	Franklin/School Signal Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2028
9	2026CIP008	Cuyahoga River Sewer Relocation	-	150,000	-	150,000	-	-	-	-	150,000	-	-	-	-	-	-	150,000	
10	2027CIP001	Annual Sidewalk/Street Program - Construction	-	1,000,000	-	1,000,000	-	-	-	50,000	1,050,000	-	-	-	-	-	-	1,050,000	
11	2027CIP002	Sidewalk Street Tree Damage Repairs	-	5,000	-	5,000	-	-	-	-	5,000	-	-	-	-	-	-	5,000	
12	2027CIP004	Manchester Waterline	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
13	2027CIP005	Miscellaneous Active Transportation Improvements (Bike, pedestrian and transit)	-	20,000	-	20,000	-	-	-	-	20,000	-	-	-	-	-	-	20,000	
14	2027CIP007	Storm Sewer Televising	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
15	2027CIP016	Sanitary Sewer Televising	-	-	-	-	-	-	200,000	-	200,000	-	-	-	-	-	-	200,000	
16	2027CIP009	Storm Sewer Repairs	-	-	-	-	-	-	-	150,000	150,000	-	-	-	-	-	-	150,000	
17	2027CIP008	Sanitary Sewer Repairs	-	-	-	-	-	-	150,000	-	150,000	-	-	-	-	-	-	150,000	
18	2027CIP010	Davey School Neighborhood Brick Cross Walks Replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2028
19	2027CIP011	Lake/Mason Intersection Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2029
20	2027CIP012	Engineering Specifications Update		20,000		20,000		20,000	30,000	30,000	100,000	-	-	-	-	-	-	100,000	
21	2027CIP013	Engineering Construction Drawing Update	-	-	-	-	-	-	30,000	30,000	60,000	-	-	-	-	-	-	60,000	
22	2023CMD006	Water Repair Van	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2028
23	2025CMD004	Central Maintenance Manager Pickup Truck	-	17,000	-	17,000	-	10,625	10,625	4,250	42,500	-	-	-	-	-	-	42,500	One Truck moved to 2028
24	2026CMD007	Leaf Vacuum Truck	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2028
25	2026CMD008	Water Meter Van	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2028
26	2027CMD001	CM Miscellaneous Equipment	-	42,000	-	42,000	-	-	-	-	42,000	-	-	-	-	-	-	42,000	
27	2027CMD002	Lake Street Joint Repair	-	75,000	-	75,000	-	-	-	-	75,000	-	-	-	-	-	-	75,000	
28	2027CMD003	Concrete Trailer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
29	2027CMD004	One Ton Dump Truck	-	60,800	-	60,800	-	43,200	17,600	19,200	140,800	-	-	-	-	-	-	140,800	**$19,200 also to come from the Solid Waste Fund (205)**
30	2027CMD006	Lead Water Service Replacements	-	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	-	75,000	
31	2027CMD007	Tracing Machine	-	-	-	-	-	-	12,500	12,500	25,000	-	-	-	-	-	-	25,000	
32	2027CMD008	Small Tractor	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2028
33	2027CMD009	Water Service Line Identification	-	-	-	-	-	65,000	-	-	65,000	-	-	-	-	-	-	65,000	
34	2027CMD014	Portable Shoring Trailer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2028

2026 CIP for Year 2027

Row No	Proj. No	Project Name	2027 Programmed Funding*								2027 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	
35	2027CMD015	Valve Turner	-	-	-	-	-	10,000	-	-	10,000	-	-	-	-	-	-	10,000	
36	2027CMD016	Water Tank/Truck	-	60,000	-	60,000	-	-	-	-	60,000	-	-	-	-	-	-	60,000	
37	2027CMD017	Water Meter Replacement and Inspection	-	-	-	-	-	25,000	-	-	25,000	-	-	-	-	-	-	25,000	
38	2027CMD018	System Leak Survey	-	-	-	-	-	25,000	-	-	25,000	-	-	-	-	-	-	25,000	
39	2027CMD019	Water Hydrant Replacement	-	-	-	-	-	25,000	-	-	25,000	-	-	-	-	-	-	25,000	
40	2027CMD020	Water Meter Radio Replacements	-	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	-	50,000	
41	2027CMD021	Material Transfer/Storage Facility Study	-	75,000	-	75,000	-	-	-	-	75,000	-	-	-	-	-	-	75,000	
42	2029CMD008	Street Sweeper	-	175,000	-	175,000	-	-	-	175,000	350,000	-	-	-	-	-	-	350,000	
43	2018DSR001	Issue II Loan - Rockwell-Wittier-Woodard Streets	-	-	4,425	4,425	-	-	-	-	4,425	-	-	-	-	-	-	4,425	
44	2019DSR001	Issue II Loan - S Chestnut-Middlebury Road	-	-	12,310	12,310	-	-	-	-	12,310	-	-	-	-	-	-	12,310	
45	2019DSR002	Issue II Loan - E Summit St Improvement	-	-	25,000	25,000	-	-	-	-	25,000	-	-	-	-	-	-	25,000	
46	2021DSR001	City Hall Bond Issue	-	-	457,000	457,000	-	-	-	-	457,000	-	-	-	-	-	-	457,000	
47	2021DSR002	Issue II Loan - St Route 43 Traffic Impvmt	-	-	790	790	-	-	-	-	790	-	-	-	-	-	-	790	
48	2024DSR001	Issue II Loan - Middlebury Rd Resurfacing	-	-	10,870	10,870	-	-	-	-	10,870	-	-	-	-	-	-	10,870	
49	2026KFD004	Light Vehicle Replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2028
50	2027KFD001	Fire Miscellaneous Equipment	50,000	-	-	50,000	-	-	-	-	50,000	-	-	-	-	-	-	50,000	
51	2027KFD002	Fire Vehicle Replacement Fund	550,000	-	-	550,000	-	-	-	-	550,000	100,000	-	-	-	-	100,000	450,000	KSU Funding
52	2027KFD006	Turn Out Gear Replacement	20,000	-	-	20,000	-	-	-	-	20,000	-	-	-	-	-	-	20,000	
53	2027KFD007	Med Unit Replacement	350,000	-	-	350,000	-	-	-	-	350,000	350,000	-	-	-	-	350,000	-	
54	2027KFD008	Station 1 Kitchen Cabinets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2028
55	2026KPD002	Mobile Data Terminals	-	15,000	-	15,000	-	-	-	-	15,000	-	-	-	-	-	-	15,000	
56	2027KPD001	Police Miscellaneous Equipment	-	50,000	-	50,000	-	-	-	-	50,000	-	-	-	-	-	-	50,000	
57	2027KPD002	Recorder	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to Fund 303
58	2027KPD008	Body Cameras	-	300,000	-	300,000	-	-	-	-	300,000	-	-	-	-	-	-	300,000	
59	2027KPD005	Cruiser Replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2028
60	2021KSD002	Standing Rock Cemetary Wall Replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2029
61	2022KSD001	Service Administration Building	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2029
62	2027KSD003	Misc. Roadway Lighting Equipment	-	10,000	-	10,000	-	-	-	-	10,000	-	-	-	-	-	-	10,000	
63	2027KSD004	Geographic Information Systems	-	-	-	-	-	50,000	50,000	50,000	150,000	-	-	-	-	-	-	150,000	
64	2026KSS002	User Workstation Replacement	-	262,500	-	262,500	-	35,000	31,500	10,500	339,500	-	-	-	-	-	-	339,500	$10,500 also to come from the Solid Waste Fund (205)
65	2026KVM002	Truck Lifts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2029
66	2027KVM001	VM Miscellaneous Equipment	-	15,000	-	15,000	-	7,500	7,500	-	30,000	-	-	-	-	-	-	30,000	
67	2027PR001	Park and Trail Paving & Sealing	-	-	-	-	20,000	-	-	-	20,000	-	-	-	-	-	-	20,000	

2026 CIP for Year 2027

Row No	Proj. No	Project Name	2027 Programmed Funding*									2027 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total		
68	2027PR002	Various Building Renovations and Repairs	-	-	-	-	5,000	-	-	-	5,000	-	-	-	-	-	-	5,000	
69	2027PR003	Various Playground Repairs and Replacements	-	-	-	-	5,000	-	-	-	5,000	-	-	-	-	-	-	5,000	
70	2027PR004	Various Park Amenity Improvements and Repairs	-	-	-	-	20,000	-	-	-	20,000	-	-	-	-	-	-	20,000	
71	2027PR005	Various Boardwalk Repairs/Replacement	-	-	-	-	10,000	-	-	-	10,000	-	-	-	-	-	-	10,000	
72	2027PR008	Various Playground Mulch	-	-	-	-	6,000	-	-	-	6,000	-	-	-	-	-	-	6,000	
73	2027PR009	Tree Removal and Trimming	-	-	-	-	25,000	-	-	-	25,000	-	-	-	-	-	-	25,000	
74	2027PR010	Groundmaster Mower	-	113,000	-	113,000	-	-	-	-	113,000	-	-	-	-	-	-	113,000	
75	2014WRF004	Motor Control Center	-	-	-	-	-	-	100,000	-	100,000	-	-	-	-	-	-	100,000	
76	2021WRF007	WRF Influent Headworks Building	-	-	-	-	-	-	100,000	-	100,000	-	-	-	-	-	-	100,000	
77	2027WRF001	WRF. Misc. Plant Equipment	-	-	-	-	-	-	100,000	-	100,000	-	-	-	-	-	-	100,000	
78	2027WRF003	D.O. Probes for Aeration Tanks	-	-	-	-	-	-	14,300	-	14,300	-	-	-	-	-	-	14,300	
79	2027WRF008	SCADA Upgrades	-	-	-	-	-	-	1,133,000	-	1,133,000	-	-	-	400,000	-	400,000	733,000	Dependent on receiving OPWC funding ($250k grant/$150k loan)
80	2027WRF004	WRF Cars (2)	-	-	-	-	-	-	110,000	-	110,000	-	-	-	-	-	-	110,000	
81	2027WRF005	WRF Polymer Systems	-	-	-	-	-	-	250,000	-	250,000	-	-	-	-	-	-	250,000	
82	2027WRF006	WRF Scada Loop	-	-	-	-	-	-	50,000	-	50,000	-	-	-	-	-	-	50,000	
83	2024WTP003	500k/400k Water Tanks Rehabilitation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
84	2027WTP008	Replace 1 Ton Dump Truck	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2029
85	2025WTP002	Lime Slaker including Installation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2031
86	2025WTP003	WTP Chlorine Storage Upgrades						150,000			150,000							150,000	
87	2025WTP010	Replace Interior Plumbing at WTP	-	-	-	-	-		-	-	-	-	-	-	-	-	-		Moved to 2031
88	2026WTP002	Replace F-250 Pickup	-	-	-	-	-		-	-	-	-	-	-	-	-	-		Removed
89	2026WTP003	Tank Cleaning and Inspection	-	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	-	50,000	
90	2026WTP005	Pump Room Upgrades	-	-	-	-	-		-	-		-	-	-	-	-	-	-	Moved to 2028
91	2027WTP001	WTP. Misc. Plant Equipment	-	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	-	75,000	
92	2027WTP007	Wellfield Maintenance Agreement	-	-	-	-	-	100,000	-	-	100,000	-	-	-	-	-	-	100,000	
93	2027WTP005	Lime Soda Storage System	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
94	2027WTP006	Lab Vehicle	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2028
95	2027WTP003	Wellfield Generator	-	-	-	-	-	170,000	-	-	170,000	-	-	-	-	-	-	170,000	
96	2027WTP009	Lime Truck Replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2028
		2026 CIP Program Funding Totals for 2027	$ 970,000	$ 10,065,300	$ 510,395	$ 11,545,695	$ 91,000	$ 986,325	$ 2,397,025	$ 531,450	$ 15,551,495	$ 6,572,500	$ -	$ -	$ 400,000	$ -	$ 6,972,500	$ 8,578,995	
		Check Figures				$ 11,545,695					$ 15,551,495						$ 6,972,500	$ 8,578,995	

2026 CIP for Year 2027

Row No	Proj. No	Project Name	2027 Programmed Funding*								2027 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	

Legend:

- Red print denotes reappropriated funding, additionally appropriated funding, or other change from previous project plan

General Government Funds Summary Analysis	2026 for 2027 CAP
Total Fire/EMS =	$ 970,000
Total Cap. Proj. =	10,065,300
Total Fire/EMS plus Cap. Proj. =	$ 11,035,300
Total Debt Service =	510,395
Total General Government =	$ 11,545,695
Total Grants for Cap. Projects and Proceeds from Note/Bond =	6,572,500
Total General Government Funds minus Grants & Note/Bond =	$ 4,973,195
Charter Target Estimate =	4,254,919
Net General Government MINUS Target =	$ 718,276

Total Parks & Rec Funds =	$ 91,000
Total Parks & Rec Grants =	-
Total Parks & Rec Funds minus Grants =	$ 91,000
Total Water Funds =	$ 986,325
Total Water Grants =	-
Total Water Funds minus Grants =	$ 986,325
Total Sanitary Funds =	$ 2,397,025
Total Sanitary Grants =	400,000
Total Sanitary Funds minus Grants =	$ 1,997,025
Total Storm Funds =	$ 531,450
Total Storm Grants =	-
Total Storm Funds minus Grants =	$ 531,450

Total General Government Funds minus Grants & Note/Bond =	$ 4,973,195
Total Parks & Rec Funds minus Grants =	91,000
Total Water Funds minus Grants =	986,325
Total Sanitary Funds minus Grants =	1,997,025
Total Storm Funds minus Grants =	531,450
Total Local Funds Cost =	$ 8,578,995

2026 CIP for Year 2028

Row No	Proj. No	Project Name	2028 Programmed Funding*									2028 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total		
1	2015CIP017	Rellim, Lincoln, Bowman Area Waterline	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	Removed
2	2021CIP004	SAC Parking Lot - Phase 1	-	175,000	-	175,000	-	25,000	25,000	25,000	250,000	-	-	-	-	-	-	250,000	
3	2022CIP007	Harris Street Sanitary Lining	-	-	-	-	-	-	240,000	-	240,000	-	-	-	-	-	-	240,000	
4	2022CIP017	Summit/Franklin Intersection	-	200,000	-	200,000	-	-	-	-	200,000	-	-	-	-	-	-	200,000	
5	2022CIP025	SR 59 Alternative Transportation Improvements	-	8,300,000	-	8,300,000	-	-	-	-	8,300,000	5,747,000	-	-	-	-	5,747,000	2,553,000	Pursuing Additional Funding (OPWC/ISTBG/TID/PARTA)
6	2026CIP004	Franklin/School Signal Upgrade	-	50,000	-	50,000	-	-	-	-	50,000	-	-	-	-	-	-	50,000	
7	2027CIP004	Manchester Waterline	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
8	2027CIP010	Davey School Neighborhood Brick Cross Walks	-	440,000	-	440,000	-	-	-	-	440,000	-	-	-	-	-	-	440,000	
9	2028CIP001	Annual Sidewalk/Street Program - Construction	-	2,050,000	-	2,050,000	-	-	-	75,000	2,125,000	-	-	-	-	-	-	2,125,000	
10	2028CIP002	Sidewalk Street Tree Damage Repairs	-	5,000	-	5,000	-	-	-	-	5,000	-	-	-	-	-	-	5,000	
11	2028CIP005	Miscellaneous Active Transportation Improvements (Bike, pedestrian and transit)	-	40,000	-	40,000	-	-	-	-	40,000	-	-	-	-	-	-	40,000	
12	2028CIP007	Storm Sewer Televising	-	-	-	-	-	-	-	150,000	150,000	-	-	-	-	-	-	150,000	
13	2028CIP008	Sanitary Sewer Repairs	-	-	-	-	-	-	150,000	-	150,000	-	-	-	-	-	-	150,000	
14	2028CIP009	Storm Sewer Repairs	-	-	-	-	-	-	-	150,000	150,000	-	-	-	-	-	-	150,000	
15	2028CIP011	SR 261 Corridor Safety Upgrade - Phase 1	-	50,000	-	50,000	-	-	-	-	50,000	-	-	-	-	-	-	50,000	
16	2028CIP012	Engineering Standards	-	-	-	-	-	20,000	-	-	20,000	-	-	-	-	-	-	20,000	
17	2028CIP016	Sanitary Sewer Televising	-	-	-	-	-	-	200,000	-	200,000	-	-	-	-	-	-	200,000	
18	2021CMD009	Paver/Pavement Repair Truck	-	300,000	-	300,000	-	-	-	-	300,000	-	-	-	-	-	-	300,000	
19	2022CMD008	Storage Facility	-	40,000	-	40,000	-	20,000	20,000	20,000	100,000	-	-	-	-	-	-	100,000	
20	2023CMD006	Water Repair Van						200,000			200,000							200,000	
21	2025CMD004	Central Maintenance Manager Pickup Truck		17,000		17,000		10,625	10,625	4,250	42,500							42,500	
22	2026CMD007	Leaf Vacuum Truck		325,000		325,000					325,000							325,000	
23	2026CMD008	Water Meter Van						135,000			135,000							135,000	
24	2027CMD005	Paint Machine with Trailer	-	-	-		-	-	-	-		-	-	-	-	-	-	-	Removed
25	2027CMD008	Small Tractor		75,000		75,000					75,000							75,000	
26	2027CMD014	Portable Shoring Trailer						15,000	7,500	7,500	30,000							30,000	
27	2028CMD001	CM Miscellaneous Equipment	-	42,000	-	42,000	-	-	-	-	42,000	-	-	-	-	-	-	42,000	
28	2028CMD004	Pick-up Truck	-	27,500	-	27,500	-	12,500	5,000	5,000	50,000	-	-	-	-	-	-	50,000	
29	2028CMD005	One Ton Dump Truck	-	66,500	-	66,500	-	47,250	19,250	21,000	154,000	-	-	-	-	-	-	154,000	$21,000 also to come from the Solid Waste Fund (205)
30	2028CMD006	Lead Water Service Replacements	-	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	-	75,000	
31	2028CMD007	Snow Plow	-	350,000	-	350,000	-	-	-	-	350,000	-	-	-	-	-	-	350,000	
32	2028CMD008	Hydro Excavation Truck	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
33	2028CMD009	Water Service Line Identification	-	-	-	-	-	85,000	-	-	85,000	-	-	-	-	-	-	85,000	
34	2028CMD010	Sign Truck	-	150,000	-	150,000	-	-	-	-	150,000	-	-	-	-	-	-	150,000	

2026 CIP for Year 2028

Row No	Proj. No.	Project Name	2028 Programmed Funding*								2028 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	
35	2028CMD011	Lake Street Joint Repair	-	75,000	-	75,000	-	-	-	-	75,000	-	-	-	-	-	-	75,000	
36	2028CMD012	Storm Sewer/Basin Repair								50,000	50,000							50,000	
37	2028CMD013	Water Meter Replacement and Inspection						25,000			25,000							25,000	
38	2028CMD014	System Leak Survey						25,000			25,000							25,000	
39	2029CMD005	Front End Loader	-	114,000	-	114,000	-	81,000	33,000	36,000	264,000	-	-	-	-	-	-	264,000	$36,000 also to come from the Solid Waste Fund (205)
40	2018DSR001	Issue II Loan - Rockwell-Wittler-Woodard Streets	-	-	4,420	4,420	-	-	-	-	4,420	-	-	-	-	-	-	4,420	
41	2019DSR001	Issue II Loan - S Chestnut-Middlebury Road	-	-	12,310	12,310	-	-	-	-	12,310	-	-	-	-	-	-	12,310	
42	2019DSR002	Issue II Loan - E Summit St Improvement	-	-	25,000	25,000	-	-	-	-	25,000	-	-	-	-	-	-	25,000	
43	2021DSR001	City Hall Bond Issue	-	-	459,000	459,000	-	-	-	-	459,000	-	-	-	-	-	-	459,000	
44	2021DSR002	Issue II Loan - St Route 43 Traffic Impvmt	-	-	790	790	-	-	-	-	790	-	-	-	-	-	-	790	
45	2024DSR001	Issue II Loan - Middlebury Rd Resurfacing	-	-	10,870	10,870	-	-	-	-	10,870	-	-	-	-	-	-	10,870	
46	2026KFD004	Light Vehicle Replacement	70,000			70,000					70,000	70,000					70,000	-	
47	2027KFD005	Light Vehicle Replacement	65,000	-	-	65,000	-	-	-	-	65,000	65,000	-	-	-	-	65,000	-	
48	2027KFD008	Station 1 Kitchen Cabinets	35,000			35,000					35,000							35,000	
49	2028KFD001	Fire Miscellaneous Equipment	50,000	-	-	50,000	-	-	-	-	50,000	-	-	-	-	-	-	50,000	
50	2028KFD002	Fire Vehicle Replacement Fund	550,000	-	-	550,000	-	-	-	-	550,000	100,000	-	-	-	-	100,000	450,000	KSU Funding
51	2028KFD006	Turn Out Gear Replacement	20,000	-	-	20,000	-	-	-	-	20,000	-	-	-	-	-	-	20,000	
52	2028KFD004	Swift Water Rescue Gear	20,000	-	-	20,000	-	-	-	-	20,000	-	-	-	-	-	-	20,000	
53	2028KFD005	Training Facility	75,000	-	-	75,000	-	-	-	-	75,000	-	-	-	-	-	-	75,000	
54	2027KPD005	Cruiser Replacement	-	715,000	-	715,000	-	-	-	-	715,000	-	-	-	-	-	-	715,000	
55	2028KPD001	Police Miscellaneous Equipment	-	50,000	-	50,000	-	-	-	-	50,000	-	-	-	-	-	-	50,000	
56	2028KPD002	Parking System Tablets	-	10,000	-	10,000	-	-	-	-	10,000	-	-	-	-	-	-	10,000	
57	2028KPD003	K9 Team	-	18,000	-	18,000	-	-	-	-	18,000	-	-	-	-	-	-	18,000	
58	2028KSD003	Misc Roadway Lighting Equipment	-	10,000	-	10,000	-	-	-	-	10,000	-	-	-	-	-	-	10,000	
59	2028KSD004	Geographic Information Systems	-	-	-	-	-	-	50,000	50,000	100,000	-	-	-	-	-	-	100,000	
60	2028KVM001	VM Miscellaneous Equipment	-	16,000	-	16,000	-	8,000	8,000	-	32,000	-	-	-	-	-	-	32,000	
61	2028PR001	Various Paving and Sealing	-	-	-	-	25,000	-	-	-	25,000	-	-	-	-	-	-	25,000	
62	2028PR002	Various Building Renovations and Repairs	-	-	-	-	10,000	-	-	-	10,000	-	-	-	-	-	-	10,000	
63	2028PR003	Various Playground Repairs and Replacements	-	-	-	-	30,000	-	-	-	30,000	-	-	-	-	-	-	30,000	
64	2028PR004	Various Park Amenity Improvements and Repairs	-	-	-	-	75,000	-	-	-	75,000	-	-	-	-	-	-	75,000	
65	2028PR005	Various Boardwalk Repairs/Replacement	-	-	-	-	15,000	-	-	-	15,000	-	-	-	-	-	-	15,000	
66	2028PR006	Mower (54")	-	16,000	-	16,000	-	-	-	-	16,000	-	-	-	-	-	-	16,000	
67	2028PR007	Mower (60")	-	12,000	-	12,000	-	-	-	-	12,000	-	-	-	-	-	-	12,000	
68	2028PR008	Various Playground Mulch	-	-	-	-	6,000	-	-	-	6,000	-	-	-	-	-	-	6,000	

2026 CIP for Year 2028

Row No	Proj. No	Project Name	2028 Programmed Funding*									2028 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total		
69	2028PR009	Tree Removal and Trimming	-	-	-	-	25,000	-	-	-	25,000	-	-	-	-	-	-	25,000	
70	2028PR010	Kramer Fields Playground Replacement	-	-	-	-	30,000	-	-	-	30,000	-	-	-	-	-	-	30,000	
71	2028PR011	Plum Creek Park Resurface Basketball Courts	-	-	-	-	23,000	-	-	-	23,000	-	-	-	-	-	-	23,000	
72	2028PR012	Fred Fuller Park Chip and Seal Road	-	-	-	-	50,000	-	-	-	50,000	-	-	-	-	-	-	50,000	
73	2028PR013	Main Office Flooring Replacement/Bathroom Renovation	-	-	-	-	22,000	-	-	-	22,000	-	-	-	-	-	-	22,000	
74	2028PR014	Annual Design Fees	-	-	-	-	35,000	-	-	-	35,000	-	-	-	-	-	-	35,000	
75	2028PR015	Parchild Fields Chip & Seal Parking Lot	-	-	-	-	75,000	-	-	-	75,000	-	-	-	-	-	-	75,000	
76	2028PR016	Fred Fuller Park Restroom Replacement	-	-	-	-	123,000	-	-	-	123,000	-	-	-	-	-	-	123,000	
77	2028PR017	Rebuild At Lease Park Basketball Court	-	-	-	-	90,000	-	-	-	90,000	-	-	-	-	-	-	90,000	
78	2028PR018	Kramer Fields Dugout Replacement	-	-	-	-	125,000	-	-	-	125,000	-	-	-	-	-	-	125,000	
79	2028PR019	Park Entrance Signage - System Wide	-	-	-	-	123,000	-	-	-	123,000	-	-	-	-	-	-	123,000	
80	2028PR020	GMC 1500 Replacement	-	-	-	-	50,000	-	-	-	50,000	-	-	-	-	-	-	50,000	
81	2014WRF004	Motor Control Center Replacement	-	-	-	-	-	-	750,000	-	750,000	-	-	-	-	-	-	750,000	
82	2022WRF004	Aeration Basin Rehabilitation	-	-	-	-	-	-	65,000	-	65,000	-	-	-	-	-	-	65,000	
83	2028WRF001	WRF, Misc. Plant Equipment	-	-	-	-	-	-	100,000	-	100,000	-	-	-	-	-	-	100,000	
84	2028WRF002	WRF Belt Filter Presses	-	-	-	-	-	-	1,100,000	-	1,100,000	-	-	-	-	-	-	1,100,000	
85	2028WRF008	SCADA Upgrades	-	-	-	-	-	-	1,950,000	-	1,950,000	-	-	-	-	-	-	1,950,000	
86	2011WTP004	Wellfield Development	-	-	-	-	-	2,175,000	-	-	2,175,000	-	-	-	-	-	-	2,175,000	
87	2022WTP004	Mogadore Tank Painting & Rehabilitation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2029
88	2026WTP005	Pump Room Upgrades	-	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	-	75,000	
89	2027WTP006	Lab Vehicle	-	-	-	-	-	45,000	-	-	45,000	-	-	-	-	-	-	45,000	
90	2027WTP009	Lime Truck Replacement	-	-	-	-	-	300,000	-	-	300,000	-	-	-	-	-	-	300,000	
91	2028WTP001	WTP, Misc. Plant Equipment	-	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	-	75,000	
92	2028WTP004	Flocculator Rehabilitation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Moved to 2030
93	2028WTP007	Wellfield Maintenance	-	-	-	-	-	100,000	-	-	100,000	-	-	-	-	-	-	100,000	
94	2030WTP004	Soda Ash Machine Replacement						50,000			50,000							50,000	
		2026 CIP Program Funding Totals for 2028	$ 885,000	$ 13,739,000	$ 512,390	$ 15,136,390	$ 932,000	$ 3,584,375	$ 4,733,375	$ 593,750	$ 24,979,890	$ 5,982,000	$ -	$ -	$ -	$ -	$ 5,982,000	$ 18,997,890	
					Check Figures	$ 15,136,390					$ 24,979,890						$ 5,982,000	$ 18,997,890	

2026 CIP for Year 2028

Row No	Proj. No	Project Name	2028 Programmed Funding*								2028 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	

Legend:

- Red print denotes reappropriated funding, additionally appropriated funding, or other change from previous project plan

General Government Funds Summary Analysis	2026 for 2028 CAP
Total Fire/EMS =	$ 885,000
Total Cap. Proj. =	13,739,000
Total Fire/EMS plus Cap. Proj. =	$ 14,624,000
Total Debt Service =	512,390
Total General Government =	$ 15,136,390
Total Grants for Cap. Projects and Proceeds from Note/Bond =	5,982,000
Total General Government Funds minus Grants & Note/Bond =	$ 9,154,390
Charter Target Estimate =	4,318,743
Net General Government MINUS Target =	$ 4,835,647

Total Parks & Rec Funds =	$ 932,000
Total Parks and Rec Grants =	-
Total Parks and Rec Funds minus Grants =	$ 932,000
Total Water Funds =	$ 3,584,375
Total Water Grants =	-
Total Water Funds minus Grants =	$ 3,584,375
Total Sanitary Funds =	$ 4,733,375
Total Sanitary Grants =	-
Total Sanitary Funds minus Grants =	$ 4,733,375
Total Storm Funds =	$ 593,750
Total Storm Grants =	-
Total Storm Funds minus Grants =	$ 593,750

Total General Government Funds minus Grants & Note/Bond =	$ 9,154,390
Total Parks & Rec Funds minus Grants =	932,000
Total Water Funds minus Grants =	3,584,375
Total Sanitary Funds minus Grants =	4,733,375
Total Storm Funds minus Grants =	593,750
Total Local Funds Cost =	$ 18,997,890

2026 CIP for Year 2029

Row No	Proj No	Project Name	2029 Programmed Funding*									2029 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total		
1	2023CIP006	Depeyster & Erie Curb Extensions	$ -	$ 285,000	$ -	$ 285,000	$ -	$ -	$ -	$ -	$ 285,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 285,000	
2	2024CIP006	SAC Parking Lot - Phase 2	-	210,000	-	210,000	-	30,000	30,000	30,000	300,000	-	-	-	-	-	-	300,000	
3	2024CIP008	Cuyahoga River Sanitary Sewer Relocation	-	-	-	-	-	-	15,000,000	-	15,000,000	-	-	-	-	-	-	15,000,000	Exploring Outside Funding Options
4	2027CIP011	Lake/Mason Intersection Upgrade	-	60,000	-	60,000	-	-	-	-	60,000	-	-	-	-	-	-	60,000	
5	2029CIP001	Annual Sidewalk/Street Program - Construction	-	2,100,000	-	2,100,000	-	-	-	75,000	2,175,000	-	-	-	-	-	-	2,175,000	
6	2029CIP002	Sidewalk Street Tree Damage Repairs	-	5,000	-	5,000	-	-	-	-	5,000	-	-	-	-	-	-	5,000	
7	2029CIP003	Sanitary Sewer Lining	-	-	-	-	-	-	300,000	-	300,000	-	-	-	-	-	-	300,000	
8	2029CIP004	Storm Sewer Lining	-	-	-	-	-	-	-	300,000	300,000	-	-	-	-	-	-	300,000	
9	2029CIP005	Miscellaneous Active Transportation Improvements (Bike, pedestrian and transit)	-	60,000	-	60,000	-	-	-	-	60,000	-	-	-	-	-	-	60,000	
10	2029CIP006	Leonard, Francis, Hampton Waterline Replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
11	2029CIP007	Olympus/Athena Waterline	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
12	2029CIP008	Sanitary Sewer Repairs	-	-	-	-	-	-	150,000	-	150,000	-	-	-	-	-	-	150,000	
13	2029CIP009	Storm Sewer Repairs	-	-	-	-	-	-	-	150,000	150,000	-	-	-	-	-	-	150,000	
14	2029CIP011	Miscellaneous Regulatory Plant/Distribution Projects	-	-	-	-	-	32,000	-	-	32,000	-	-	-	-	-	-	32,000	
15	2029CIP012	Engineering Standards	-	-	-	-	-	20,000	-	-	20,000	-	-	-	-	-	-	20,000	
16	2029CIP015	Storm Sewer Televising	-	-	-	-	-	-	-	150,000	150,000	-	-	-	-	-	-	150,000	
17	2029CIP016	Sanitary Sewer Televising	-	-	-	-	-	-	200,000	-	200,000	-	-	-	-	-	-	200,000	
18	2029CMD001	CM Miscellaneous Equipment	-	42,000	-	42,000	-	-	-	-	42,000	-	-	-	-	-	-	42,000	
19	2029CMD002	Water Meter Replacement and Inspection	-	-	-	-	-	25,000	-	-	25,000	-	-	-	-	-	-	25,000	
20	2029CMD003	Leaf Truck	-	280,000	-	280,000	-	-	-	35,000	315,000	-	-	-	-	-	-	315,000	$35,000 also to come from the Solid Waste Fund (205)
21	2029CMD004	Water Service Line Identification	-	-	-	-	-	65,000	-	-	65,000	-	-	-	-	-	-	65,000	
22	2029CMD005	System Leak Survey	-	-	-	-	-	25,000	-	-	25,000	-	-	-	-	-	-	25,000	
23	2029CMD006	Lead Water Service Replacements	-	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	-	75,000	
24	2029CMD007	Pick-up Truck	-	27,500	-	27,500	-	12,500	5,000	5,000	50,000	-	-	-	-	-	-	50,000	
25	2029CMD008	Storm Sewer/Basin Repair	-	-	-	-	-	-	-	50,000	50,000	-	-	-	-	-	-	50,000	
26	2029CMD009	Snow Plow	-	380,000	-	380,000	-	-	-	-	380,000	-	-	-	-	-	-	380,000	
27	2029CMD015	Lake Street Joint Repair	-	75,000	-	75,000	-	-	-	-	75,000	-	-	-	-	-	-	75,000	
28	2019DSR001	Issue II Loan - S Chestnut-Middlebury Road	-	-	12,310	12,310	-	-	-	-	12,310	-	-	-	-	-	-	12,310	
29	2019DSR002	Issue II Loan - E Summit St Improvement	-	-	25,000	25,000	-	-	-	-	25,000	-	-	-	-	-	-	25,000	
30	2021DSR001	City Hall Bond Issue	-	-	461,000	461,000	-	-	-	-	461,000	-	-	-	-	-	-	461,000	
31	2021DSR002	Issue II Loan - St Route 43 Traffic Impvmt	-	-	790	790	-	-	-	-	790	-	-	-	-	-	-	790	
32	2024DSR001	Issue II Loan - Middlebury Rd Resurfacing	-	-	10,870	10,870	-	-	-	-	10,870	-	-	-	-	-	-	10,870	
33	2028KFD007	Light Vehicle Replacement	65,000	-	-	65,000	-	-	-	-	65,000	65,000	-	-	-	-	65,000	-	
34	2029KFD001	Fire Miscellaneous Equipment	50,000	-	-	50,000	-	-	-	-	50,000	-	-	-	-	-	-	50,000	

2026 CIP for Year 2029

Row No	Proj. No.	Project Name	2029 Programmed Funding*									2029 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total		
35	2029KFD002	Fire Vehicle Replacement Fund	550,000	-	-	550,000	-	-	-	-	550,000	100,000	-	-	-	-	100,000	450,000	KSU Funding
36	2029KFD003	Turn Out Gear Replacement	20,000	-	-	20,000	-	-	-	-	20,000	-	-	-	-	-	-	20,000	
37	2029KFD005	Heart Monitor Replacements	300,000	-	-	300,000	-	-	-	-	300,000	-	-	-	-	-	-	300,000	
38	2029KFD004	Light Vehicle Replacement	70,000	-	-	70,000	-	-	-	-	70,000	70,000	-	-	-	-	70,000	-	
39	2029KPD001	Police Miscellaneous Equipment	-	50,000	-	50,000	-	-	-	-	50,000	-	-	-	-	-	-	50,000	
40	2029KPD003	Firearms	-	30,000	-	30,000	-	-	-	-	30,000	-	-	-	-	-	-	30,000	
41	2029KPD002	Unmarked Car Replacement (2)	-	70,000	-	70,000	-	-	-	-	70,000	-	-	-	-	-	-	70,000	
42	2029KPD004	Emergency Siren	-	60,000	-	60,000	-	-	-	-	60,000	-	-	-	-	-	-	60,000	
43	2029KPD005	Radar Units	-	20,000	-	20,000	-	-	-	-	20,000	-	-	-	-	-	-	20,000	
44	2021KSD002	Standing Rock Cemetary Wall Replacement	-	170,000	-	170,000	-	-	-	-	170,000	-	-	-	-	-	-	170,000	
45	2022KSD001	Service Administration Building	-	140,000	-	140,000	-	20,000	20,000	20,000	200,000	-	-	-	-	-	-	200,000	
46	2029KSD003	Misc. Roadway Lighting Equipment	-	10,000	-	10,000	-	-	-	-	10,000	-	-	-	-	-	-	10,000	
47	2029KSD004	Geographic Information Systems	-	-	-	-	-	-	25,000	25,000	50,000	-	-	-	-	-	-	50,000	
48	2026KVM002	Truck Lifts	-	31,000	-	31,000	-	8,000	5,000	6,000	50,000	-	-	-	-	-	-	50,000	
49	2029KVM001	VM Miscellaneous Equipment	-	16,000	-	16,000	-	8,000	8,000	-	32,000	-	-	-	-	-	-	32,000	
50	2029PR001	Various Paving and Sealing	-	-	-	-	25,000	-	-	-	25,000	-	-	-	-	-	-	25,000	
51	2029PR002	Various Building Renovations and Repairs	-	-	-	-	10,000	-	-	-	10,000	-	-	-	-	-	-	10,000	
52	2029PR003	Various Playground Repairs and Replacements	-	-	-	-	30,000	-	-	-	30,000	-	-	-	-	-	-	30,000	
53	2029PR004	Various Park Amenity Improvements and Repairs	-	-	-	-	75,000	-	-	-	75,000	-	-	-	-	-	-	75,000	
54	2029PR005	Various Boardwalk Repairs/Replacement	-	-	-	-	15,000	-	-	-	15,000	-	-	-	-	-	-	15,000	
55	2029PR008	Various Playground Mulch	-	-	-	-	6,000	-	-	-	6,000	-	-	-	-	-	-	6,000	
56	2029PR009	Tree Removal and Trimming	-	-	-	-	25,000	-	-	-	25,000	-	-	-	-	-	-	25,000	
57	2029PR010	Mower Replacement	-	-	-	-	50,000	-	-	-	50,000	-	-	-	-	-	-	50,000	
58	2029PR011	Splash Pad	-	-	-	-	500,000	-	-	-	500,000	-	-	-	-	-	-	500,000	
59	2029PR012	Ball Field Lighting Replacement (2)	-	-	-	-	500,000	-	-	-	500,000	-	-	-	-	-	-	500,000	
60	2029PR013	Upgrade Fred Fuller Park Outdoor Amphitheater	-	-	-	-	50,000	-	-	-	50,000	-	-	-	-	-	-	50,000	
61	2029PR014	Annual Design Fees	-	-	-	-	35,000	-	-	-	35,000	-	-	-	-	-	-	35,000	
62	2029PR015	Plum Creek Park Restroom Renovation	-	-	-	-	123,000	-	-	-	123,000	-	-	-	-	-	-	123,000	
63	2022WRF004	Aeration Basin Rehabilitation	-	-	-	-	-	-	600,000	-	600,000	-	-	-	-	-	-	600,000	
64	2029WRF001	WRF, Misc. Plant Equipment	-	-	-	-	-	-	100,000	-	100,000	-	-	-	-	-	-	100,000	
65	2029WRF003	Resurface Parking Lot	-	-	-	-	-	-	350,000	-	350,000	-	-	-	-	-	-	350,000	
66	2029WRF004	WRF O&M Manual	-	-	-	-	-	-	200,000	-	200,000	-	-	-	-	-	-	200,000	
67	2029WRF005	WRF Car	-	-	-	-	-	-	60,000	-	60,000	-	-	-	-	-	-	60,000	
68	2022WTP004	Mogadore Tank Painting & Rehabilitation	-	-	-	-	-	200,000	-	-	200,000	-	-	-	-	-	-	200,000	

2026 CIP for Year 2029

Row No	Proj. No	Project Name	2029 Programmed Funding*									2029 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total		
69	2025WTP003	WTP Chlorine Storage Upgrades	-	-	-	-	-	2,000,000	-	-	2,000,000	-	-	-	-	-	-	2,000,000	
70	2027WTP008	Replace 1 Ton Dump Truck	-	-	-	-	-	125,000	-	-	125,000	-	-	-	-	-	-	125,000	
71	2029WTP001	WTP, Misc. Plant Equipment	-	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	-	75,000	
72	2029WTP002	Air Relief Assembly Rehabilitation, Summit Street Pump Station	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
73	2029WTP007	Wellfield Maintenance	-	-	-	-	-	100,000	-	-	100,000	-	-	-	-	-	-	100,000	
		2026 CIP Program Funding Totals for 2029	$ 1,055,000	$ 4,121,500	$ 509,970	$ 5,686,470	$ 1,444,000	$ 2,820,500	$ 17,053,000	$ 846,000	$ 27,849,970	$ 235,000	$ -	$ -	$ -	$ -	$ 235,000	$ 27,614,970	
		Check Figures				$ 5,686,470					$ 27,849,970						$ 235,000	$ 27,614,970	

Legend:

- Red print denotes reappropriated funding, additionally appropriated funding, or other change from previous project plan

General Government Funds Summary Analysis	2026 for 2029 CAP
Total Fire/EMS =	$ 1,055,000
Total Cap. Proj. =	4,121,500
Total Fire/EMS plus Cap. Proj. =	$ 5,176,500
Total Debt Service =	509,970
Total General Government =	$ 5,686,470
Total Grants for Cap. Projects and Proceeds from Note/Bond =	235,000
Total General Government Funds minus Grants & Note/Bond =	$ 5,451,470
Charter Target Estimate =	4,383,524
Net General Government MINUS Target =	$ 1,067,946

Total Parks & Rec Funds =	$ 1,444,000
Total Parks & Rec Grants =	-
Total Parks & Rec Funds minus Grants =	$ 1,444,000
Total Water Funds =	$ 2,820,500
Total Water Grants =	-
Total Water Funds minus Grants =	$ 2,820,500
Total Sanitary Funds =	$ 17,053,000
Total Sanitary Grants =	-
Total Sanitary Funds minus Grants =	$ 17,053,000
Total Storm Funds =	$ 846,000
Total Storm Grants =	-
Total Storm Funds minus Grants =	$ 846,000

Total General Government Funds minus Grants & Note/Bond =	$ 5,451,470
Total Parks & Rec Funds minus Grants =	1,444,000
Total Water Funds minus Grants =	2,820,500
Total Sanitary Funds minus Grants =	17,053,000
Total Storm Funds minus Grants =	846,000
Total Local Funds Cost =	$ 27,614,970

2026 CIP for Year 2030

Row No	Proj. No.	Project Name	2030 Programmed Funding*									2030 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total		
1	2015CIP017	Rellim, Lincoln, Bowman Area Waterline	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	Removed
2	2030CIP001	Annual Sidewalk/Street Program - Construction	-	2,150,000	-	2,150,000	-	-	-	75,000	2,225,000	-	-	-	-	-	-	2,225,000	
3	2030CIP002	Sidewalk Street Tree Damage Repairs	-	5,000	-	5,000	-	-	-	-	5,000	-	-	-	-	-	-	5,000	
4	2030CIP003	Sanitary Sewer Lining	-	-	-	-	-	-	300,000	-	300,000	-	-	-	-	-	-	300,000	
5	2030CIP004	Storm Sewer Lining	-	-	-	-	-	-	-	300,000	300,000	-	-	-	-	-	-	300,000	
6	2030CIP005	Miscellaneous Active Transportation Improvements (Bike, pedestrian and transit)	-	60,000	-	60,000	-	-	-	-	60,000	-	-	-	-	-	-	60,000	
7	2030CIP006	Longmere Waterline Replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	Removed
8	2030CIP008	Sanitary Sewer Repairs	-	-	-	-	-	-	150,000	-	150,000	-	-	-	-	-	-	150,000	
9	2030CIP009	Storm Sewer Repairs	-	-	-	-	-	-	-	150,000	150,000	-	-	-	-	-	-	150,000	
10	2030CIP012	Engineering Standards	-	-	-	-	-	20,000	-	-	20,000	-	-	-	-	-	-	20,000	
11	2030CIP015	Storm Sewer Televising	-	-	-	-	-	-	-	150,000	150,000	-	-	-	-	-	-	150,000	
12	2030CIP016	Sanitary Sewer Televising	-	-	-	-	-	-	200,000	-	200,000	-	-	-	-	-	-	200,000	
13	2030CMD001	CM Miscellaneous Equipment	-	42,000	-	42,000	-	-	-	-	42,000	-	-	-	-	-	-	42,000	
14	2030CMD002	Water Meter Replacement and Inspection	-	-	-	-	-	25,000	-	-	25,000	-	-	-	-	-	-	25,000	
15	2030CMD004	Water Service Line Identification	-	-	-	-	-	65,000	-	-	65,000	-	-	-	-	-	-	65,000	
16	2030CMD005	System Leak Survey	-	-	-	-	-	25,000	-	-	25,000	-	-	-	-	-	-	25,000	
17	2030CMD006	Lead Water Service Replacements	-	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	-	75,000	
18	2030CMD007	CM & VM Building @ Plum Street	-	825,000	-	825,000	-	375,000	150,000	150,000	1,500,000	-	-	-	-	-	-	1,500,000	
19	2030CMD015	Lake Street Joint Repair	-	75,000	-	75,000	-	-	-	-	75,000	-	-	-	-	-	-	75,000	
20	2019DSR002	Issue II Loan - E Summit St Improvement	-	-	12,500	12,500	-	-	-	-	12,500	-	-	-	-	-	-	12,500	
21	2021DSR001	City Hall Bond Issue	-	-	461,000	461,000	-	-	-	-	461,000	-	-	-	-	-	-	461,000	
22	2021DSR002	Issue II Loan - St Route 43 Traffic Impvmt	-	-	790	790	-	-	-	-	790	-	-	-	-	-	-	790	
23	2024DSR001	Issue II Loan - Middlebury Rd Resurfacing	-	-	10,870	10,870	-	-	-	-	10,870	-	-	-	-	-	-	10,870	
24	2025KFD005	Replace Garage Doors	300,000	-	-	300,000	-	-	-	-	300,000	-	-	-	-	-	-	300,000	
25	2027KFD004	Fire Engine Replacement	1,000,000	-	-	1,000,000	-	-	-	-	1,000,000	1,000,000	-	-	-	-	1,000,000	-	
26	2030KFD001	Fire Miscellaneous Equipment	50,000	-	-	50,000	-	-	-	-	50,000	-	-	-	-	-	-	50,000	
27	2030KFD002	Fire Vehicle Replacement Fund	450,000	-	-	450,000	-	-	-	-	450,000	-	-	-	-	-	-	450,000	
28	2030KFD006	Turnout Gear Replacement	20,000	-	-	20,000	-	-	-	-	20,000	-	-	-	-	-	-	20,000	
29	2030KFD007	Thermal Imaging Cameras	40,000	-	-	40,000	-	-	-	-	40,000	-	-	-	-	-	-	40,000	
30	2030KPD001	Police Miscellaneous Equipment	-	50,000	-	50,000	-	-	-	-	50,000	-	-	-	-	-	-	50,000	
31	2030KPD002	Compliance Truck Replacement	-	60,000	-	60,000	-	-	-	-	60,000	-	-	-	-	-	-	60,000	
32	2030KSD003	Misc. Roadway Lighting Equipment	-	10,000	-	10,000	-	-	-	-	10,000	-	-	-	-	-	-	10,000	
33	2030KSD004	Geographic Information Systems	-	-	-	-	-	-	15,000	15,000	30,000	-	-	-	-	-	-	30,000	
34	2030KVM001	VM Miscellaneous Equipment	-	16,000	-	16,000	-	8,000	8,000	-	32,000	-	-	-	-	-	-	32,000	

2026 CIP for Year 2030

Row No	Proj No	Project Name	2030 Programmed Funding*								2030 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	
35	2030PR001	Various Paving and Sealing	-	-	-	-	25,000	-	-	-	25,000	-	-	-	-	-	-	25,000	
36	2030PR002	Various Building Renovations and Repairs	-	-	-	-	10,000	-	-	-	10,000	-	-	-	-	-	-	10,000	
37	2030PR003	Various Playground Repairs and Replacements	-	-	-	-	30,000	-	-	-	30,000	-	-	-	-	-	-	30,000	
38	2030PR004	Various Park Amenity Improvements and Repairs	-	-	-	-	75,000	-	-	-	75,000	-	-	-	-	-	-	75,000	
39	2030PR005	Various Boardwalk Repairs/Replacement	-	-	-	-	15,000	-	-	-	15,000	-	-	-	-	-	-	15,000	
40	2030PR006	Al Lease Park Restroom Replacement	-	-	-	-	123,000	-	-	-	123,000	-	-	-	-	-	-	123,000	
41	2030PR007	Kramer Fields Ballfield Fencing Replacement	-	-	-	-	100,000	-	-	-	100,000	-	-	-	-	-	-	100,000	
42	2030PR008	Various Playground Mulch	-	-	-	-	6,000	-	-	-	6,000	-	-	-	-	-	-	6,000	
43	2030PR009	Tree Removal and Trimming	-	-	-	-	25,000	-	-	-	25,000	-	-	-	-	-	-	25,000	
44	2030PR010	Pickleball Courts	-	-	-	-	800,000	-	-	-	800,000	-	-	-	-	-	-	800,000	
45	2030PR011	Plum Creek Park Playground Replacement	-	-	-	-	370,000	-	-	-	370,000	-	-	-	-	-	-	370,000	
46	2030PR012	Leaf Vac 4 Wheeler Replacement	-	-	-	-	30,000	-	-	-	30,000	-	-	-	-	-	-	30,000	
47	2030PR013	Landscape Trailer Replacement	-	-	-	-	20,000	-	-	-	20,000	-	-	-	-	-	-	20,000	
48	2030PR014	Annual Design Fees	-	-	-	-	35,000	-	-	-	35,000	-	-	-	-	-	-	35,000	
49	2030WRF001	WRF, Misc Plant Equipment	-	-	-	-	-	-	100,000	-	100,000	-	-	-	-	-	-	100,000	
50	2022WTP004	Mogadore Tank Painting and Rehabilitation	-	-	-	-	-	2,000,000	-	-	2,000,000	-	-	-	-	-	-	2,000,000	
51	2028WTP004	Flocculator Rehabilitation	-	-	-	-	-	150,000	-	-	150,000	-	-	-	-	-	-	150,000	
52	2030WTP001	WTP, Misc Plant Equipment	-	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	-	75,000	
53	2030WTP007	Wellfield Maintenance	-	-	-	-	-	100,000	-	-	100,000	-	-	-	-	-	-	100,000	
54	2030WTP002	Vehicle Replacement	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-	Removed
55	2030WTP003	Water Storage Tank Cleaning and Inspection	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-	Removed
56	2030WTP004	Soda Ash Machine Replacement	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-	Moved to 2028
		2026 CIP Program Funding Totals for 2030	$ 1,860,000	$ 3,293,000	$ 485,160	$ 5,638,160	$ 1,664,000	$ 2,918,000	$ 923,000	$ 840,000	$ 11,983,160	$ 1,000,000	$ -	$ -	$ -	$ -	$ 1,000,000	$ 10,983,160	
						Check Figures	$ 5,638,160				$ 11,983,160						$ 1,000,000	$ 10,983,160	

2026 CIP for Year 2030

Row No	Proj. No.	Project Name	2030 Programmed Funding*								2030 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	

Legend:

- Red print denotes reappropriated funding, additionally appropriated funding, or other change from previous project plan

General Government Funds Summary Analysis	2026 for 2030 CAP
Total Fire/EMS =	$ 1,860,000
Total Cap. Proj =	3,293,000
Total Fire/EMS plus Cap. Proj =	$ 5,153,000
Total Debt Service =	485,160
Total General Government =	$ 5,638,160
Total Grants for Cap. Projects and Proceeds from Note/Bond =	1,000,000
Total General Government Funds minus Grants & Note/Bond =	$ 4,638,160
Charter Target Estimate =	4,449,277
Net General Government MINUS Target =	$ 188,883

Total Parks & Rec Funds =	$ 1,664,000
Total Parks & Rec Grants =	-
Total Parks & Rec Funds minus Grants =	$ 1,664,000
Total Water Funds =	$ 2,918,000
Total Water Grants =	-
Total Water Funds minus Grants =	$ 2,918,000
Total Sanitary Funds =	$ 923,000
Total Sanitary Grants =	-
Total Sanitary Funds minus Grants =	$ 923,000
Total Storm Funds =	$ 840,000
Total Storm Grants =	-
Total Storm Funds minus Grants =	$ 840,000

Total General Government Funds minus Grants & Note/Bond =	$ 4,638,160
Total Parks & Rec Funds minus Grants =	1,664,000
Total Water Funds minus Grants =	2,918,000
Total Sanitary Funds minus Grants =	923,000
Total Storm Funds minus Grants =	840,000
Total Local Funds Cost =	$ 10,983,160

2026 CIP for Year 2031

Row No	Proj No	Project Name	2031 Programmed Funding*									2031 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total		
1	2031CIP001	Annual Sidewalk/Street Program - Construction	$ -	$ 2,200,000	$ -	$ 2,200,000	$ -	$ -	$ -	$ 75,000	$ 2,275,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,275,000	
2	2031CIP002	Sidewalk Street Tree Damage Repairs	-	5,000	-	5,000	-	-	-	-	5,000	-	-	-	-	-	-	5,000	
3	2031CIP003	Sanitary Sewer Lining	-	-	-	-	-	-	300,000	-	300,000	-	-	-	-	-	-	300,000	
4	2031CIP004	Storm Sewer Lining	-	-	-	-	-	-	-	300,000	300,000	-	-	-	-	-	-	300,000	
5	2031CIP005	Miscellaneous Active Transportation Improvements (Bike, pedestrian and transit)	-	60,000	-	60,000	-	-	-	-	60,000	-	-	-	-	-	-	60,000	
6	2031CIP007	Annual Waterline Replacement Program	-	-	-	-	-	1,900,000	-	-	1,900,000	-	-	-	-	-	-	1,900,000	
7	2031CIP008	Sanitary Sewer Repairs	-	-	-	-	-	-	150,000	-	150,000	-	-	-	-	-	-	150,000	
8	2031CIP009	Storm Sewer Repairs	-	-	-	-	-	-	-	150,000	150,000	-	-	-	-	-	-	150,000	
9	2031CIP012	Engineering Standards	-	-	-	-	-	20,000	-	-	20,000	-	-	-	-	-	-	20,000	
10	2031CIP015	Storm Sewer Televising	-	-	-	-	-	-	-	150,000	150,000	-	-	-	-	-	-	150,000	
11	2031CIP016	Sanitary Sewer Televising	-	-	-	-	-	-	200,000	-	200,000	-	-	-	-	-	-	200,000	
12	2031CMD001	CM Miscellaneous Equipment	-	44,000	-	44,000	-	-	-	-	44,000	-	-	-	-	-	-	44,000	
13	2031CMD002	Lake Street Joint Repair	-	75,000	-	75,000	-	-	-	-	75,000	-	-	-	-	-	-	75,000	
14	2031CMD003	Storm Sewer/Basin Repair	-	-	-	-	-	-	-	50,000	50,000	-	-	-	-	-	-	50,000	
15	2031CMD004	Sewer Jet	-	240,000	-	240,000	-	120,000	120,000	120,000	600,000	-	-	-	-	-	-	600,000	
16	2031CMD005	Snow Plow	-	390,000	-	390,000	-	-	-	-	390,000	-	-	-	-	-	-	390,000	
17	2031CMD006	Lead Water Service Replacements	-	-	-	-	-	75,000	-	-	75,000	-	-	-	-	-	-	75,000	
18	2031CMD007	One Ton Dump Truck	-	70,300	-	70,300	-	49,950	20,350	22,200	162,800	-	-	-	-	-	-	162,800	$22,200 also to come from the Solid Waste Fund (205)
19	2031CMD008	Water Meter Replacement and Inspection	-	-	-	-	-	25,000	-	-	25,000	-	-	-	-	-	-	25,000	
20	2031CMD009	System Leak Survey	-	-	-	-	-	25,000	-	-	25,000	-	-	-	-	-	-	25,000	
21	2031CMD010	Water Hydrant Replacement	-	-	-	-	-	10,000	-	-	10,000	-	-	-	-	-	-	10,000	
22	2021DSR001	City Hall Bond Issue	-	-	461,000	461,000	-	-	-	-	461,000	-	-	-	-	-	-	461,000	
23	2021DSR002	Issue II Loan - St Route 43 Traffic Impvmt	-	-	790	790	-	-	-	-	790	-	-	-	-	-	-	790	
24	2024DSR001	Issue II Loan - Middlebury Rd Resurfacing	-	-	10,870	10,870	-	-	-	-	10,870	-	-	-	-	-	-	10,870	
25	2025KFD005	Bay/Garage Door Replacement	300,000	-	-	300,000	-	-	-	-	300,000	-	-	-	-	-	-	300,000	
26	2031KFD001	Fire Miscellaneous Equipment	50,000	-	-	50,000	-	-	-	-	50,000	-	-	-	-	-	-	50,000	
27	2031KFD002	Fire Vehicle Replacement Fund	450,000	-	-	450,000	-	-	-	-	450,000	-	-	-	-	-	-	450,000	
28	2031KFD003	Front Apron Replace/Repair KFD Main Fire Station	150,000	-	-	150,000	-	-	-	-	150,000	-	-	-	-	-	-	150,000	
29	2031KPD001	Police Miscellaneous Equipment	-	50,000	-	50,000	-	-	-	-	50,000	-	-	-	-	-	-	50,000	
30	2031KPD007	Unmarked Car Replacement	-	35,000	-	35,000	-	-	-	-	35,000	-	-	-	-	-	-	35,000	
31	2031KSD003	Misc. Roadway Lighting Equipment	-	10,000	-	10,000	-	-	-	-	10,000	-	-	-	-	-	-	10,000	
32	2031KSD004	Geographic Information Systems	-	-	-	-	-	-	15,000	15,000	30,000	-	-	-	-	-	-	30,000	
33	2031KVM001	VM Miscellaneous Equipment	-	16,000	-	16,000	-	8,000	8,000	-	32,000	-	-	-	-	-	-	32,000	
34	2031PR001	Various Paving and Sealing	-	-	-	-	25,000	-	-	-	25,000	-	-	-	-	-	-	25,000	

2026 CIP for Year 2031

Row No	Proj. No	Project Name	2031 Programmed Funding*									2031 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total		
35	2031PR002	Various Building Renovations and Repairs	-	-	-	-	10,000	-	-	-	10,000	-	-	-	-	-	-	10,000	
36	2031PR003	Various Playground Repairs and Replacements	-	-	-	-	30,000	-	-	-	30,000	-	-	-	-	-	-	30,000	
37	2031PR004	Various Park Amenity Improvements and Repairs	-	-	-	-	75,000	-	-	-	75,000	-	-	-	-	-	-	75,000	
38	2031PR005	Various Boardwalk Repairs/Replacement	-	-	-	-	15,000	-	-	-	15,000	-	-	-	-	-	-	15,000	
39	2031PR006	Mower Replacements (3)	-	-	-	-	100,000	-	-	-	100,000	-	-	-	-	-	-	100,000	
40	2031PR007	Plum Creek Park Baseball Field Improvements	-	-	-	-	62,000	-	-	-	62,000	-	-	-	-	-	-	62,000	
41	2031PR008	Various Playground Mulch	-	-	-	-	6,000	-	-	-	6,000	-	-	-	-	-	-	6,000	
42	2031PR009	Tree Removal and Trimming	-	-	-	-	25,000	-	-	-	25,000	-	-	-	-	-	-	25,000	
43	2031PR010	Dog Park	-	-	-	-	350,000	-	-	-	350,000	-	-	-	-	-	-	350,000	
44	2031PR011	Rec Center Bathroom Renovations	-	-	-	-	125,000	-	-	-	125,000	-	-	-	-	-	-	125,000	
45	2031PR012	Resurface Rec Center Basketball Court	-	-	-	-	20,000	-	-	-	20,000	-	-	-	-	-	-	20,000	
46	2031PR014	Annual Design Fees	-	-	-	-	35,000	-	-	-	35,000	-	-	-	-	-	-	35,000	
47	2031WRF001	WRF, Misc. Plant Equipment	-	-	-	-	-	-	100,000	-	100,000	-	-	-	-	-	-	100,000	
48	2025WTP002	Lime Slaker Including Installation	-	-	-	-	-	200,000	-	-	200,000	-	-	-	-	-	-	200,000	
49	2025WTP010	Replace Interior Plumbing @ WTP	-	-	-	-	-	100,000	-	-	100,000	-	-	-	-	-	-	100,000	
50	2031WTP001	WTP, Misc Plant Equipment	-	-	-	-	-	80,000	-	-	80,000	-	-	-	-	-	-	80,000	
51	2031WTP007	Wellfield Maintenance	-	-	-	-	-	105,000	-	-	105,000	-	-	-	-	-	-	105,000	
52	2031WTP008	Wellfield - Recharge Basin	-	-	-	-	-	50,000	-	-	50,000	-	-	-	-	-	-	50,000	
		2026 CIP Program Funding Totals for 2031	$ 950,000	$ 3,195,300	$ 472,660	$ 4,617,960	$ 878,000	$ 2,767,950	$ 913,350	$ 882,200	$ 10,059,460	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,059,460	
		Check Figures				$ 4,617,960					$ 10,059,460						$ -		

2026 CIP for Year 2031

Row No	Proj. No	Project Name	2031 Programmed Funding*								2031 Programmed Reimbursements & Sale Notes/Bonds						Net Cost City	Notes
			Fire/EMS	Cap Proj	Debt Serv	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	Gen Gov	Parks & Rec	Water	Sanitary	Storm	Total	

Legend:

- Red print denotes reappropriated funding, additionally appropriated funding, or other change from previous project plan

General Government Funds Summary Analysis	2026 for 2031 CAP
Total Fire/EMS =	$ 950,000
Total Cap. Proj. =	3,195,300
Total Fire/EMS plus Cap. Proj. =	$ 4,145,300
Total Debt Service =	472,660
Total General Government =	$ 4,617,960
Total Grants for Cap. Projects and Proceeds from Note/Bond =	-
Total General Government Funds minus Grants & Note/Bond =	$ 4,617,960
Charter Target Estimate =	4,516,016
Net General Government MINUS Target =	$ 101,944

Total Parks & Rec Funds =	$ 878,000
Total Parks & Rec Grants =	-
Total Parks & Rec Funds minus Grants =	$ 878,000
Total Water Funds =	$ 2,767,950
Total Water Grants =	-
Total Water Funds minus Grants =	$ 2,767,950
Total Sanitary Funds =	$ 913,350
Total Sanitary Grants =	-
Total Sanitary Funds minus Grants =	$ 913,350
Total Storm Funds =	$ 882,200
Total Storm Grants =	-
Total Storm Funds minus Grants =	$ 882,200

Total General Government Funds minus Grants & Note/Bond =	$ 4,617,960
Total Parks & Rec Funds minus Grants =	878,000
Total Water Funds minus Grants =	2,767,950
Total Sanitary Funds minus Grants =	913,350
Total Storm Funds minus Grants =	882,200
Total Local Funds Cost =	$ 10,059,460

2026 - 2031 Project Descriptions

Item #	Project #	Description	2026	2027	2028	2029	2030	2031	6-Year Total 2026 - 2031
		CAPITAL PROJECTS							
1	2015CIP004	**Majors/Stinaff/Cuyahoga Area Waterline Replacement** - This project includes the replacement and interconnection of approximately 2,000 feet of substandard watermains on Cuyahoga, Majors Lane and Stinaff. The purpose of the waterline improvement is to reduce necessary maintenance due to multiple breaks, upsize and loop the line for improved fire flow, add hydrants, and improve water quality.	$ 30,000	$ -	$ -	$ -	$ -	$ -	$ 30,000
2	2015CIP017	**Rellim, Lincoln & Bowman Area Waterline Study** - The project consists of over 3,000 feet of waterline replacements in the area that generally includes Rellim Drive, Bowman Drive and Lincoln Street. All waterlines will be replaced to an 8" minimum size. The project is required to improve water quality, increase fire flow and replace watermains that have had 16 breaks from 1999 to 2014. REMOVED	-	-	-	-	-	-	-
3	20XXCIP016	**Sanitary Sewer Televising** - This annual project includes the televising of the existing sanitary sewer system to determine structural deficiencies and program their repair/replacement.	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000
4	2018CIP014	**Utility Mapping Update** - This project will improve our existing utility infrastructure mapping, by field locating items to supplement the plan records and moving the information to a format that easier to access.	15,000	-	-	-	-	-	15,000
5	2019CIP003	**Pilot Sidewalk Programs** - This project includes the creation of two new sidewalk programs to assist property owners in addressing the condition of the sidewalks adjacent to their properties.	15,000	-	-	-	-	-	15,000
6	2019CIP004	**East Main Street Area Improvements** - This project is currently in the planning/design phase to identify a solution to improve vehicular, bicycle and pedestrian safety along East Main Street from Willow Street to Horning Road. This phase includes a significant amount of public involvement in determining the final solution. The improvements are also intended to help preserve/improve the residential neighborhoods north of East Main Street and integrate the changes from Kent State University's Master Plan. We have received grants from ODOT and AMATS to fund the design, right-of-way acquisition and construction of the project. Kent State University is assisting in the funding the local share of this project.	21,236,389	-	-	-	-	-	21,236,389
7	20XXCIP001	**Annual Sidewalk/Street Program Construction** - The combined annual Street/Sidewalk Program services the capital maintenance needs of the City's streets, sidewalks, curbs, and structures contained within the public right-of-way or related there too. Work includes pavement resurfacing, repair and rehabilitation, base repair, pavement recycling, seal coats, crack sealing, pavement and subgrade fabric installation and restorative and reclaiming seal coats to extend pavement service life. Work also includes reconstruction of such items as underdrains, drainage structures, manholes, water valve boxes, monument boxes and related items along with sidewalk replacement and repair of old deteriorated unsafe walk, connecting sections of walk which were never built or were removed and never replaced and adding ramps and similar improvements to make walks more accessible and pedestrian friendly.	2,101,900	1,050,000	2,125,000	2,175,000	2,225,000	2,275,000	11,951,900
8	20XXCIP002	**Sidewalk Street Tree Damage Repairs** - This project was initiated by Kent City Council with a *"motion to authorize $5,000 in the capital plan every year to address single or double block heaves in the sidewalks to be replaced with damage caused by City trees, starting with the oldest problems first."* Oldest problems will be based on reported complaints kept at the Engineering Division of the Service Department.	5,000	5,000	5,000	5,000	5,000	5,000	30,000
9	20XXCIP005	**Miscellaneous Active Transportation Improvements** - This sustainability project is an annual project to provide miscellaneous minor improvements to improve active transportation modes (pedestrian, bike and transit) in the City. Typical items would consist of signing, striping and potential minor walk improvements.	40,000	20,000	40,000	60,000	60,000	60,000	280,000
10	2026CIP011 2027CIP013	**Engineering Construction Standards Update** - This project includes a multi-year approach to updating the City's Standard Construction Drawings.	75,000	60,000	-	-	-	-	135,000
11	2021CIP004 2024CIP006	**SAC Parking Lot Replacement Phase 1 & 2** - This project includes the replacement of the parking lot at the Service Administration Complex.	-	-	250,000	300,000	-	-	550,000
12	2021CIP007	**Stormwater Design Standards Update** - This project includes updating the City's design standards for storm related infrastructure.	40,000	-	-	-	-	-	40,000
13	2026CIP010 2027CIP012	**Engineering Specifications Update** - This project includes a multi-year approach to updating the City's construction standards.	75,000	100,000	-	-	-	-	175,000
14	2021CIP017	**East Main Street Storm Lining** - This project includes the lining of the 18" storm sewer on East Main Street from North Water Street to Depeyster Street.	100,000	-	-	-	-	-	100,000
15	2022CIP007	**Harris Street Sanitary Sewer Lining** - This project consists of lining the existing sanitary sewer on Harris Street from West Street to Franklin Avenue to reduce infiltration into the sewer system.	-	-	240,000	-	-	-	240,000
16	2022CIP014	**Sanitary Design Standards** - This project includes updating the City's design standards for sanitary sewer related infrastructure.	25,000	-	-	-	-	-	25,000
17	2026CIP015 2027CIP007 2028CIP007 2029CIP015 2030CIP015 2031CIP015	**Storm Sewer Televising** - This project consists of televising existing storm sewers to determine their structural condition. The project will prioritize areas of likely failure locations.	250,000	-	150,000	150,000	150,000	150,000	850,000
18	2022CIP017	**Summit/Franklin Intersection** - This project's goal is to improve the functionality of the existing intersection both for vehicles and pedestrian.	40,000	-	200,000	-	-	-	240,000
19	2022CIP019	**Erie Street Parking Modification** - This project would include the removal of a drive apron and adding additional on-street parking on the north side of Erie Street between Water and Depeyster. The project will be completed in conjunction with Woodsy's renovation of their parking lot that the drive apron serves.	45,000	-	-	-	-	-	45,000
20	2022CIP025	**SR 59 Alternative Transportation Improvements** - This collaborative project with PARTA and Franklin Township is planned to improve active transportation facilities (pedestrian, bike, transit) along SR 59 from Horning Road to SR 261. The project is currently in the planning and funding phases.	25,267	-	8,300,000	-	-	-	8,325,267
21	2023CIP007	**Hudson Road Improvements** - This collaborative project with Franklin Township includes the resurfacing of Hudson Road from McKinley Boulevard to Judson Road. The project also includes widening the roadway to include shoulders/bike lanes. The project is being led by Franklin Township.	75,000	-	-	-	-	-	75,000
22	2023CIP008	**N. Mantua St. Improvements** - This collaborative project with the Kent School District and Davey Tree company includes improving North Mantua Street from Roosevelt High School to the City limit. The project will improve active transportation facilities and improve the ability for vehicles turning left onto North Mantua Street at non-signalized locations.	34,930	7,400,000	-	-	-	-	7,434,930
23	2023CIP009	**W. Summit St. Pedestrian Improvements** - This collaborative project with Portage County includes the addition of pedestrian facilities on West Summit Street from Tannery Park to Franklin Avenue. The project is currently in the planning phase and is being coordinated with Portage County's rehabilitation of the Stow Street Bridge over the Cuyahoga River.	235,000	-	-	-	-	-	235,000
24	2023CIP010	**Decommissioning Yacavona PS** - This project includes the decommissioning of the Yacavona Pump Station and constructing a short length of Sanitary Sewer through an area of poor soils.	40,000	-	-	-	-	-	40,000
25	2025CIP006	**Erin Drive Waterline** - This project includes the replacement of a short stretch of existing waterline on Erin Drive that was found to be in poor condition.	50,000	-	-	-	-	-	50,000
26	2023CIP006	**Depeyster & Erie Curb Extensions** - This project includes the addition of curb extensions on Depeyster Street to improve pedestrian comfort and safety at the Erie/Depeyster intersection.	-	-	-	285,000	-	-	285,000
27	2024CIP007	**Meogdors and Franklin Signals** - This project will modify the signals to these two intersections to allow for protected left turn phases on SR 261.	150,000	200,000	-	-	-	-	350,000
28	2024CIP008	**Cuyahoga River Sewer Relocation** - This project includes the relocation of an existing sanitary sewer that runs along the Cuyahoga River from Fairchild Avenue to Summit Street.	3,140,668	150,000	-	15,000,000	-	-	18,290,668
29	2024CIP009	**PCWS Joint Water Planning Study** - This study will be a joint study with Portage County Water Resources. The study will look at the most efficient method to provide safe drinking water to areas south of Kent.	50,000	-	-	-	-	-	50,000
30	2025CIP009	**PTZ Camera Replacements** - This project includes the replacement of failed PTZ traffic cameras.	36,000	-	-	-	-	-	36,000
31	2025CIP010	**Geographic Information System - Sanitary** - This project includes populating our GIS system with sanitary data to better manage our assets.	31,000	-	-	-	-	-	31,000
32	2025CIP011	**Sunrise Blvd Rehabilitation** - This project consists of the rehabilitation of Sunrise Boulevard from Main Street to the Bridge over Fish Creek. The rehabilitation would include full depth asphalt, concrete curb and	612,500	-	-	-	-	-	612,500
33	2025CIP016	**Cherry Street Storm Study** - This study will evaluate the drainage system from Cherry Street (near the intersection of SR 261) to the Cuyahoga River in an area that has seen flooding in recent years.	50,000	-	-	-	-	-	50,000
34	2026CIP003	**Traffic Signal MMU Testing** - This project includes the testing, repair and certification of the Malfunction Management Units (MMU) at our traffic signals locations.	21,000	-	-	-	-	-	21,000
35	2026CIP004	**Franklin/School Signal Upgrade** - This project includes the upgrade of the existing traffic signal at Franklin/School Street.	-	-	50,000	-	-	-	50,000
36	2027CIP011	**Lake/Mason Intersection Upgrade** - This project would improve the curb radius at the intersection of Lake St and Mason Ave to reduce the damage from trucks turning right from Mason Avenue to Lake Street.	-	-	-	60,000	-	-	60,000
37	2026CIP007	**Water Main Inventory/Risk Assessment** - This study will provide a cursory evaluation of our water mains and the risk of a structural failure of the mains.	50,000	-	-	-	-	-	50,000
38	20XXCIP008	**Sanitary Sewer Repairs** - This project includes the repair of sanitary sewers that are found to have structural deficiencies during the televising of the sanitary sewers.	50,000	150,000	150,000	150,000	150,000	150,000	800,000
39	20XXCIP009	**Storm Sewer Repairs** - This project includes the repair of storm sewers that are found to have structural deficiencies during the televising of the storm sewers.	50,000	150,000	150,000	150,000	150,000	150,000	800,000
40	2026CIP012	**Bowman/Rellim/Vine/Valleyview/E School Drainage Study** - This study includes the evaluation of the existing storm drainage systems in the area.	100,000	-	-	-	-	-	100,000
41	2026CIP013	**Geographic Information System - Sanitary, Storm & Water** - This project includes populating our GIS system with sanitary, storm and water system data to better manage our assets.	45,000	-	-	-	-	-	45,000
42	2026CIP017	Quiet Zone Study - A planning study to determine the impacts to establishing Kent as quiet zone to all railroads functioning in the City.	50,000	-	-	-	-	-	50,000
43	2027CIP010	**Davey School Area Brick Cross Walk Replacement** - This project includes the replacement of the existing brick crosswalks with new brick cross walks.	-	-	440,000	-	-	-	440,000
44	2027CIP004	**Manchester Waterline** - This project includes the elimination of the dead end line on Manchester Road in an effort to increase fire flows and improve water quality. (Removed)	-	-	-	-	-	-	-
45	2028CIP011	SR 261 Corridor Safety Upgrade - Phase 1 - This project includes repurposing the right-of-way in the 4-lane divided highway section of SR 261.	-	-	50,000	-	-	-	50,000
46	2026CIP012 2026CIP012 2030CIP012 2031CIP012	Engineering Standards - This project includes regular updates to the engineering standards.	-	-	20,000	20,000	20,000	20,000	80,000
47	2029CIP006	**Leonard, Francis, Hampton Waterline Replacement** - This project includes the replacement of 4" and 6" waterlines along Leonard and Francis Streets. The project will address an area of water breaks and increase fire flow to the area. (Removed)	-	-	-	-	-	-	-
48	2029CIP007	**Olympus/Athena Waterline** - This project includes the replacement of existing waterlines that have had a significant number of breaks. (Removed)	-	-	-	-	-	-	-

2026 CAP PLAN UPDATE
2026 - 2031 Project Descriptions

Item #	Project #	Description	2026	2027	2028	2029	2030	2031	6-Year Total 2026 - 2031
		CAPITAL PROJECTS							
49	2029CIP003 2030CIP003 2031CIP003	**Sanitary Sewer Lining** - This project includes lining sanitary sewers to reduce infiltration and extend the useable life of the sewer. Locations to be determined during sanitary sewer televising	-	-	-	300,000	300,000	300,000	900,000
50	2029CIP004 2030CIP004 2031CIP004	**Storm Sewer Lining** - This project includes lining storm sewers to extend the useable life of the sewer. Locations to be determined during storm sewer televising	-	-	-	300,000	300,000	300,000	900,000
51	2026CIP014	**Downtown Wayfinding Update** - This project includes an update/refresh of the wayfinding signs installed during the downtown revitalization. This could include replacing wayfinding/placemaking signs, new banners and other similar changes.	20,000	-	-	-	-	-	20,000
52	2029CIP011	**Miscellaneous Regulatory Plant/Distribution Projects** - This project is intended to begin to address regulatory mandates that occur in the water production/distribution area.	-	-	-	32,000	-	-	32,000
53	2030CIP006	**Longmare Waterline Replacement** - This project includes the replacement of existing waterlines that have had a significant number of breaks. (Removed)	-	-	-	-	-	-	-
54	2031CIP007	**Annual Waterline Replacement Program** - This annual project replaces existing waterlines based on age, history of water breaks, water quality and fire flow needs.	-	-	-	-	-	1,900,000	1,900,000
		Capital Projects	$ 29,503,416	$ 9,485,000	$ 12,370,000	$ 19,167,000	$ 3,560,000	$ 5,510,000	$ 79,615,416
								Check Figure	$ 79,615,416
		PARKS & RECREATION							
1	2025PR007	**John Davey Arboretum** - This is a joint study with The Davey Tree Company to explore the possibilities created by having the John Davey Arboretum being adjacent to the new Davey Tree Company Arboretum.	$ 10,000	$ -	$ -	$ -	$ -	$ -	$ 10,000
2	26XXPR001	**Park and Trail Paving and Sealing** - This work includes annual maintenance of asphalt paths and trails in City parks and on City trails.	-	20,000	25,000	25,000	25,000	25,000	120,000
3	26XXPR002	**Various Building Renovations and Repairs** - This work includes annual maintenance in City Park buildings.	-	5,000	10,000	10,000	10,000	10,000	45,000
4	26XXPR003	**Various Playground Repairs and Replacements** - This work includes annual maintenance of City playgrounds.	-	5,000	30,000	30,000	30,000	30,000	125,000
5	26XXPR004	**Various Park Amenity Improvements and Repairs** - This work includes annual maintenance of City parks and recreation facilities.	-	20,000	75,000	75,000	75,000	75,000	320,000
6	26XXPR005	**Various Boardwalk Repairs/Replacement** - This work includes annual maintenance of City boardwalks.	-	10,000	15,000	15,000	15,000	15,000	70,000
7	26XXPR008	**Various Playground Mulch** - This purchase includes replacing and maintaining playground surfaces throughout the City park system.	-	6,000	6,000	6,000	6,000	6,000	30,000
8	26XXPR009	**Tree Removal and Trimming** - This work includes annual maintenance of City trees located in Parks throughout the City.	-	25,000	25,000	25,000	25,000	25,000	125,000
9	2027PR010	**Groundmaster Mower** - Replacement of 2015 mower.	-	113,000	-	-	-	-	113,000
10	2028PR006	**Mower (54")** - Replacement Mower	-	-	16,000	-	-	-	16,000
11	2028PR007	**Mower (60")** - Replacement Mower	-	-	12,000	-	-	-	12,000
12	2028PR010	**Kramer Fields Playground Replacement** - Replacement and upgrade of existing outdated playground equipment.	-	-	30,000	-	-	-	30,000
13	2028PR011	**Plum Creek Park Resurface Basketball Courts**	-	-	23,000	-	-	-	23,000
14	2028PR012	**Fred Fuller Park Chip and Seal Road**	-	-	59,000	-	-	-	59,000
15	2028PR013	**Main Office Flooring Replacement/Bathroom Renovation**	-	-	22,000	-	-	-	22,000
16	2028PR014 2029PR014 2030PR014 2031PR014	**Annual Design Fees** - This annual program provides technical support services to the parks and recreation staff.	-	-	35,000	35,000	35,000	35,000	140,000
17	2028PR015	**Fairchild Fields Chip & Seal Parking Lot**	-	-	75,000	-	-	-	75,000
18	2028PR016	**Fred Fuller Park Restroom Replacement** - Prefabricated units that no longer have replacement parts, therefore they need replaced to maintain them in good working condition.	-	-	123,000	-	-	-	123,000
19	2028PR017	**Rebuild At Lease Park Basketball Court** - The existing court has foundation cracking and is in need of replacement.	-	-	90,000	-	-	-	90,000
20	2028PR018	**Kramer Fields Dugout Replacement** - Original dugouts that are in need of replacement and upgrades.	-	-	125,000	-	-	-	125,000
21	2028PR019	**Park Entrance Signage - System Wide** - This project would replace/update the existing park signage that have reached the end of there useful life, while creating a cohesive context brand.	-	-	123,000	-	-	-	123,000
22	2028PR020	**GMC 1500 Replacement** - Replacement of a truck that is at the end of its useful life.	-	-	50,000	-	-	-	50,000
23	2029PR010	**Mower Replacement** - Replacement mower	-	-	-	50,000	-	-	50,000
24	2029PR011	**Splash Pad** - A park feature desired by Kent residents as part of the recently completed master plan.	-	-	-	500,000	-	-	500,000
25	2029PR012	**Ball Field Lighting Replacement (2)** - Replacement of existing lighting with efficient LED units at Kramer Fields.	-	-	-	500,000	-	-	500,000
26	2029PR013	**Upgrade Fred Fuller Park Outdoor Amphitheater** - A park feature desired by Kent residents as part of the recently completed master plan and recent planning sessions.	-	-	-	50,000	-	-	50,000
27	2029PR015	**Plum Creek Park Restroom Renovation** - Prefabricated units that no longer have replacement parts, therefore they need replaced to maintain them in good working condition.	-	-	-	123,000	-	-	123,000
28	2030PR006	**At Lease Park Restroom Replacement** -Prefabricated units that no longer have replacement parts, therefore they need replaced to maintain them in good working condition.	-	-	-	-	123,000	-	123,000
29	2030PR007	**Kramer Fields Ballfield Fencing Replacement** - Replacement of ballfield fencing of all four ball fields.	-	-	-	-	100,000	-	100,000
30	2030PR010	**Pickleball Courts** - A park feature desired by Kent residents as part of the recently completed master plan.	-	-	-	-	800,000	-	800,000
31	2030PR011	**Plum Creek Park Playground Replacement** - Replacement and upgrade of existing outdated playground equipment.	-	-	-	-	370,000	-	370,000
32	2030PR012	**Leaf Vac 4 Wheeler Replacement** - Replacement of existing equipment that is at the end of its useful life.	-	-	-	-	30,000	-	30,000
33	2030PR013	**Landscape Trailer Replacement** - Replacement of existing equipment that is at the end of its useful life.	-	-	-	-	-	-	-
34	2031PR006	**Mower Replacements (3)** - Replacement Mowers	-	-	-	-	29,000	-	29,000
35	2031PR007	**Plum Creek Park Baseball Field Improvements** - Grading and drainage improvements of the existing ballfields at Plum Creek Park.	-	-	-	-	-	100,000	100,000
36	2031PR010	**Dog Park** - A park feature desired by Kent residents as part of the recently completed master plan.	-	-	-	-	-	62,000	62,000
37	2031PR011	**Rec Center Bathroom Renovations** - The existing original bathrooms require plumbing upgrades and general maintenance.	-	-	-	-	-	350,000	350,000
38	2031PR012	**Resurface Rec Center Basketball Court**	-	-	-	-	-	125,000	125,000
								20,000	20,000
		Parks & Recreation	$ 10,000	$ 264,000	$ 960,000	$ 1,444,000	$ 1,664,000	$ 878,000	$ 5,160,000
								Check Figure	$ 5,160,000
		BUDGET & FINANCE DEPARTMENT							
			$ -	$ -	$ -	$ -	$ -	$ -	$ -
		Budget & Finance/City Manager	$ -	$ -	$ -	$ -	$ -	$ -	$ -
								Check Figure	$ -
		COMMUNITY DEVELOPMENT PROJECTS & EQUIPMENT							
			$ -	$ -	$ -	$ -	$ -	$ -	$ -
		Community Development Projects & Equipment	$ -	$ -	$ -	$ -	$ -	$ -	$ -
								Check Figure	$ -
		CENTRAL MAINTENANCE DEPARTMENT (CMD)							
1	26XXCMD001	**Central Maintenance Misc. Capital Equipment** - This funding source allows the Central Maintenance Division to purchase small capital equipment items greater than $2,500.	$ 42,000	$ 42,000	$ 42,000	$ 42,000	$ 42,000	$ 44,000	$ 254,000
2	2026CMD003	**Salt Storage** - This project will replace the existing roof on the salt dome located near Plum Creek Park. The roof was installed in 1993. Several repairs have been made to date and it is need of replacement.	175,000	-	-	-	-	-	175,000
3	2026CMD007 2029CMD003	**Leaf truck** - Leaf vacuum truck. Automated system for leaf collection program.	-	-	325,000	315,000	-	-	640,000
4	2027CMD004 2028CMD005 2031CMD007	**One Ton Dump Truck** - Versatile truck that is used in many different ways. Assists in the larger trucks in snowplowing, hauling smaller material loads, and providing a truck that can fit in smaller areas. As these trucks age they get removed from snowplow duty and are used for brush collection and hauling material and for filling pot holes.	-	149,600	154,000	-	-	162,600	457,600
5	26XXCMD006	**Lead Service Line Replacements** - This project consists of replacing lead service connections that are found typically in preparation for a capital improvement project.	75,000	75,000	75,000	75,000	75,000	75,000	450,000
6	2021CMD009	**Paver/Pavement Repair Truck** - This project includes the purchase of pavement repair equipment necessary for Central Maintenance to maintain the asphalt based streets in the City.	-	-	300,000	-	-	-	300,000
7	2022CMD008	**Storage Facility** - This project includes the replacement of a non-heated, wood frame storage building at the Central Maintenance Yard off of Cherry Street. The facilities walls are displaying rot near the foundations and a long term solution is needed.	-	-	100,000	-	-	-	100,000
8	2026CMD002 2026CMD007 2029CMD009 2031CMD005	**Snow Plow** - Truck set up for street snowplowing and hauling various other materials. These trucks do more than just snowplow as they are used all year. Plow trucks are programmed to be purchased every other year, which would require us to maintain each truck in usage for 16 years.	395,000	-	350,000	380,000	-	390,000	1,515,000
9	2023CMD005	**Water Repair Van** - This vehicle will replace the existing secondary repair van that is used when two water crews are necessary. The water vans are rotated such that the newer vehicle is used first, thereby extending the life of the older water van.	-	-	200,000	-	-	-	200,000
10	2026CMD008	**Water Meter Van** - This vehicle will replace the existing truck used to obtain water meter reads. The new vehicle will have storage for tools to repair water meters.	-	-	135,000	-	-	-	135,000
11	2025CMD009 2026CMD009 2027CMD009 2028CMD009 2029CMD004 2030CMD004	**Water Service Line Identification** - This annual project consists of field investigation to determine the material makeup of water service connections.	100,000	65,000	65,000	65,000	65,000	-	360,000

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2026 - 2031 Project Descriptions

Item #	Project #	Description	2026	2027	2028	2029	2030	2031	6-Year Total 2026 - 2031
		CAPITAL PROJECTS							
12	2025CMD003	Vehicle Storage Fire Suppression System	45,620	-	-	-	-	-	45,620
13	2026CMD004	**Central Maintenance Managers Pickup Trucks (2) -** These trucks will be 13 and 15 years old at the time of replacement and will need to be rotated out of daily use. The trucks will be reused somewhere else in the City's fleet.	-	42,500	42,500	-	-	-	85,000
14	2026CMD015 2027CMD002 2028CMD011 2029CMD015 2030CMD015 2031CMD002	**Lake Street Joint Repair -** This project includes the repair of some of the concrete joints along Lake Street.	75,000	75,000	75,000	75,000	75,000	75,000	450,000
15	2026CMD013	**SR 59/Erie Street Crosswalk Repair -** This project includes the repair of the brick crosswalks the the intersection of SR 59 and Erie Street.	75,000	-	-	-	-	-	75,000
16	2026CMD014	**Downtown Irrigation -** This project includes installation of irrigation measures downtown to reduce the manpower required to maintain the flowers and plantings, including adopt-a-spots and hanging baskets.	50,000	-	-	-	-	-	50,000
17	2026CMD015	**Haymaker Parkway Landscape Renovation -** This project includes improvements to the landscaping along Haymaker Parkway.	17,150	-	-	-	-	-	17,150
18	2026CMD010	**Sanitary Manhole Improvements -** This project includes improving access to the sanitary sewer system in locations throughout the City.	75,000	-	-	-	-	-	75,000
19	2026CMD011	**Asphalt Mill -** This new equipment is required for more efficient road repairs.	40,000	-	-	-	-	-	40,000
20	2026CMD012	**Survey/Study CM Building -** This planning work will begin to evaluate the needs and location to better store central maintenance's vehicles and equipment that is currently stored in multiple locations.	30,000	-	-	-	-	-	30,000
21	2026CMD013	**One Ton "V" Box -** Dump truck with a 1 ton suspension including a snowplow and V box salt spreader that can be removed from the bed.	30,000	-	-	-	-	-	30,000
22	2026CMD016	**Asphalt Hot Box Trailer -** The hot box trailer is used year round to deliver hot asphalt to potholes for repairs. The existing trailer has been recently repaired several times and will need to be replaced.	55,000	-	-	-	-	-	55,000
23	2026CMD017	**ODOT "I" Inlet Repairs -** This project includes the repair/replacement of storm drain inlets that are typically locate along the State Routes.	50,000	-	-	-	-	-	50,000
24	2026CMD018	**Geographic Information System/Asset Management -** This is an enhanced GIS and work order program that is another piece of Tyler Technology that has the capability of enhancing many if not all the City departments as we develop the GIS and utilize the work order program.	100,000	-	-	-	-	-	100,000
25	2027CMD003	**Concrete Trailer -** This purchase and custom build will replace the existing trailer that transports concrete and brick mortar mixing equipment. (Removed)	-	-	-	-	-	-	-
26	2027CMD005	**Paint Machine -** This machine will replace the existing machine that paints short line markings on pavements. (Removed)	-	-	-	-	-	-	-
27	2027CMD007	**Tracing Machine -** The machine replaces an existing device that helps locate underground utilities.	-	25,000	-	-	-	-	25,000
28	2027CMD008	**Small Tractor -** This purchase replaces one of two existing smaller industrial mower/tractors to maintain our properties.	-	-	75,000	-	-	-	75,000
29	2027CMD015	**Valve Turner -** This purchase will replace our existing automated water valve turner for use on our public watermains.	-	10,000	-	-	-	-	10,000
30	2027CMD014	**Portable Shoring Trailer -** This purchase will replace the existing trailer and provide another shoring device to provide for a safe work environment when our crews are working in trenches.	-	-	30,000	-	-	-	30,000
31	2026CMD003	**Excavator -** Performs excavations necessary for repairs and replacements on road, water, sewer and storm infrastructure.	85,000	-	-	-	-	-	85,000
32	2027CMD016	Water Tank/Truck - This is for the purchase of a 2,200 gallon tank that can be fit in the bed of a truck for water the flowers downtown.	-	60,000	-	-	-	-	60,000
33	2027CMD017 2028CMD013 2029CMD002 2030CMD002 2031CMD038	Water Meter Replacement and Inspection - This work includes testing and replacing water meters that are no longer operable.	-	25,000	25,000	25,000	25,000	25,000	125,000
34	2027CMD018 2028CMD014 2029CMD005 2030CMD005 2031CMD009	System Leak Survey - This work includes searching for potential underground leaks within our water distribution system.	-	25,000	25,000	25,000	25,000	25,000	125,000
35	2027CMD019 2031CMD010	Water Hydrant Replacement - This work includes replacing existing hydrants that are no longer operable.	-	25,000	-	-	-	10,000	35,000
36	2027CMD020	Water Meter Radio Replacements - This work includes replacement of inoperable radios associated with our water meters to allow for remote reads.	-	50,000	-	-	-	-	50,000
37	2027CMD021	Material Transfer/Storage Facility Study - This project includes studying the feasibility of constructing a facility to transfer, store and dry hydroducts from our treatment facilities and maintenance division prior to disposal.	-	75,000	-	-	-	-	75,000
38	2028CMD004	**Pickup Truck -** They are used daily for transporting staff, equipment and material and receive additional hours running to keep the safety lights working when the crews are out working in the street.	-	-	50,000	50,000	-	-	100,000
39	2028CMD008	**Hydro Excavation Truck -** Hydro vacuum truck for utility excavation. (Removed)	-	-	-	-	-	-	-
40	2028CMD010	**Sign Truck -** Mobile sign shop for installation and repairs.	-	-	150,000	-	-	-	150,000
41	2029CMD012 2029CMD008 2031CMD003	Storm Sewer/Basin Repair - This project includes repair/replacement of failed storm catch basins and sewers.	-	-	50,000	50,000	-	50,000	150,000
42	2029CMD005	**Front End Loader -** This purchase will replace the existing front end loader.	-	-	264,000	-	-	-	264,000
43	2029CMD009	**Street Sweeper -** The purchase of a new Street Sweeper to replace the current equipment due to age. The City's Street Sweeper is used to clean weekly throughout the City and the cleaning operation supports the City's Ohio EPA Storm Water Permit water quality program.	-	350,000	-	-	-	-	350,000
44	2030CMD007	**CM & VM Building @ Pfaff Street -** This project will centralize central and vehicle maintenance's facilities, vehicles and equipment that is currently stored in multiple locations.	-	-	-	-	1,500,000	-	1,500,000
45	2031CMD004	**Sewer Jet -** This purchase would replace one of two sewer jet vehicles that are multidisciplinary tools that are used for numerous tasks performed by Central Maintenance.	-	-	-	-	-	600,000	600,000
		Central Maintenance Equipment	$ 1,714,770	$ 1,085,300	$ 2,532,500	$ 1,102,900	$ 1,807,000	$ 1,456,800	$ 9,698,370
								Check Figure	$ 9,698,370
		DEBT SERVICE							
1	DS-13-01	**Issue II Loan - Downtown Erie-Depeyster**	$ 9,878	$ -	$ -	$ -	$ -	$ -	$ 9,878
2	DS-18-01	**Issue II Loan - Rockwell-Wittler-Woodard Streets**	4,420	4,425	4,420	-	-	-	13,265
3	DS-19-01	**Issue II Loan - S Chestnut-Middlebury Road**	12,307	12,310	12,310	12,310	-	-	49,237
4	DS-19-02	**Issue II Loan - E Summit St Improvement**	25,000	25,000	25,000	25,000	12,500	-	112,500
5	DS-21-02	**Issue II Loan - St Route 43 Traffic Improvement**	790	790	790	790	790	790	4,740
6	DS-21-01	**City Hall Bond Issue**	456,920	457,000	459,000	461,000	461,000	461,000	2,755,920
7	DS-24-01	**Issue II Loan - Middlebury Rd Resurfacing**	10,870	10,870	10,870	10,870	10,870	10,870	65,220
		Debt Service	$ 520,185	$ 510,395	$ 512,390	$ 509,970	$ 485,160	$ 472,660	$ 3,010,760
								Check Figure	$ 3,010,760
		ENGINEERING DIVISION							
			$ -	$ -	$ -	$ -	$ -	$ -	$ -
			-	-	-	-	-	-	$ -
		Engineering Division	$ -	$ -	$ -	$ -	$ -	$ -	$ -
								Check Figure	$ -

2026 CAP PLAN UPDATE
2026 - 2031 Project Descriptions

Item #	Project #	Description	2026	2027	2028	2029	2030	2031	6-Year Total 2026 - 2031
		CAPITAL PROJECTS							
		FIRE DEPARTMENT EQUIPMENT							
1	2025KFD005	**Replace Garage Doors** - The planned replacement of 12 overhead glass garage doors at KFD St. 1 (6 in 2026 and 6 in 2027). KFD St. 2 will receive 3 in 2024. They will replace 22 year old doors with new, energy efficient ones.	$ -	$ -	$ -	$ -	$ 300,000	$ 300,000	$ 600,000
2	2025KFD008	**Public Training Facility Study** - Provide a training facility that could be utilized to provide training that is not currently being performed.	50,000	-	-	-	-	-	50,000
3	2027KFD004	**Fire Engine Replacement** - The replacement of an existing engine that was purchased in 2004.	-	-	-	-	1,000,000	-	1,000,000
4	2021KFD003	**Tower 1819 Replacement** - This vehicle is a 1994 Pierce Ladder Tower. Will seek partial funding from KSU. Defer project from 2021 to 2026.	2,250,000	-	-	-	-	-	2,250,000
5	2025KFD006	**Replace or Refurbish Lifeline Med Unit** - Replace or refurbish 10+ year old Med Units.	350,000	-	-	-	-	-	350,000
6	20XXKFD001	**Fire Department Miscellaneous Equipment** - Funds are used each year to provide for smaller capital needs of the Kent Fire Department as they arise. Equip for new ladder tower in 2026 as well.	20,000	50,000	50,000	50,000	50,000	50,000	270,000
7	20XXKFD002	**Fire Vehicle Replacement Fund** - This is an annual dedicated addition to this fund and is based on the current best available estimates of time and projected replacement costs. These annual additions to the reserve fund for major fire vehicle replacements are intended to be a conservative estimate based on average optimal life of the current equipment.	632,950	550,000	550,000	550,000	450,000	450,000	3,182,950
8	2027KFD006 2028KFD006 2029KFD003 2030KFD006	**Turn Out Gear Replacement** - Replacement of worn, damaged, or outdated (NFPA) sets of firefighting gear up to 5 sets based on cost.	-	20,000	20,000	20,000	20,000	-	80,000
9	2026KFD004 2027KFD005 2028KFD007 2029KFD004	**Light Vehicle Replacement** - Replacement of aging primary fire prevention Ford Explorers.	-	-	-	-	-	-	-
10	2027KFD007	**Med Unit Replacement** - Replace Ford F550 2017 Squad to maintain quality in service ambulances.	-	350,000	-	135,000	135,000	-	620,000
11	2027KFD008	**Station 1 Kitchen Cabinets** - This includes the replacement of the kitchen cabinets installed in 2002. The existing wood cabinets would be replaced with new wood cabinets, while utilizing the existing stainless countertops in place.	-	-	35,000	-	-	-	350,000 35,000
12	2028KFD004	**Swift Water Rescue Gear** - Replacement and upgrade of Swiftwater suits, dry suits, ice rescue suits, And other water related gear based on needs for the Water Rescue Team.	-	-	20,000	-	-	-	20,000
13	2028KFD005	**Training Facility** - Initial funds to begin utilizing the city owned training site to build out a facility for firefighting, rescue, and specialized training used by Firefighters to enhance their skills for preparedness.	-	-	75,000	-	-	-	75,000
14	2029KFD005	**Heart Monitor Replacements** - This purchase will replace or upgrade with the latest technology all 5 of the current Lifepack 15's.	-	-	-	300,000	-	-	300,000
15	2030KFD007	**Thermal Imaging Cameras** - This purchase would upgrade the current thermal imaging cameras that are used on the fire trucks. As the technology improves, upgrades are routinely necessary for enhancing	-	-	-	-	40,000	-	40,000
16	2031KFD003	**Front Apron Replace/Repair KFD Main Fire Station**	-	-	-	-	-	150,000	150,000
		Fire Department	$ 3,302,950	$ 970,000	$ 885,000	$ 1,055,000	$ 1,860,000	$ 950,000	$ 9,022,950
								Check Figure	$ 9,022,950
		HEALTH DEPARTMENT							
		Health Department	$ -	$ -	$ -	$ -	$ -	$ -	$ -
			$ -	$ -	$ -	$ -	$ -	$ -	$ -
								Check Figure	$ -
		POLICE DEPARTMENT EQUIPMENT							
1	2027KPD005	**Cruiser Replacements (10)** - This project includes replacing approximately 10 standard office vehicles that were originally purchased in 2023. This includes equipping and marking of cruisers.	$ -	$ -	$ 715,000	$ -	$ -	$ -	$ 715,000
2	2028KPD002	**Parking System Tablets** - The City is in the process of determining the best available replacement Parking Ticket System for the dollar investment it can afford. In the meanwhile two tablets need to be used that will interface with the existing solution and which will hopefully be compatible with any new system selected.	-	-	10,000	-	-	-	10,000
3	2026KPD007 2029KPD002 2031KPD007	**Unmarked Bureau Cars** - These will be replaced on a rotating basis as needed.	30,000	-	-	70,000	-	35,000	135,000
4	2026KPD002	**Mobile Data Terminals (13)** - This request is intended to provide for the replacement of 13 computers which were most-recently deployed in April 2015. The typical life span is 5 years. It is requested that they be budgeted for 2020 or 2021 at the latest. That amount should cover incidental items and/or the chance that the technology becomes pricier by then. Actual amount spent in 2015 was $80k.	-	15,000	-	-	-	-	15,000
5	2025KPD004 2028KPD003	**Acquisition and Training of K-9 Team** - After the retirement of K9 Janik.	15,000	-	18,000	-	-	-	33,000
6	2027KPD008	**Body Cameras** - Body cameras have become an industry standard in policing. Police department employees, council members, and other city administrators have heard from community members who expect our officers to have body cameras. This money will allow for the purchase of cameras and a storage environment for video footage.	-	300,000	-	-	-	-	300,000
7	2027KPD002	**Recorder** - The existing recorder required replacement as it no longer was being supported by the supplier. Moved to fund 303.	-	-	-	-	-	-	-
8	2023KPD003	**Gym Equipment** - Replacement of police building gym equipment as needed.	10,000	-	-	-	-	-	10,000
9	2026KPD005	**Helmets** - The current ballistic helmets expire and will be replaced.	36,000	-	-	-	-	-	36,000
10	20XXKPD001	**Police Department Miscellaneous Equipment** - Funds are used each year to provide for smaller capital needs of the Kent Police Department as they arise.	20,000	50,000	50,000	50,000	50,000	50,000	270,000
11	2025KPD003	**Replace 2008 F350 Prisoner Transport** - by 2025, this will be 17 years old and significantly past it's life expectancy.	65,000	-	-	-	-	-	65,000
12	2025KPD007	**Ballistic Vests** - Police ballistic vests expire every five years and per contract, we are required to replace ballistic vests upon their expiration.	30,000	-	-	-	-	-	30,000
13	2029KPD003	**Firearms**	-	-	-	30,000	-	-	30,000
14	2029KPD004	**Emergency Siren**	-	-	-	60,000	-	-	60,000
15	2029KPD005	**Radar Units** - This project includes the replacement of existing radar units.	-	-	-	20,000	-	-	20,000
16	2030KPD002	**Compliance Truck Replacement** - This project includes the replacement of the existing compliance truck.	-	-	-	-	60,000	-	60,000
		Police Department	$ 206,000	$ 365,000	$ 793,000	$ 230,000	$ 110,000	$ 85,000	$ 1,789,000
								Check Figure	$ 1,789,000
		SERVICE DEPARTMENT, FACILITIES, CAPITAL MAINTENANCE and CAPITAL PROJECTS							
1	20XXKSD003	**Misc. Roadway Lighting Equipment** - This project is required to replace City owned light poles that are damaged by motor vehicle accidents. The funds are typically reimbursed through insurance claims.	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 60,000
2	2021KSD002	**Standing Rock Cemetery - Wall Replacement** - This project will replace the retaining wall along SR 43 at Standing Rock Cemetery.	-	-	-	170,000	-	-	170,000
3	2022KSD001	**Service Administrative Building Remodeling** - This funding will be used to clean up and reorganize the vacated space by the Finance Department, as well as clean and prepare the storage cages vacated by the finance, law, HR, and Council archives. This will allow for painting, and maintenance of the SAC building.	50,000	-	-	200,000	-	-	250,000
4	20XXKSD004	**Geographic Information Systems** - This project includes the surveying, locating, and importing of utility data into a new Geographic Information System (GIS).	-	150,000	100,000	50,000	30,000	30,000	363,000
		Service Department, Facilities, Capital Maintenance and Capital Projects	$ 60,000	$ 160,000	$ 110,000	$ 430,000	$ 40,000	$ 40,000	$ 840,000
								Check Figure	$ 840,000
		SAFETY & SERVICE, COMMUNICATIONS and IT							
1	2027KSS003	**Network Infrastructure Replacement** - Plan for replacement between years 5-8 of ownership. All replaced Q4 2017.	$ 600,000	$ -	$ -	$ -	$ -	$ -	$ 600,000
2	2026KSS004	**Server/Communications Battery Replacement** - Replacement of APC Symmetra batteries for Server Room/Communications Center.	25,000	-	-	-	-	-	25,000
3	2026KSS002	**User Workstation Replacement** - Replacement of End User Workstations.	-	339,500	-	-	-	-	339,500
		Safety & Service, Communications and IT	$ 625,000	$ 339,500	$ -	$ -	$ -	$ -	$ 964,500
								Check Figure	$ 964,500
		VEHICLE MAINTENANCE							
1	20XXKVM001	**VM Miscellaneous Equipment** - Funds are used each year to provide for unplanned smaller capital needs for vehicle maintenance that are required during a normal year.	$ 32,000	$ 30,000	$ 32,000	$ 82,000	$ 32,000	$ 32,000	$ 190,000
2	2026KVM002	**Truck Lifts** - This purchase includes buying portable lifts to allow for vehicle maintenance staff to work on most city vehicles.	-	-	-	50,000	-	-	50,000
		Vehicle Maintenance	$ 32,000	$ 30,000	$ 32,000	$ 82,000	$ 32,000	$ 32,000	$ 240,000
								Check Figure	$ 240,000

2026 CAP PLAN UPDATE
2026 - 2031 Project Descriptions

Item #	Project #	Description	2026	2027	2028	2029	2030	2031	6-Year Total 2026 - 2031
		CAPITAL PROJECTS							
		WATER RECLAMATION FACILITY							
1	2011WRF010	**Digester Heat Exchangers** - The two existing heat exchangers are circa 1965 and in need of replacement.	$ 25,700	$ -	$ -	$ -	$ -	$ -	$ 25,700
2	2014WRF004	**Motor Control Center Replacement Project** - Several motor control centers (MCC's) are old (circa 1950 - 1964) and need to be replaced. This project includes replacing the remaining original motor controls centers in the facility.	-	100,000	750,000	-	-	-	850,000
3	20KKWRF001	**WRF Misc. Plant Equipment** - Funds are used each year to provide for smaller identified capital needs at the Water Reclamation Facility.	100,000	100,000	100,000	100,000	100,000	100,000	600,000
4	2021WRF007	**Influent Headworks Building** - This is a project to replace the headworks into the water reclamation facility.	9,956,254	100,000	-	-	-	-	10,056,254
5	2022WRF004	**Aeration Basin Rehabilitation** - This project includes rehabilitating the six aeration basins in the plant. It includes replacing the PVC piping and diffusers and replacing safety handrails where necessary. This work also includes replacing the flow control gates within the facility.	-	-	65,000	600,000	-	-	665,000
6	2024WRF006	**Lab Vehicle** - This is to replace the 2010 Ford Transit Connect van currently used by WRF laboratory personnel for sample collection both in the facility, and at remote sites. At the time of replacement this vehicle will be at the end of its useful life.	55,000	-	-	-	-	-	55,000
7	2025WRF004	**Safety Equipment** - Personnel and plant equipment as needed to provide safety for our personnel. example would be fall equipment.	5,000	-	-	-	-	-	5,000
8	2025WRF002	**Sandblasting and Painting** - Sand blasting and painting concrete and other items throughout the plant in order to protect and provide long time protection to the outside equipment.	15,000	-	-	-	-	-	15,000
9	2025WRF003	**Electrical Replacement** - Request for this is due to increasing need to replace switches, fixtures, heaters and other components when found in need of replacement.	10,000	-	-	-	-	-	10,000
10	2025WRF006	**Press Rehabilitation** - This project includes the rehabilitation of the press that dewaters the sludge to remove biosolids from the water reclamation facility.	42,000	-	-	-	-	-	42,000
11	2025WRF007	**Single Wash Dishwasher** - This is a dishwasher in the lab that is required to wash all lab glass ware to a sanitized state as per the EPA methods.	10,000	-	-	-	-	-	10,000
12	2025WRF008	**VFD's for RAS and WAS Pumps** - Variable Frequency Drive motor replacement for several aging pumps.	30,000	-	-	-	-	-	30,000
13	2025WRF011	**Overhauling Turbo Blower** - This project includes the rehabilitation of the turbo blower at the water reclamation facility.	40,000	-	-	-	-	-	40,000
14	2026WRF013	**WRF - Generator** - This project is required to maintain power long term at the Water Reclamation Facility during an electrical outage.	200,000	-	-	-	-	-	200,000
15	2026WRF004	**Flygt Pump** - This is a replacement pump for the College Tower Lift Station.	125,000	-	-	-	-	-	125,000
16	2027WRF004 2029WRF005	**WRF Car** - Replacement vehicle for the water reclamation facility staff and management.	-	110,000	-	60,000	-	-	170,000
17	2027WRF008 2026WRF008	**SCADA Upgrades** - This is the upgrade the Supervisor control and data acquisition equipment with new software, screens monitors and equipment to provide data of everyday functions in the plant at the lift stations and throughout the system.	-	1,133,000	1,950,000	-	-	-	3,083,000
18	2027WRF003	**D.O. Probes for Aeration Tanks** - These probs monitors dissolved oxygen which controls the blowers and control valves.	-	14,300	-	-	-	-	14,300
19	2027WRF005	WRF Polymer Systems - This is a project to replace one of two processes that creates polymers used to coagulate sludge and help remove sludge from the wastewater treatment process.	-	250,000	-	-	-	-	250,000
20	2027WRF006	WRF SCADA Loop - This project includes the installation of an underground conduit to create a loop from the Digester Building to the administration building for the functioning of the SCADA Control system. This loop reduces the risk of failure by providing a secondary connection to maintain communications in the entire WRF.	-	50,000	-	-	-	-	50,000
21	2028WRF002	WRF Belt Filter Presses - This project includes the rehabilitation/replacement of the treatment process that dewaters the waste sludge before disposal.	-	-	1,100,000	-	-	-	1,100,000
22	2029WRF003	**Resurface Parking Lot** - Resurfacing the existing asphalt pavement at the Water Reclamation Facility.	-	-	-	350,000	-	-	350,000
23	2029WRF004	**WRF O&M Manual** - This project will assemble, update and put into one document the operations and maintenance manuals for the Water Reclamation Facility (WRF). This project is needed, in part, to incorporate the recent improvements at the WRF.	-	-	-	200,000	-	-	200,000
		Water Reclamation Facility Capital Expenses	$ 10,616,954	$ 1,857,300	$ 3,965,000	$ 1,310,000	$ 100,000	$ 100,000 Check Figure	$ 17,849,254 $ 17,849,254
		WATER TREATMENT PLANT							
1	2011WTP004	**Wellfield Development** - This project includes the eventual replacement of the existing wellfield. The current phase of the project includes investigating potential well field options and testing for long term use as a City water source.	$ 245,424	$ -	$ 2,175,000	$ -	$ -	$ -	$ 2,420,424
2	20KKWTP001	**WTP, Misc. Plant Equipment** - Funds are used each year to provide funding for smaller identified Capital needs at the Water Treatment Plant.	75,000	75,000	75,000	75,000	75,000	80,000	455,000
3	20KKWTP007	**Wellfield Maintenance Agreement** - This project includes annual inspection, maintenance and testing of the City's wells and well field.	130,000	100,000	100,000	100,000	100,000	105,000	635,000
4	2025WTP003	**WTP Chlorine Storage Upgrades** - During recent visits with the Ohio EPA, we were told that by not covering our CO2 building we could be held to additional testing requirements under the surface water rules. We are investigating options to meet the Ohio EPA Requirements.	50,000	150,000	-	2,090,000	-	-	2,290,000
5	2022WTP004	**Mogadore Tank Painting and Rehabilitation** - This project includes improvements to the water tank located on Mogadore Road. The tank requires painting and retrofitting to improve water quality as the tank has excess capacity and turnoff rates should be improved.	-	-	-	290,000	2,000,000	-	2,290,000
6	2026WTP003	**Tank Cleaning and Inspection** - Routine cleaning and inspection of some of the water tanks in the distribution system.	-	50,000	-	-	-	-	50,000
7	2027WTP005	**Lime Soda Storage System** - This project would include the rehabilitation of the bulk storage and feed system for the lime soda treatment process. Removed	-	-	-	-	-	-	-
8	2027WTP008	**Replace 1-ton Dump Truck** - The 1-ton dump truck has passed its life expectancy and is due to be replaced.	-	-	-	125,000	-	-	125,000
9	2025WTP010	**Replace Interior Plumbing at WTP** - This project includes the replacement of the original galvanized potable water lines in the WTP. The lines have corroded to the point of leaking and having failures.	-	-	-	-	-	100,000	100,000
10	2026WTP002	**Replace F-250 Pickup** - The current F-250 pickup, purchased in 2014, will be replaced with a similar model. Removed	-	-	-	-	-	-	-
11	2024WTP006	**Surge Protection Improvements** - The distribution system needs placement of strategic surge protection devices to prevent water hammer that causes water breaks to occur.	78,331	-	-	-	-	-	78,331
12	2026WTP005	**Pump Room Upgrades** - The Pump room needs new valving to isolate the distribution system from the Water Plant, these valves open and close every day, the current valving is nearly 30 years old.	-	-	75,000	-	-	-	75,000
13	2027WTP003	**Wellfield Generator** - The wellfield needs a standby generator that will automatically detect a power outage and enable the wellfield to continue to be in operation during the power outage. This also will free up a portable generator for the booster stations or the Water Plant.	-	170,000	-	-	-	-	170,000
14	2024WTP003	**500k/400k Water Tanks Rehabilitation** - The 400,000 gallon low service water tank and 500,000 gallon high service water tank require structural repairs required by the Ohio EPA. The interior and exterior paint is past its lifespan and both require painting. Both of these water tanks exterior were painted in 1999, the exterior was painted in 1999.	25,000	-	-	-	-	-	25,000
15	2025WTP009	**Risk and Resilience Assessment** - The Ohio EPA is requiring our most recent Risk and Resilience Assessment to be updated.	6,795	-	-	-	-	-	6,795
16	2025WTP002	**Lime Slaker including Installation** - The second of two lime slakers needs replaced as it has exceeded its useful life and requires significant maintenance for its operations.	-	-	-	-	-	200,000	200,000
17	2026WTP008 2031WTP006	**Recharge Basin Gravel Replacement** - The existing gravel in the recharge basin has reduced efficiency due to sediment reducing the infiltration of the basin. Therefore, the existing gravel and sediment needs removed and new gravel installed.	100,000	-	-	-	-	50,000	150,000
18	2027WTP009	**Lime Truck Replacement** - This purchase is required to replace the existing truck that is used to remove lime which is a byproduct of the water treatment process. The existing truck is no longer in service. Central Maintenance and the water plant have been sharing a vehicle until a replacement vehicle can be purchased.	-	-	300,000	-	-	-	300,000
19	2028WTP004	**Flocculator Rehabilitation** - The flocculators are original to the Water Plant, the mixers are showing signs of wear and need to be completely replaced.	-	-	-	-	150,000	-	150,000
20	2027WTP006	**Lab Vehicle** - The lab vehicle was purchased in 2016 and is showing its age, the need to replace it with a new vehicle to collect water samples is needed.	-	-	45,000	-	-	-	45,000
21	2028WTP002	**Air Relief Assembly Rehabilitation, Summit Steet Pump Station** - This project includes the rehabilitation of the air relief valves on Summit Street. The current valves are located in an underground vault along Summit Street and are in need of repair. (Removed)	-	-	-	-	-	-	-
22	2030WTP002	**Vehicle Replacement** - Lab vehicle used to collect samples, in need of replacement due to age. (Removed)	-	-	-	-	-	-	-
23	2030WTP003	**Water Storage Tank Cleaning and Inspection** - This project includes the OEPA requirement for cleaning and inspecting our 6 water storage towers. (Removed)	-	-	-	-	-	-	-
24	2030WTP004	**Soda Ash Machine Replacement** - This includes the replacement of the existing soda ash feeds due to age.	-	-	50,000	-	-	-	50,000
		Water Treatment Plant Capital Expenses	$ 710,550	$ 545,000	$ 2,820,000	$ 2,500,000	$ 2,325,000	$ 535,000 Check Figure	$ 9,435,550 $ 9,435,550

2026 CAP PLAN UPDATE
2026 - 2031 Project Descriptions

Item #	Project #	Description CAPITAL PROJECTS	2026	2027	2028	2029	2030	2031	5-Year Total 2026 - 2031
		Totals by Department/Division Project Description Page							
		Capital Projects	$ 29,503,416	$ 9,485,000	$ 12,370,000	$ 19,187,000	$ 3,560,000	$ 5,510,000	$ 79,615,416
		Parks & Recreation	10,000	204,000	960,000	1,444,000	1,664,000	878,000	5,160,000
		Budget & Finance IT	-	-	-	-	-	-	-
		Community Development	-	-	-	-	-	-	-
		Central Maintenance	1,714,770	1,085,300	2,532,500	1,102,000	1,897,000	1,456,800	9,698,370
		Debt Service	520,185	510,395	512,390	509,970	485,160	472,660	3,010,760
		Engineering Division	-	-	-	-	-	-	-
		Fire Department	3,302,950	970,000	885,000	1,055,000	1,860,000	950,000	9,022,950
		Health Department	-	-	-	-	-	-	-
		Police Department	206,000	365,000	793,000	230,000	110,000	85,000	1,789,000
		Service Department	60,000	160,000	110,000	430,000	40,000	40,000	840,000
		Safety & Service	625,000	339,500	-	-	-	-	964,500
		Vehicle Maintenance	32,000	30,000	32,000	82,000	32,000	32,000	240,000
		Water Reclamation Facility	10,616,954	1,857,300	3,965,000	1,310,000	100,000	100,000	17,949,254
		Water Treatment Plant	710,550	545,000	2,820,000	2,500,000	2,325,000	535,000	9,435,550
		Totals by Department/Division Project Description Page:	$ 47,301,825	$ 15,551,495	$ 24,979,890	$ 27,849,970	$ 11,983,160	$ 10,059,460	$ 137,725,800
			$ -	$ -	$ -	$ -	$ -	$ -	$ 137,725,800
									Check Figure
		Check Sum This Page to Individual Yearly CIP Reports (Note should equal ZERO)							
		Engineering Capital Projects	$ 29,503,416	$ 9,485,000	$ 12,370,000	$ 19,187,000	$ 3,560,000	$ 5,510,000	$ 79,615,416
		Parks & Recreation	10,000	204,000	960,000	1,444,000	1,664,000	878,000	5,160,000
		Budget & Finance IT	-	-	-	-	-	-	-
		Community Development	-	-	-	-	-	-	-
		Central Maintenance	1,714,770	1,085,300	2,532,500	1,102,000	1,897,000	1,456,800	9,698,370
		Debt Service	520,185	510,395	512,390	509,970	485,160	472,660	3,010,760
		Engineering Division	-	-	-	-	-	-	-
		Fire Department	3,302,950	970,000	885,000	1,055,000	1,860,000	950,000	9,022,950
		Health Department	-	-	-	-	-	-	-
		Police Department	206,000	365,000	793,000	230,000	110,000	85,000	1,789,000
		Service Department	60,000	160,000	110,000	430,000	40,000	40,000	840,000
		Safety & Service	625,000	339,500	-	-	-	-	964,500
		Vehicle Maintenance	32,000	30,000	32,000	82,000	32,000	32,000	240,000
		Water Reclamation Facility	10,616,954	1,857,300	3,965,000	1,310,000	100,000	100,000	17,949,254
		Water Treatment Plant	710,550	545,000	2,820,000	2,500,000	2,325,000	535,000	9,435,550
		Total:	$ 47,301,825	$ 15,551,495	$ 24,979,890	$ 27,849,970	$ 11,983,160	$ 10,059,460	$ 137,725,800
							Check Figure		$ 137,725,800
			2026	2027	2028	2029	2030	2031	5-Year
		Capital Expenses Fire/EMS	$ 3,327,950	$ 970,000	$ 885,000	$ 1,055,000	$ 1,860,000	$ 950,000	$ 9,047,950
		Capital Expenses Capital Project	27,175,466	10,065,300	13,739,000	4,121,500	3,291,000	3,195,300	61,587,566
		Capital Expenses Debt Service	520,185	510,395	512,390	509,970	485,160	472,660	3,010,760
		Total Capital Expenses Fire/EMS, Capital Projects and Debt Service:	31,023,601	11,545,695	15,136,390	5,686,470	5,636,160	4,617,960	73,648,276
		Capital Expenses Parks & Recreation	-	91,000	932,000	1,444,000	1,664,000	878,000	5,009,000
		Capital Expenses Water	1,203,110	986,325	3,584,375	2,820,500	2,918,000	2,767,950	14,280,260
		Capital Expenses Sanitary	14,249,214	2,397,025	4,733,375	17,053,000	923,000	913,350	40,268,964
		Capital Expenses Storm	825,900	531,450	593,750	946,000	840,000	882,200	4,519,300
		Total Capital and Utility Funds from Yearly Sheets:	$ 47,301,825	$ 15,551,495	$ 24,979,890	$ 27,849,970	$ 11,983,160	$ 10,059,460	$ 137,725,800
		Line 369-382							
		Check Sum this page Total Expenses:	$ (47,301,825)	$ (15,551,495)	$ (24,979,890)	$ (27,849,970)	$ (11,983,160)	$ (10,059,460)	$ (137,725,800)
			2026	2027	2028	2029	2030	2031	5-Year
		Total Capital Expenses Fire/EMS, Capital Projects and Debt Service	$ 31,023,601	$ 11,545,695	$ 15,136,390	$ 5,686,470	$ 5,636,160	$ 4,617,960	$ 73,648,276
		Programmed Reimbursements Capital Project and Sale Notes/Bonds from yearly reports	22,322,775	6,572,500	5,982,000	235,000	1,000,000	-	36,112,275
		Net Capital Expenses Fire/EMS, Capital Projects and Debt Service:	$ 8,700,826	$ 4,973,195	$ 9,154,390	$ 5,451,470	$ 4,636,160	$ 4,617,960	$ 37,625,631
		Capital Expenses Parks & Recreation	$ -	$ 91,000	$ 932,000	$ 1,444,000	$ 1,664,000	$ 878,000	$ 5,009,000
		Programmed Reimbursements Parks & Recreation from yearly reports	-	-	-	-	-	-	-
		Net Expenses Parks & Recreation:	$ -	$ 91,000	$ 932,000	$ 1,444,000	$ 1,664,000	$ 878,000	$ 5,009,000
		Capital Expenses Water	$ 1,203,110	$ 986,325	$ 3,584,375	$ 2,820,500	$ 2,918,000	$ 2,767,950	$ 14,280,260
		Programmed Reimbursements Water from yearly reports	-	-	-	-	-	-	-
		Net Expenses Water:	$ 1,203,110	$ 986,325	$ 3,584,375	$ 2,820,500	$ 2,918,000	$ 2,767,950	$ 14,280,260
		Capital Expenses Sanitary	$ 14,249,214	$ 2,397,025	$ 4,733,375	$ 17,053,000	$ 923,000	$ 913,350	$ 40,268,964
		Programmed Reimbursements Sanitary from yearly reports	9,688,700	400,000	-	-	-	-	10,088,700
		Net Expenses Sanitary:	$ 4,560,514	$ 1,997,025	$ 4,733,375	$ 17,053,000	$ 923,000	$ 913,350	$ 30,180,264
		Capital Expenses Storm	$ 825,900	$ 531,450	$ 593,750	$ 946,000	$ 840,000	$ 882,200	$ 4,519,300
		Programmed Reimbursements Storm from yearly reports	-	-	-	-	-	-	-
		Net Expenses Storm:	$ 825,900	$ 531,450	$ 593,750	$ 946,000	$ 840,000	$ 882,200	$ 4,519,300
		Net Cost to City All Funds	$ 15,290,350	$ 8,578,995	$ 18,997,890	$ 27,614,970	$ 10,983,160	$ 10,059,460	$ 91,524,825
		Net Cost to City All Funds From Yearly Reports	$ 15,290,350	$ 8,578,995	$ 18,997,890	$ 27,614,970	$ 10,983,160	$ 10,059,460	91,524,825

City of Kent, Ohio 2026 Capital Plan - Analysis of Water Fund

Actual for Fiscal Years 2021 through 2025 and Budgeted for Fiscal Years 2026 through 2031

Water Fund - #201 Description	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Actual 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031
Beginning Balance	$ 1,844,855	$ 2,830,559	$ 2,890,580	$ 2,997,570	$ 3,642,169	$ 1,346,793	$ 1,554,367	$ 1,637,040	$ (914,408)	$ (2,753,193)	$ (4,738,864)
Operating Revenues											
Water Sales	3,747,969	4,056,339	4,592,308	4,777,778	4,801,211	5,041,272	5,116,891	5,193,644	5,271,549	5,350,622	5,430,881
Tap-in fees	90,491	11,683	16,894	86,765	25,659	20,000	20,000	20,000	20,000	20,000	20,000
Special Assessments	42,155	28,979	27,710	22,956	22,863	73,000	4,400	4,400	-	-	-
Cell Tower and other Rent	38,252	40,995	39,980	41,401	43,430	35,000	35,000	35,000	35,000	35,000	35,000
All Other Miscellaneous Revenue and Sale of Scrap	10,104	20,115	13,650	17,372	6,840	10,000	10,000	10,000	10,000	10,000	10,000
Interest Income	20	235	494	916	587	500	200	200	200	200	200
Total Operating Revenue	3,928,991	4,158,346	4,691,036	4,947,188	4,900,590	5,179,772	5,186,491	5,263,244	5,336,749	5,415,822	5,496,081
Operating Expenses											
Plant	1,591,228	1,587,050	1,737,365	2,066,464	2,026,675	2,087,475	2,150,100	2,214,602	2,281,041	2,349,472	2,419,956
Utility Distribution	795,000	839,629	895,464	936,372	1,077,578	1,109,905	1,143,203	1,177,499	1,212,824	1,249,208	1,286,684
Administrative Support	460,599	444,499	524,832	606,746	638,948	658,116	677,860	698,196	719,142	740,716	762,937
Contingency	-	-	5,888	-	-	50,000	50,000	50,000	50,000	50,000	50,000
Transfer to Fund #204 - Utility Billing	47,318	45,000	47,724	65,000	55,000	55,000	65,000	66,950	68,959	71,027	73,158
Repay Advance to F#116 - Income Tax	-	-	-	-	-	-	-	-	-	-	-
Total Operating Expense	2,894,145	2,916,178	3,211,273	3,674,582	3,798,201	3,960,497	4,086,162	4,207,247	4,331,964	4,460,423	4,592,736
Operating Revenue less Expense	1,034,846	1,242,168	1,479,763	1,272,606	1,102,389	1,219,275	1,100,329	1,055,997	1,004,784	955,399	903,345
Debt Service (OWDA Loans P & I)											
Franklin Hills Waterline (to 7/1/2027)	16,519	16,519	16,520	16,520	16,519	16,520	8,260	-	-	-	-
Kent Ravenna Interconnect (to 12/31/2023)	34,441	35,687	34,280	-	-	-	-	-	-	-	-
Issue II Loan - Erie & Depeyster Streets	4,497	3,404	4,815	2,426	2,408	1,805	-	-	-	-	-
Issue II - Majors/Stinaff (ends in 2035?)	-	-	-	7,369	14,737	14,738	14,738	14,738	14,738	14,738	14,738
Issue II - Water Tank Painting (ends in 2034?)	-	-	-	2,931	2,931	2,931	2,931	2,931	2,931	2,931	2,931
OPWC - Hudson (ends in 2030?)	5,400	5,400	5,401	5,401	5,401	5,401	5,401	5,401	5,401	5,401	
Total Debt Service	60,857	61,010	61,016	34,647	41,996	41,395	31,330	23,070	23,070	23,070	17,669
NET OPERATING - AFTER DEBT SERVICE	973,989	1,181,158	1,418,747	1,237,959	1,060,393	1,177,880	1,068,999	1,032,927	981,714	932,329	885,676
Other Funding Sources (Non-operating)											
Capital Grants/Other Intergovtl Revenue	189,456	187,627	321,501	15,000	-	23,750	-	-	-	-	-
OPWC/Other Loans	-	-	-	28,558	283,530	209,054	-	-	-	-	-
Recovery of Prior Year Encumbrances	-	-	-	-	-	-	-	-	-	-	-
From CAP Year Report(s) for 2026 - 2031	-	-	-	-	-	-	-	-	-	-	-
Total Other Funding Sources	189,456	187,627	321,501	43,558	283,530	232,804	-	-	-	-	-
Subtotal - Available for Capital	1,163,445	1,368,785	1,740,248	1,281,517	1,343,923	1,410,684	1,068,999	1,032,927	981,714	932,329	885,676
Capital Outlay											
Plant	140,972	664,551	715,026	401,937	1,159,483	-	-	-	-	-	-
Utility Distribution/Admin.	53,244	85,445	92,261	110,491	302,095	-	-	-	-	-	-
Capital Facilities/Infrastructure	433,918	148,454	822,455	221,385	45,910	-	-	-	-	-	-
From CAP Year Report(s) for 2026 - 2031	-	-	-			1,203,110	986,325	3,584,375	2,820,500	2,918,000	2,767,950
Total Capital Outlay	628,134	898,450	1,629,742	733,813	1,507,488	1,203,110	986,325	3,584,375	2,820,500	2,918,000	2,767,950
Recovery of Prior Year Encumbrances	-	-	-	-	-	-	-	-	-	-	-
Ending Cash Balance	3,182,706	3,653,041	3,763,547	4,311,251	4,147,686	1,554,367	1,637,040	(914,408)	(2,753,193)	(4,738,864)	(6,621,138)
Encumbrances	352,147	762,461	765,977	669,082	2,800,893	-	-	-	-	-	-
Ending Unencumbered Balance	$ 2,830,559	$ 2,890,580	$ 2,997,570	$ 3,642,169	$ 1,346,793	$ 1,554,367	$ 1,637,040	$ (914,408)	$ (2,753,193)	$ (4,738,864)	$ (6,621,138)
Fund Balance Policy Ratio (min. 25%) **(% of Annual Oper Exp. Plus Debt Service)**	95.79%	97.09%	91.60%	98.19%	35.07%	38.84%	39.76%	-21.62%	-63.22%	-105.70%	-143.61%

City of Kent, Ohio 2026 Capital Plan - Analysis of Sewer Fund

Actual for Fiscal Years 2021 through 2025 and Budgeted for Fiscal Years 2026 through 2031

Sewer Fund - #202	**Actual**	**Actual**	**Actual**	**Actual**	**Actual**	**Budget**	**Budget**	**Budget**	**Budget**	**Budget**	**Budget**
Description	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Beginning Balance	$ 1,562,148	$ 387,249	$ 474,185	$ 1,560,900	$ 1,661,542	$ 4,049,127	$ 2,175,661	$ 2,257,309	$ (414,859)	$ (16,082,446)	$ (15,641,232)
Operating Revenues											
Sewer fees	4,016,199	4,375,594	4,789,656	5,113,335	5,340,757	5,714,610	5,800,329	5,887,334	5,975,644	6,065,279	6,156,258
Tap-in fees	42,970	6,929	9,743	5,480	18,150	10,000	10,000	10,000	10,000	10,000	10,000
Assessments	29,228	13,941	14,663	8,421	7,619	77,494	5,300	5,300	5,300	5,300	5,300
Other - Plumbing and Waste Water Permits, Misc.	25,769	66,320	28,396	28,833	11,955	25,000	25,000	25,000	25,000	25,000	25,000
Interest	20	235	494	916	587	500	200	200	200	200	200
Total Operating Revenue	4,114,186	4,463,019	4,842,952	5,156,985	5,379,068	5,827,604	5,840,829	5,927,834	6,016,144	6,105,779	6,196,758
Operating Expenses											
Utility Distribution	360,883	383,850	407,917	431,280	479,267	493,645	508,454	523,708	539,419	555,602	572,270
Plant	1,795,661	1,781,138	1,891,516	2,087,133	2,214,668	2,281,108	2,349,541	2,420,028	2,492,628	2,567,407	2,644,429
Administrative Support	402,244	385,299	449,812	478,656	527,249	543,066	559,358	576,139	593,423	611,226	629,563
Contingency	-	-	-	-	-	50,000	50,000	50,000	50,000	50,000	50,000
Transfer to Fund #204 - Utility Billing	47,318	45,000	47,724	65,000	55,000	55,000	65,000	66,950	68,959	71,027	73,158
Repay Advance to F#116 - Income Tax	-	-	-	-	-	-	-	-	-	-	-
Total Operating Expense	2,606,106	2,595,287	2,796,969	3,062,069	3,276,184	3,422,820	3,532,354	3,636,825	3,744,429	3,855,262	3,969,420
Operating Revenue less Expense	1,508,080	1,867,732	2,045,983	2,094,916	2,102,884	2,404,784	2,308,475	2,291,009	2,271,715	2,250,516	2,227,338
Debt Service											
Debt Issuance Expense	-	-	-	-	-	-	-	-	-	-	-
Bond/Notes (Principal & Interest)	52,663	50,968	50,650	50,650	-	-	150,000	150,000	150,000	150,000	150,000
OWDA/Issue II Loans-Sanitary Swr Imp. (Prin & Int)	304,377	306,200	319,415	279,437	234,711	1,805	-	-	-	-	-
OEPA Headworks Building thru 2049-2050	-	-	-	-	-	-			656,500	656,500	656,500
OEPA SW Sanitary Pump Station thru 2053	-	-	-	80,223	79,802	79,803	79,802	79,802	79,802	79,802	79,802
Total Debt Service Expense	357,040	357,168	450,288	409,889	234,711	81,608	229,802	229,802	886,302	886,302	886,302
less Debt Refunding-Sale of Notes (w/Premium)	275,976	1,357,233	59,464	-	-	-	-	-	-	-	-
Net Debt Service Expense	81,064	(1,000,065)	390,824	409,889	234,711	81,608	229,802	229,802	886,302	886,302	886,302
NET OPERATING - AFTER DEBT SERVICE	1,427,016	2,867,797	1,655,159	1,685,027	1,868,173	2,323,176	2,078,673	2,061,207	1,385,413	1,364,214	1,341,036
Other Funding Sources (Non-operating)											
Capital Grants/Loans/Other Intergovernmental Rev.	24,319	26,762	1,254,151	1,308,531	1,480,468	363,871	-	-	-	-	-
Recovery of Prior Year Encumbrances	-	-	-	-	-	-	-	-	-	-	-
From CAP Year Report(s) for 2026 - 2031	-	-	-	-	-	9,688,700	400,000		-	-	-
Total Other Funding Sources	24,319	26,762	1,254,151	1,308,531	1,480,468	10,052,571	400,000	-	-	-	-
Subtotal - Available for Capital	1,451,335	2,894,559	2,909,310	2,993,558	3,348,641	12,375,747	2,478,673	2,061,207	1,385,413	1,364,214	1,341,036
Capital Outlay											
Utility Distribution/Admin.	53,245	61,145	51,696	128,546	173,414	-	-	-	-	-	-
Plant	675,050	425,660	1,327,583	1,692,218	1,617,377	-	-	-	-	-	-
Capital Facilities/Infrastructure	403,211	1,398,402	952,750	985,947	45,344	-	-	-	-	-	-
From CAP Year Report(s) for 2026 - 2031	-	-	-	-	-	14,249,214	2,397,025	4,733,375	17,053,000	923,000	913,350
Total Capital Outlay	1,131,506	1,885,207	2,332,029	2,806,711	1,836,135	14,249,214	2,397,025	4,733,375	17,053,000	923,000	913,350
Ending Cash Balance	2,739,332	3,748,684	4,325,965	4,512,812	6,025,318	2,175,661	2,257,309	(414,859)	(16,082,446)	(15,641,232)	(15,213,546)
Encumbrances	2,352,083	3,274,499	2,765,065	2,851,270	1,976,191	-	-	-	-	-	-
Ending Unencumbered Balance	$ 387,249	$ 474,185	$ 1,560,900	$ 1,661,542	$ 4,049,127	$ 2,175,661	$ 2,257,309	$ (414,859)	$ (16,082,446)	$ (15,641,232)	$ (15,213,546)
Fund Balance Policy Ratio (min. 25%) (% of Annual Oper Exp. Plus Debt Service)	14.41%	29.73%	48.96%	47.86%	115.33%	62.08%	60.00%	-10.73%	-347.30%	-329.87%	-313.31%

City of Kent, Ohio 2026 Capital Plan - Analysis of Storm Water Fund

Actual for Fiscal Years 2021 through 2025 and Budgeted for Fiscal Years 2026 through 2031

Storm Water Drainage Fund - #208

Description	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Actual 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030	Budget 2031
Beginning Balance	$ 1,053,778	$ 1,579,966	$ 1,851,546	$ 1,939,702	$ 2,280,954	$ 1,248,371	$ 1,306,950	$ 955,903	$ 518,770	$ (193,830)	$ (925,584)
Operating Revenues											
Storm Water Charges	982,910	994,661	1,018,630	1,072,197	987,683	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Special Assessments	33,541	26,178	26,366	24,981	25,847	40,000	25,000	25,000	25,000	25,000	25,000
Storm Sewer Tap in fees	1,175	900	600	500	150	500	500	500	500	500	500
All Other Misc. Revenue	-	95	-	-	-	-	-	-	-	-	-
Total Revenues	1,017,626	1,021,834	1,045,596	1,097,678	1,013,680	1,040,500	1,025,500	1,025,500	1,025,500	1,025,500	1,025,500
Operating Expenses											
Salaries & Fringes	562,230	552,716	571,215	608,063	700,143	721,147	742,782	765,065	788,017	811,658	836,007
Other Operating	77,629	88,568	97,380	102,611	83,860	86,376	88,967	91,636	94,385	97,217	100,133
Repay Advance to F#116 - Income Tax	-	-	-	-	-	-	-	-	-	-	-
Total Operating Expenses	639,859	641,284	668,595	710,674	784,003	807,523	831,749	856,701	882,402	908,874	936,141
Operating Revenue less Expense	377,767	380,550	377,001	387,004	229,677	232,977	193,751	168,799	143,098	116,626	89,359
Debt Service (OWDA Loans)											
Repay Issue II Loan(s) - Area Q Phase 3 thru 2029	2,649	2,633	2,633	2,633	2,632	2,633	2,633	2,632	1,317	-	-
Repay Issue II Loan - Elm/Mae/Morris thru 2028	2,335	2,334	2,334	2,334	2,334	2,335	2,335	1,170	-	-	-
Repay Issue II Loan - Area Q Phase V thru 2036	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
OPWC - Valleyview/Morris thru 2033	2,134	-		3,379	3,380	3,380	3,380	3,380	3,380	3,380	3,380
Total Debt Service	12,118	9,967	9,967	13,346	13,346	13,348	13,348	12,182	9,697	8,380	8,380
NET OPERATING - AFTER DEBT SERVICE	365,649	370,583	367,034	373,658	216,331	219,629	180,403	156,617	133,401	108,246	80,979
Other Funding Sources (Non-operating)											
Issue II Grant(s)	325,945	-	-	11,592	-	-	-	-	-	-	-
Federal Aid	-	720	-	-	352,109	664,850	-	-	-	-	-
OPWC/Other State Local Aid	-	82,266	82,605	-		-	-	-	-	-	-
Total Other Funding Sources	325,945	82,986	82,605	11,592	352,109	664,850	-	-	-	-	-
Subtotal - Available for Capital	691,594	453,569	449,639	385,250	568,440	884,479	180,403	156,617	133,401	108,246	80,979
Capital Outlay											
Service/Admin.	56,260	174,988	60,120	35,951	175,033	-	-	-	-	-	-
Capital Facilities	734,257	138,976	315,415	137,664	402,902	-	-	-	-	-	-
From CAP Year Report(s) for 2026 - 2031	-	-	-			825,900	531,450	593,750	846,000	840,000	882,200
Total Capital Outlay	790,517	313,964	375,535	173,615	577,935	825,900	531,450	593,750	846,000	840,000	882,200
Ending Cash Balance	1,940,681	2,080,286	2,154,390	2,366,025	2,356,530	1,306,950	955,903	518,770	(193,830)	(925,584)	(1,726,804)
Encumbrances	360,715	228,740	214,688	85,071	1,108,159	-	-	-	-	-	-
Ending Unencumbered Balance	$ 1,579,966	$ 1,851,546	$ 1,939,702	$ 2,280,954	$ 1,248,371	$ 1,306,950	$ 955,903	$ 518,770	$ (193,830)	$ (925,584)	$ (1,726,804)
Fund Balance Policy Ratio (min. 25%) **(% of Annual Oper Exp. Plus Debt Service)**	242.33%	284.31%	285.85%	315.04%	156.57%	159.21%	113.11%	59.71%	-21.73%	-100.91%	-182.82%

City of Kent, Ohio 2026 Capital Plan - Analysis of Solid Waste Fund

Actual for Fiscal Years 2021 through 2025 and Budgeted for Fiscal Years 2026 through 2031

Solid Waste Fund - #205	**Actual**	**Actual**	**Actual**	**Actual**	**Actual**	**Budget**	**Budget**	**Budget**	**Budget**	**Budget**	**Budget**
Description	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Beginning Balance	**$ 1,171,171**	**$ 1,067,899**	**$ 932,851**	**$ 741,166**	**$ 486,428**	**$ 250,453**	$ (3,381)	$ (290,420)	$ (623,820)	$ (954,851)	$ (1,271,103)
Operating Revenues											
Recycling/Other Solid Waste Charges	387,378	375,872	377,186	364,713	395,697	355,000	370,000	370,000	370,000	370,000	370,000
Sale of Trash Bags	6,570	5,730	7,170	5,411	8,649	8,000	8,000	8,000	8,000	8,000	8,000
All Other Misc. Revenue	-	-	-	-	-	-	-	-	-	-	-
Total Revenues	**393,948**	**381,602**	**384,356**	**370,124**	**404,346**	**363,000**	**378,000**	**378,000**	**378,000**	**378,000**	**378,000**
Operating Expenses											
Salaries & Fringes	363,783	374,431	389,874	420,852	449,387	467,362	481,383	495,825	510,700	526,021	541,801
Other Operating	116,156	102,720	116,376	97,775	145,118	149,472	153,956	158,574	163,332	168,232	173,278
Total Operating Expenses	**479,939**	**477,151**	**506,250**	**518,627**	**594,505**	**616,834**	**635,339**	**654,399**	**674,031**	**694,252**	**715,080**
Subtotal - Available for Capital	**(85,991)**	**(95,549)**	**(121,894)**	**(148,503)**	**(190,159)**	**(253,834)**	**(257,339)**	**(276,399)**	**(296,031)**	**(316,252)**	**(337,080)**
Capital Outlay											
Service/Admin.	5,000	29,801	8,090	77,400	169,524	-	-	-	-	-	-
From CAP Year Report(s) for 2026 - 2031	-	-	-	-	-	-	29,700	57,000	35,000	-	22,200
Total Capital Outlay	**5,000**	**29,801**	**8,090**	**77,400**	**169,524**	**-**	**29,700**	**57,000**	**35,000**	**-**	**22,200**
Ending Cash Balance	**1,094,951**	**969,601**	**839,617**	**613,714**	**254,031**	(3,381)	(290,420)	(623,820)	(954,851)	(1,271,103)	(1,630,383)
Encumbrances	**27,052**	**36,750**	**98,451**	**127,286**	**3,578**	-	-	-	-	-	-
Ending Unencumbered Balance	**$1,067,899.00**	**$932,851**	**$741,166**	**$486,428**	**$ 250,453**	$ (3,381)	$ (290,420)	$ (623,820)	$ (954,851)	$ (1,271,103)	$ (1,630,383)
Fund Balance Policy Ratio (min. 25%) (% of Annual Oper Exp. Plus Debt Service)	222.51%	195.50%	146.40%	93.79%	42.13%	-0.55%	-45.71%	-95.33%	-141.66%	-183.09%	-228.00%

CITY OF KENT, OHIO 2026 CAPITAL PLAN

Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual (Non-GAAP Budgetary Basis)
General Fund, Street Construction Maintenance and Repair Fund, Income Tax Fund, Income Tax Safety Fund, Fire and E.M.S. Fund and Capital Projects Fund
Actual for Fiscal Years 2021 through 2025 and Budgeted for Fiscal Years 2026 through 2031

Descripton	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Actual 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030
Beginning Combined Funds Balance	$ 18,628,238	$ 18,992,909	$ 19,883,465	$ 22,486,560	$ 24,597,568	$ 22,370,346	$ 18,914,275	$ 16,143,190	$ 8,297,278	$ 3,491,060
Operating Revenues										
Property and other taxes	2,184,623	2,437,561	2,441,709	2,415,926	2,835,954	2,835,954	2,835,954	2,835,954	2,835,954	2,835,954
* Income Taxes	16,732,255	18,713,009	19,721,555	20,592,668	20,948,431	20,600,000	21,000,000	21,300,000	21,600,000	21,900,000
JEDD Taxes	593,899	612,336	662,506	948,036	1,171,226	700,000	710,000	720,000	730,000	740,000
Fees, licenses and permits	278,944	278,309	333,412	246,431	204,748	225,000	225,000	225,000	225,000	225,000
Intergovernmental (excluding grants)	2,213,852	2,257,887	2,376,419	2,370,389	2,534,492	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000
Grants (Non-capital)	118,503	143,517	278,743	239,328	440,080	115,000	115,000	115,000	115,000	115,000
Charges for services	1,741,406	2,266,795	2,010,330	2,525,308	2,327,992	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000
Fines and forfeits	316,965	320,178	253,136	325,551	250,091	300,000	300,000	300,000	300,000	300,000
Special assessments	104,115	58,398	123,840	32,926	72,725	50,000	50,000	50,000	50,000	50,000
Proceeds from sale of assets	1,000	21,433	55,527	136,953	16,190	10,000	10,000	10,000	10,000	10,000
Interest	389,264	760,923	1,411,560	1,508,768	1,636,579	1,400,000	1,200,000	1,000,000	800,000	800,000
Managed Reserve Contribution (from interest)	(25,540)	(25,540)	(25,540)	(25,540)	-	(25,540)	(25,540)	(25,540)	(25,540)	(25,540)
Miscellaneous	1,883,580	585,166	780,970	850,348	433,840	700,000	700,000	700,000	700,000	700,000
Advance/Transfer to other funds (net)	(1,842,946)	(2,208,048)	(2,118,772)	(2,250,032)	(2,928,672)	(3,000,000)	(3,100,000)	(3,200,000)	(3,300,000)	(3,400,000)
Total Revenues	**24,689,920**	**26,221,924**	**28,305,395**	**29,917,060**	**29,943,676**	**28,410,414**	**28,520,414**	**28,530,414**	**28,540,414**	**28,750,414**
Operating Expenses										
Security of persons and property	12,879,776	13,463,825	14,296,005	14,715,427	15,101,254	15,554,292	16,020,920	16,501,548	16,996,594	17,506,492
Public health and welfare	768,005	795,839	841,985	889,236	60	-	-	-	-	-
Community development	1,409,454	1,380,896	1,381,190	1,414,832	1,641,348	1,690,588	1,741,306	1,793,545	1,847,352	1,902,772
Transportation	2,492,518	2,853,083	3,234,738	3,691,645	3,310,159	3,409,464	3,511,748	3,617,100	3,725,613	3,837,382
General government	3,603,886	4,042,844	4,449,552	4,923,182	5,669,083	5,839,155	6,014,330	6,194,760	6,380,603	6,572,021
Total Expenses	**21,153,639**	**22,536,487**	**24,203,470**	**25,634,322**	**25,721,904**	**26,493,499**	**27,288,304**	**28,106,953**	**28,950,162**	**29,818,667**
Operating Revenues less Expenses	**3,536,281**	**3,685,437**	**4,101,925**	**4,282,738**	**4,221,772**	**1,916,915**	**1,232,110**	**423,461**	**(409,748)**	**(1,068,253)**
***Adjustment for Charter Required Capital**	**(3,226,254)**	**(3,548,879)**	**(3,984,361)**	**(4,360,967)**	**(4,404,576)**	**(4,448,622)**	**(4,493,108)**	**(4,538,040)**	**(4,583,420)**	**(4,629,254)**
Other Funding Sources/Uses					0					
Proceeds from sale of notes/bonds	9,589,553	66,600	50,100	-	-	-	-	-	-	-
Debt service and issuance costs	(212,578)	(458,754)	(459,912)	(62,476)	(456,520)	(457,000)	(457,000)	(459,000)	(461,000)	(461,000)
OPWC Debt Svc	(62,275)	(62,275)	(62,280)	(73,155)	(63,264)	(63,295)	(53,395)	(53,372)	(48,970)	(48,970)
Capital grants/Reimbursements	1,451,595	2,329,794	1,378,972	1,610,534	2,261,752	22,322,775	6,572,500	5,982,000	235,000	1,000,000
Net - Other Funding Sources/Uses	**10,766,295**	**1,875,365**	**906,880**	**1,474,903**	**1,741,968**	**21,802,480**	**6,062,105**	**5,469,628**	**(274,970)**	**490,030**
Available for Capital Outlay	**14,302,576**	**5,560,802**	**5,008,805**	**5,757,641**	**5,963,740**	**23,719,395**	**7,294,215**	**5,893,089**	**(684,718)**	**(578,223)**
Capital Outlay	**2,967,104**	**6,160,276**	**7,226,139**	**5,155,671**	**8,302,951**	**27,175,466**	**10,065,300**	**13,739,000**	**4,121,500**	**3,293,000**
Revenues/Sources minus Expenditures/Uses	**11,335,472**	**(599,474)**	**(2,217,334)**	**601,970**	**(2,339,211)**	**(3,456,071)**	**(2,771,085)**	**(7,845,911)**	**(4,806,218)**	**(3,871,223)**
Encumbrances	(18,436,114)	(16,946,085)	(12,125,656)	(10,616,618)	(10,504,628)	-	-	-	-	-
Reserve for Sale of City Offices	-	-	-	-	-	-	-	-	-	-
Combined Funds Balance - January 1	26,093,551	37,429,024	36,829,550	34,612,216	35,214,185	22,370,346	18,914,275	16,143,190	8,297,278	3,491,060
Combined Funds Balance - December 31	**$18,992,909**	**$ 19,883,465**	**$ 22,486,560**	**$24,597,568.00**	**$22,370,346.27**	**$18,914,274.95**	**$16,143,189.65**	**$8,297,278.22**	**$3,491,060.19**	**($380,162.70)**
Change in Combined Funds Balance	**$ 364,671**	**$ 890,556**	**$ 2,603,095**	**$ 2,111,008**	$ (2,227,222)	$ (3,456,071)	$ (2,771,085)	$ (7,845,911)	$ (4,806,218)	$ (3,871,223)
Managed Reserve Balance	**$ 2,481,128**	**$ 2,506,668**	**$ 2,532,208**	**$ 2,557,748**	**$ 2,557,748**	**$ 2,583,288**	**$ 2,608,828**	**$ 2,634,368**	**$ 2,659,908**	**$ 2,685,448**
Fund Balance Policy Ratio (min. 17%)	46.01%	61.98%	65.03%	65.12%	65.23%	28.14%	31.83%	7.79%	-7.64%	-19.69%